



Budget 2018-19

Portfolio Budget Statements 2018-19 Budget Related Paper No. 1.12

Infrastructure, Regional Development and Cities Portfolio

Budget Initiatives and Explanations of
Appropriations Specified by Outcomes
and Programs by Entity

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The Hon Michael McCormack MP

**Deputy Prime Minister
Minister for Infrastructure and Transport
Leader of The Nationals
Federal Member for Riverina**

President of the Senate
Australian Senate
Parliament House
CANBERRA ACT 2600

Speaker
House of Representatives
Parliament House
CANBERRA ACT 2600

Dear Mr President
Dear Mr Speaker

I hereby submit Portfolio Budget Statements in support of the 2018-19 Budget for the Infrastructure, Regional Development and Cities Portfolio.

These statements have been developed, and are submitted to the Parliament, as a statement on the outcomes for the portfolio.

I present these statements to provide accountability to the Parliament and, through it, the public.

Yours sincerely

A handwritten signature in blue ink that reads 'Michael McCormack'.

Michael McCormack MP

Abbreviations and conventions

The following notations may be used:

na	not applicable (unless otherwise specified)
nfp	not for publication
\$m	\$ million

Figures in tables and in the text may be rounded. Figures in text are generally rounded to one decimal place, whereas figures in tables are generally rounded to the nearest thousand. Discrepancies in tables between totals and sums of components are due to rounding.

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Links to Portfolio Budget Statements (including Portfolio Additional Estimates Statements and Portfolio Supplementary Additional Estimates Statements) can be located on the Australian Government Budget website <www.budget.gov.au> or on the Department of Infrastructure, Regional Development and Cities website <www.infrastructure.gov.au>.

**USER GUIDE
TO THE
PORTFOLIO BUDGET STATEMENTS**

USER GUIDE

The purpose of the 2018–19 Portfolio Budget Statements (PB Statements) is to inform Senators and Members of Parliament of the proposed allocation of resources to government outcomes by entities within the portfolio. Entities receive resources from the annual appropriations acts, special appropriations (including standing appropriations and special accounts), and revenue from other sources.

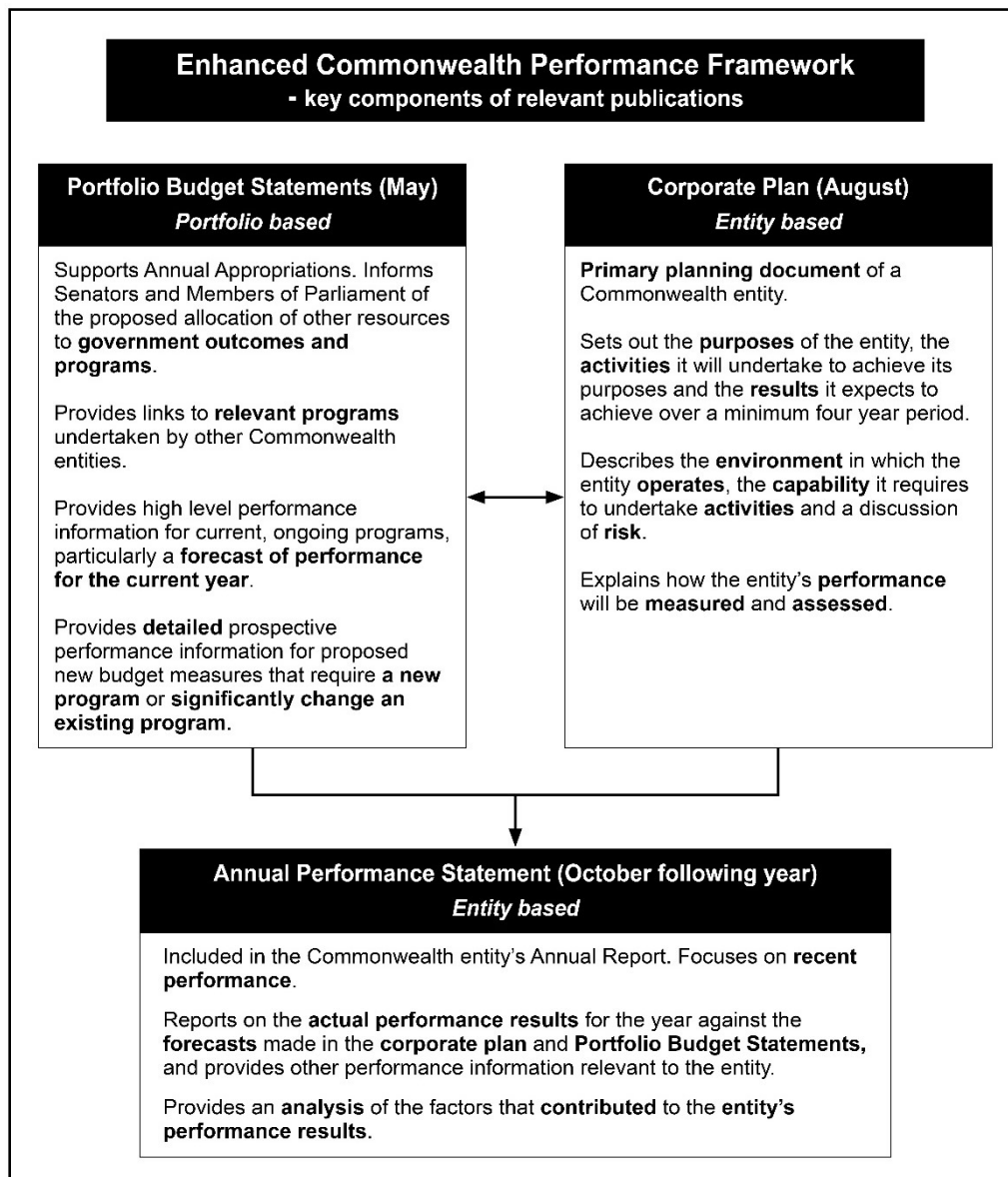
A key role of the PB Statements is to facilitate the understanding of proposed annual appropriations in Appropriation Bills (No. 1 and No. 2) 2018–19 (or Appropriation (Parliamentary Departments) Bill (No. 1) 2018–19 for the parliamentary departments). In this sense, the PB Statements are Budget related papers and are declared by the Appropriation Acts to be ‘relevant documents’ to the interpretation of the Acts according to section 15AB of the Acts Interpretation Act 1901.

The PB Statements provide information, explanation and justification to enable Parliament to understand the purpose of each outcome proposed in the Bills.

As required under section 12 of the Charter of Budget Honesty Act 1998, only entities within the general government sector are included as part of the Commonwealth general government sector fiscal estimates and produce PB Statements where they receive funding (either directly or via portfolio departments) through the annual appropriation acts.

The Enhanced Commonwealth Performance Framework

The following diagram outlines the key components of the enhanced Commonwealth performance framework. The diagram identifies the content of each of the publications and the relationship between them. Links to the publications for each entity within the portfolio can be found in the introduction to Section 2: Outcomes and planned performance.



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PORTFOLIO OVERVIEW

INFRASTRUCTURE, REGIONAL DEVELOPMENT AND CITIES PORTFOLIO OVERVIEW

Ministers and portfolio responsibilities

The Infrastructure, Regional Development and Cities portfolio contributes to the well-being of all Australians through the following outcomes.

Department of Infrastructure, Regional Development and Cities (the department)

- Outcome 1: Improved infrastructure across Australia through investment in and coordination of transport and other infrastructure.
- Outcome 2: An efficient, sustainable, competitive, safe and secure transport system for all transport users through regulation, financial assistance and safety investigations.
- Outcome 3: Strengthening the sustainability, capacity and diversity of our cities and regional economies including through facilitating local partnerships between all levels of government and local communities; through reforms that stimulate economic growth; and providing grants and financial assistance.
- Outcome 4: Good governance in the Australian territories through the maintenance and improvement of the overarching legislative framework for self-governing territories, and laws and services for non-self-governing territories.

Australian Maritime Safety Authority (AMSA)

- Outcome 1: Minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services and maximise people saved from maritime and aviation incidents through search and rescue coordination.

Australian Transport Safety Bureau (ATSB)

- Outcome 1: Improved transport safety in Australia including through: independent 'no blame' investigation of transport accidents and other safety occurrences; safety data recording, analysis and research; and fostering safety awareness, knowledge and action.

Civil Aviation Safety Authority (CASA)

- Outcome 1: Maximise aviation safety through a regulatory regime, detailed technical material on safety standards, comprehensive aviation industry oversight, risk analysis, industry consultation, education and training.

Infrastructure Australia (IA)

- Outcome 1: Improve decision-making on matters relating to infrastructure; advise governments and others on matters relating to infrastructure, including better assessment of infrastructure needs and prioritisation of infrastructure projects; and promote best practice infrastructure planning, financing, delivery and operation.

Infrastructure and Project Financing Agency (IPFA)

- Outcome 1: To leverage additional private sector investment in infrastructure and secure better returns from the Commonwealth's investment by assisting the Government to identify, assess, and broker financing opportunities for infrastructure and projects, including through engagement with Commonwealth entities, state and territory governments, and the private sector.

National Capital Authority (NCA)

- Outcome 1: Manage the strategic planning, promotion and enhancement of Canberra as the National Capital for all Australians through the development and administration of the National Capital Plan; operation of the National Capital Exhibition; delivery of education and awareness programs; and works to enhance the character of the National Capital.

National Transport Commission (NTC)

- Outcome 1: Improved transport productivity, efficiency, safety and environmental performance and regulatory efficiency in Australia through developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport.

Airservices Australia (AA), the Australian Rail Track Corporation Limited (ARTC), Moorebank Intermodal Company Limited (MIC) and WSA Co Limited (WSA Co) are also entities within the Infrastructure, Regional Development and Cities portfolio. However, as AA, ARTC, MIC and WSA Co do not receive funding (directly or indirectly) through the annual appropriation acts, they do not produce PB Statements.

The department is accountable to: the Deputy Prime Minister and Minister for Infrastructure and Transport, the Hon Michael McCormack MP; the Minister for Regional Development, Territories and Local Government, the Hon Dr John McVeigh MP; the Minister for Urban Infrastructure and Cities, the Hon Paul Fletcher MP; and the Assistant Minister to the Deputy Prime Minister, the Hon Keith Pitt MP.

The department provides policy advice to the ministers and undertakes policy and regulatory functions and the delivery of administered items on behalf of the Australian Government.

AA's primary function is to provide air navigation and aviation rescue firefighting services for the aviation industry and community.

AMSA is the national regulator for domestic commercial vessels and the national safety entity responsible for maritime safety, protection of the marine environment, and aviation and maritime search and rescue.

ARTC is a Corporations Act 2001 company controlled by the Commonwealth. ARTC manages and maintains an 8,500km rail network, invests to build, extend and upgrade the network, including the Melbourne to Brisbane Inland Rail, and works with rail operators to provide access to rail for businesses and producers across Australia.

ATSB's primary function is to improve aviation, maritime and rail safety, underpinned by the Transport Safety Investigation Act 2003.

CASA's primary function is to conduct the safety regulation of civil air operations in Australian territory and the operation of Australian aircraft outside Australian territory.

IA's statutory function is to deliver high quality advice on the nationally significant infrastructure needs of Australia.

IPFA's primary function is to provide commercial and financial advice to government on infrastructure investments.

MIC is a Corporations Act 2001 company controlled by the Commonwealth. MIC was established to facilitate the development of the intermodal terminal at Moorebank in south-western Sydney.

NCA's statutory function is to manage the Australian Government's interest in the strategic planning, promotion, development and enhancement of Canberra as the National Capital.

NTC's primary function is to improve the productivity, safety and environmental performance of Australia's road, rail and intermodal transport system.

WSA Co is a Corporations Act 2001 company controlled by the Commonwealth. WSA Co was established to build the Western Sydney Airport at Badgerys Creek, in south-western Sydney.

Further details on the goals, operations and operating environments of the portfolio portfolio entities can be found either in the entity specific sections of the PB Statements, or on the respective entity websites.

Department of Infrastructure, Regional Development and Cities
<www.infrastructure.gov.au>

Airservices Australia <www.airservicesaustralia.com>

Australian Maritime Safety Authority <www.amsa.gov.au>

Australian Rail Track Corporation Limited <www.artc.com.au>

Australian Transport Safety Bureau <www.atsb.gov.au>

Civil Aviation Safety Authority <www.casa.gov.au>

Infrastructure Australia <www.infrastructureaustralia.gov.au>

Infrastructure and Project Financing Agency <www.ipfa.gov.au>

Moorebank Intermodal Company Limited <www.miicl.com.au>

National Capital Authority <www.nca.gov.au>

National Transport Commission <www.ntc.gov.au>

WSA Co Limited <www.wsaco.com.au>

For information on resourcing across the portfolio, please refer to Part 1: Agency Financial Resourcing in Budget Paper No. 4 - Agency Resourcing.

Figure 1: Infrastructure, Regional Development and Cities portfolio structure and outcomes



Figure 1: Infrastructure, Regional Development and Cities portfolio structure and outcomes (continued)

<p style="text-align: center;">Civil Aviation Safety Authority</p> <p style="text-align: center;">Chair: Jeffrey Boyd</p> <p style="text-align: center;">Chief Executive Officer and Director of Aviation Safety: Shane Carmody</p> <p>Outcome 1: Maximise aviation safety through a regulatory regime, detailed technical material on safety standards, comprehensive aviation industry oversight, risk analysis, industry consultation, education and training.</p>
<p style="text-align: center;">Infrastructure Australia</p> <p style="text-align: center;">Chair: Julieanne Alroe</p> <p style="text-align: center;">Chief Executive Officer: Philip Davies</p> <p>Outcome 1: Improve decision-making on matters relating to infrastructure; advise governments and others on matters relating to infrastructure, including better assessment of infrastructure needs and prioritisation of infrastructure projects; and promote best practice infrastructure planning, financing, delivery and operation.</p>
<p style="text-align: center;">Infrastructure and Project Financing Agency</p> <p style="text-align: center;">Chief Executive Officer: Leilani Frew</p> <p>Outcome 1: To leverage additional private sector investment in infrastructure and secure better returns from the Commonwealth's investment by assisting the Government to identify, assess, and broker financing opportunities for infrastructure and projects, including through engagement with Commonwealth entities, State and Territory governments, and the private sector.</p>
<p style="text-align: center;">National Capital Authority</p> <p style="text-align: center;">Chair: Terry Weber</p> <p style="text-align: center;">Chief Executive Officer: Sally Barnes</p> <p>Outcome 1: Manage the strategic planning, promotion and enhancement of Canberra as the National Capital for all Australians through the development and administration of the National Capital Plan, operation of the National Capital Exhibition, delivery of education and awareness programs and works to enhance the character of the National Capital.</p>
<p style="text-align: center;">National Transport Commission</p> <p style="text-align: center;">Chair: Carolyn Walsh MP</p> <p style="text-align: center;">Chief Executive Officer and Commissioner: Paul Retter AM</p> <p>Outcome 1: Improved transport productivity, efficiency, safety and environmental performance and regulatory efficiency in Australia through developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport.</p>

ENTITY RESOURCES AND PLANNED PERFORMANCE

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Department of Infrastructure, Regional Development and Cities

Entity resources and planned performance

Department of Infrastructure, Regional Development and Cities

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DEPARTMENT OF INFRASTRUCTURE, REGIONAL DEVELOPMENT AND CITIES

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The Department of Infrastructure, Regional Development and Cities is at the forefront of the Australian Government's efforts to maintain a strong and prosperous economy through creating jobs, improving living standards and connecting all Australians on a local, national and global scale. Our work impacts everyone in the country, across cities, regions and territories.

Through 8 Commonwealth programs, we work to achieve 4 outcomes:

- **Outcome 1**
Improved infrastructure across Australia through investment in and coordination of transport and other infrastructure (**Program 1.1**).
- **Outcome 2**
An efficient, sustainable, competitive, safe and secure transport system for all transport users through regulation, financial assistance and safety investigations (**Programs 2.2, 2.3 and 2.4 (a)**).
- **Outcome 3**
Strengthening the sustainability, capacity and diversity of our cities and regional economies including through facilitating local partnerships between all levels of government and local communities; through reforms that stimulate economic growth; and providing grants and financial assistance (**Programs 3.1, 3.2 and 3.3**).
- **Outcome 4**
Good governance in the Australian territories through the maintenance and improvement of the overarching legislative framework for self-governing territories, and laws and services for non-self-governing territories (**Program 4.1**).

We pursue these broad outcomes strategically through 3 key streams of work: managing and delivering programs, developing policy options and advice, and maintaining fit-for-purpose regulatory frameworks. The performance sections of these statements provides further detail on specific activities conducted under each stream of work.

We adopted the Commonwealth performance framework in 2015-16 and since then have matured in the way we assess program performance. In the first year, we reported the activities, or outputs, we had undertaken towards our purposes (b) that drive the activities undertaken by the department.

In 2016-17 and 2017-18, we developed measures that were outcome focused and that assessed performance directly against each of our purposes. We have further refined these

Notes:

- (a) As a result of the Administrative Arrangements Order made on 20 December 2017, responsibility for Program 2.1, Transport Security, has been transferred to the Department of Home Affairs.
- (b) Purposes are defined in the Public Governance and Accountability Act 2013, 'purposes of a Commonwealth entity or Commonwealth company includes the objectives, functions or role of the entity or company'.

for 2018–19 to achieve a greater balance between outcome measures (which the department contributes to but are reliant on contributions from many other stakeholders, such as reduced road trauma) and output measures (which reflect activities such as the number of services provided and payments processed) to better demonstrate the department’s overall performance.

These refinements will be reflected in our 2018–19 Corporate Plan and show our objective to achieve higher standards in performance and accountability.

As we work to achieve our outcomes, and in managing challenges in the years ahead, we will continue to be guided by our strategic vision: having a view on the right outcome; to be a respected policy and reform driving agency; to be a leading program, project delivery and regulatory agency; being a leading Australian entity for investment strategy and planning; and fostering a high performing workforce.

For more information on the department’s strategic direction, please refer to the 2018–19 Corporate Plan which will be published by August 2018 at www.infrastructure.gov.au/department/about/corporateplan.aspx.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the department for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the department's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to Budget Paper No. 4 - Agency Resourcing.

Information in this table is presented on a resourcing (i.e. appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome X' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Department of Infrastructure, Regional Development and Cities resource statement - Budget estimates for 2018–19 as at Budget May 2018

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000
Departmental		
Annual appropriations - ordinary annual services (a)		
Prior year appropriations available (b) (c)	154,189	136,541
Departmental appropriation (c)	251,697	203,405
s74 retained revenue receipts (d)	7,552	3,705
Departmental capital budget (c) (e)	13,410	7,966
<i>Total departmental annual appropriations</i>	<i>426,848</i>	<i>351,617</i>
Total departmental resourcing	426,848	351,617
Administered		
Annual appropriations - ordinary annual services (a)		
Prior year appropriations available (b)	805	-
Outcome 1 (c)	155,519	139,137
Outcome 2 (c)	279,154	398,778
Outcome 3 (c)	524,328	1,025,955
Outcome 4 (c)	132,229	140,743
Administered capital budget (g)	14,919	15,492
Payments to corporate entities (h)	126,022	136,531
Annual appropriations - other services - non-operating (f)		
Prior year appropriations available (b)	1,382,787	-
Administered assets and liabilities (c)	741,597	2,050,124
Annual appropriations - other services - specific payments to States, ACT, NT and local government (f)		
Prior year appropriations available (b)	8,440	-
Outcome 1 (i)	699,630	364,516
Outcome 3 (j)	25,000	30,121
<i>Total administered annual appropriations</i>	<i>4,090,430</i>	<i>4,301,397</i>

Table 1.1: Department of Infrastructure, Regional Development and Cities resource statement - Budget estimates for 2018–19 as at Budget May 2018 (continued)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000
Administered (continued)		
<i>Total administered special appropriations (k)</i>	<i>2,740,430</i>	<i>1,479,949</i>
Special accounts (k)		
Opening balance	10,777	2,881
Appropriation receipts	82,002	17,002
Non-appropriation receipts	32,687	20,838
<i>Total special accounts receipts</i>	<i>125,466</i>	<i>40,721</i>
<i>Less administered appropriations drawn from annual/special appropriations and credited to special accounts</i>	<i>(82,002)</i>	<i>(17,002)</i>
<i>Less payments to corporate entities from annual/special appropriations</i>	<i>(369,633)</i>	<i>(386,040)</i>
Total administered resourcing	6,504,691	5,419,025
Total resourcing	6,931,539	5,770,642
	2017-18	2018-19
Average staffing level (number)	964	879

Prepared on a resourcing (i.e. appropriations available) basis. All figures shown are GST exclusive – these may not match figures in the cash flow statement.

Notes:

- (a) Appropriation Bill (No. 1) 2018–19.
- (b) Includes unspent appropriations available from prior years.
- (c) Excludes amounts subject to quarantine by the Department of Finance or withheld under section 51 of the Public Governance, Performance and Accountability Act 2013 (PGPA Act).
- (d) Estimated retained revenue receipts under section 74 of the PGPA Act.
- (e) Departmental capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.
- (f) Appropriation Bill (No. 2) 2018–19.
- (g) Administered capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.10 for further details. For accounting purposes, this amount is designated as a 'contribution by owner'.
- (h) 'Corporate entities' are corporate Commonwealth entities and Commonwealth companies as defined under the PGPA Act.
- (i) Relates to appropriations sought for payment to the States, ACT, NT and local governments in Appropriation Bill No.2 2018-19. Outcome 1 – Program 1.1: Infrastructure Investment includes the Roads to Recovery programme under the Roads to Recovery Funding Conditions 2014 with payments of: \$1.5m (ACT); \$85.4m (NSW); \$9.3m (NT); \$85.8m (QLD); \$32.6m (SA); \$11.2m (TAS); \$75.5m (VIC); and \$63.3m (WA). Information on the terms and conditions can be found in the determination, Roads to Recovery Funding Conditions 2014 at investment.infrastructure.gov.au/files/roads_to_recovery_funding_conditions/R2R_Funding_Conditions_2014_2019.pdf. Terms and conditions are determined/made under authority from section 90(1) of the National Land Transport Act 2014.

- (j) Relates to appropriations sought for payment to the States, ACT, NT and local governments in Appropriation Bill No.2 2018-19. Outcome 3 - Program 3.1: Regional Development includes the Drought Communities Programme with payments of: \$3.7m (NSW); \$4.6m (QLD); and \$1.8m (VIC). Information on the terms and conditions can be found in <regional.gov.au/regional/programs/drought-communities.aspx>. Terms and conditions are determined/made under authority from Financial Management and Accountability Regulations 1997 in Schedule 1AA; and the Supplementary Local Roads Funding for South Australia program with payments of \$20.0m (SA). Information on the terms and conditions can be found at <investment.infrastructure.gov.au/funding>. Terms and conditions will be determined/made under authority from Financial Management and Accountability Regulations 1997 in Schedule 1AA.
- (k) For further information on special appropriations and special accounts, please refer to Budget Paper No. 4 - Agency Resourcing. Please also see Section 2 for further information on outcome and expenses broken down by various funding sources, for example, annual appropriations, special appropriations and special accounts.

Table 1.1: Department of Infrastructure, Regional Development and Cities resource statement - Budget estimates for 2018–19 as at Budget May 2018 (continued)

Third party payments from and on behalf of other entities

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000
Receipts received from other entities for the provision of services (disclosed above in s74 retained revenue receipts section above)		
ATSB	2,354	2,424
Payments made by other entities on behalf of the Department (disclosed above within administered appropriations)		
Department of Human Services (a)	220,290	222,392
Payments made to corporate entities within the portfolio		
AMSA		
Appropriation Bill (No. 1)	69,717	77,605
Australian Maritime Safety Authority Act 1990 - s48(2)	121,672	123,860
CASA		
Appropriation Bill (No. 1)	41,313	43,936
Aviation Fuel Revenues (Special Appropriation) Act 1988 - s4(4)	121,939	125,649
IA		
Appropriation Bill (No. 1)	11,592	11,514
NTC		
Appropriation Bill (No. 1)	3,400	3,476

Note:

- (a) Payments relate to the Bass Strait Passenger Vehicle Equalisation Scheme and Tasmanian Freight Equalisation Scheme administered items.

1.3 BUDGET MEASURES

Budget measures in Part 1 relating to the department are detailed in Budget Paper No. 2 – Budget Measures and are summarised below.

Table 1.2: Entity 2018–19 Budget measures

Part 1: Measures announced since the 2017–18 Mid-Year Economic and Fiscal Outlook (MYEFO)

	Program	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000
Revenue measures						
Federal Interstate Registration Scheme Closure (a)(b)	2.2					
Administered revenue		-	(71,000)	(71,002)	(71,002)	(71,002)
Departmental revenue		-	-	-	-	-
Total		-	(71,000)	(71,002)	(71,002)	(71,002)
Total revenue measures						
Administered		-	(71,000)	(71,002)	(71,002)	(71,002)
Departmental		-	-	-	-	-
Total		-	(71,000)	(71,002)	(71,002)	(71,002)
Expense measures						
Avalon Airport	2.4					
Administered expenses		-	20,000	-	-	-
Departmental expenses		-	-	-	-	-
Total		-	20,000	-	-	-
Bilateral Asset Recycling Agreement with South Australia — termination (a)	1.1					
Administered expenses		-	-	-	-	-
Departmental expenses		-	-	-	-	-
Total		-	-	-	-	-
Building Better Regions Fund — round three	3.1					
Administered expenses		-	34,806	107,244	48,056	9,894
Departmental expenses		-	5,334	869	341	-
Total		-	40,140	108,113	48,397	9,894
Federal Interstate Registration Scheme Closure (a)(c)	2.2					
Administered expenses		-	(71,000)	(71,002)	(71,002)	(71,002)
Departmental expenses		-	-	-	-	-
Total		-	(71,000)	(71,002)	(71,002)	(71,002)
Indian Ocean Territories — essential infrastructure and air services (d)	4.1					
Administered expenses		-	5,900	5,900	4,900	4,900
Departmental expenses		-	715	715	368	-
Total		-	6,615	6,615	5,268	4,900

Table 1.2: Entity 2018–19 Budget measures (continued)
Part 1: Measures announced since the 2017–18 Mid-Year Economic and Fiscal Outlook (MYEFO) (continued)

	Program	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000
Expense measures (continued)						
Infrastructure Investment Programme — Australian Capital Territory infrastructure investments (a)	1.1					
Administered expenses		-	-	-	-	-
Departmental expenses		-	-	-	-	-
Total		-	-	-	-	-
Infrastructure Investment Programme — Major Project Business Case Fund (a)	1.1					
Administered expenses		-	-	-	-	-
Departmental expenses		-	-	-	-	-
Total		-	-	-	-	-
Infrastructure Investment Programme — New South Wales infrastructure investments (a)	1.1					
Administered expenses		-	-	-	-	-
Departmental expenses		-	-	-	-	-
Total		-	-	-	-	-
Infrastructure Investment Programme — Northern Territory infrastructure investments (a)	1.1					
Administered expenses		-	-	-	-	-
Departmental expenses		-	-	-	-	-
Total		-	-	-	-	-
Infrastructure Investment Programme — Outback Way (a)	1.1					
Administered expenses		-	-	-	-	-
Departmental expenses		-	-	-	-	-
Total		-	-	-	-	-
Infrastructure Investment Programme — Queensland infrastructure investments (a)	1.1					
Administered expenses		-	-	-	-	-
Departmental expenses		-	-	-	-	-
Total		-	-	-	-	-
Infrastructure Investment Programme — Roads of Strategic Importance (a)	1.1					
Administered expenses		-	-	-	-	-
Departmental expenses		-	-	-	-	-
Total		-	-	-	-	-
Infrastructure Investment Programme — South Australian infrastructure investments (a)	1.1					
Administered expenses		-	-	-	-	-
Departmental expenses		-	-	-	-	-
Total		-	-	-	-	-

Table 1.2: Entity 2018–19 Budget measures (continued)

Part 1: Measures announced since the 2017–18 Mid-Year Economic and Fiscal Outlook (MYEFO) (continued)

	Program	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000
Expense measures (continued)						
Infrastructure Investment Programme — Tasmanian infrastructure investments (a)	1.1					
Administered expenses		-	-	-	-	-
Departmental expenses		-	-	-	-	-
Total		-	-	-	-	-
Infrastructure Investment Programme — Urban Congestion Fund (a)	1.1					
Administered expenses		-	-	-	-	-
Departmental expenses		-	-	-	-	-
Total		-	-	-	-	-
Infrastructure Investment Programme — Victorian infrastructure investments (a)	1.1					
Administered expenses		-	-	-	-	-
Departmental expenses		-	-	-	-	-
Total		-	-	-	-	-
Infrastructure Investment Programme — Western Australian infrastructure investments and GST top-up payment (a)	1.1					
Administered expenses		-	-	-	-	-
Departmental expenses		-	-	-	-	-
Total		-	-	-	-	-
Infrastructure, Regional Development and Cities Portfolio — other priorities (a)	1.1, 2.4 & 3.1					
Administered expenses		(40,000)	-	(1,249)	-	-
Departmental expenses		(5,000)	-	-	-	-
Total		(45,000)	-	(1,249)	-	-
Launceston City Deal — Tamar River (a)	3.3					
Administered expenses		-	-	-	-	-
Departmental expenses		-	-	-	-	-
Total		-	-	-	-	-
National Freight and Supply Chain Strategy — development	2.2					
Administered expenses		-	-	-	-	-
Departmental expenses		-	-	-	-	-
Total		-	-	-	-	-
Norfolk Island — additional funding (d)	4.1					
Administered expenses		-	11,116	9,284	9,538	6,438
Departmental expenses		-	-	-	-	-
Total		-	11,116	9,284	9,538	6,438

Table 1.2: Entity 2018–19 Budget measures (continued)

Part 1: Measures announced since the 2017–18 Mid-Year Economic and Fiscal Outlook (MYEFO) (continued)

	Program	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000
Expense measures (continued)						
Regional Australia Institute — national program of inquiry	3.1					
Administered expenses		400	400	400	-	-
Departmental expenses		22	13	13	1	-
Total		422	413	413	1	-
Regional Jobs and Investment Package — funding for Tasmania (e)	3.1					
Administered expenses		-	2,270	-	-	-
Departmental expenses		-	-	-	-	-
Total		-	2,270	-	-	-
Remote Airstrip Upgrade Programme — extension	2.4					
Administered expenses		-	3,000	8,000	8,000	5,000
Departmental expenses		-	1,282	1,006	1,118	874
Total		-	4,282	9,006	9,118	5,874
Stronger Communities Programme — round four	3.1					
Administered expenses		-	22,500	-	-	-
Departmental expenses		-	3,133	240	-	-
Total		-	25,633	240	-	-
Western Sydney Airport Visitor and Information Centre	2.4					
Administered expenses		5,000	-	-	-	-
Departmental expenses		-	-	-	-	-
Total		5,000	-	-	-	-
Total expense measures						
Administered		(34,600)	28,992	58,577	(508)	(44,770)
Departmental		(4,978)	10,477	2,843	1,828	874
Total		(39,578)	39,469	61,420	1,320	(43,896)

Table 1.2: Entity 2018–19 Budget measures (continued)

Part 1: Measures announced since the 2017–18 Mid-Year Economic and Fiscal Outlook (MYEFO) (continued)

	Program	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000
Capital measures						
Indian Ocean Territories — essential infrastructure and air services (b)	4.1					
Administered expenses		-	8,476	16,500	3,204	-
Departmental expenses		-	-	-	-	-
Total		-	8,476	16,500	3,204	-
Norfolk Island — additional funding (b)	4.1					
Administered capital		-	1,545	806	-	-
Departmental capital		-	-	-	-	-
Total		-	1,545	806	-	-
Total capital measures						
Administered		-	10,021	17,306	3,204	-
Departmental		-	-	-	-	-
Total		-	10,021	17,306	3,204	-

Prepared on a Government Financial Statistics (fiscal) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Notes:

- (a) The fiscal impact for this measure is reported by the Treasury for payments to and through states and territories for National Partnership payments. Refer to the Treasury's PB Statements (Program 1.9).
- (b) These measures can also be found in the expense measures summary table.
- (c) These measures can also be found in the revenue measures summary table.
- (d) These measures can also be found in the capital measures summary table.
- (e) The Department of Industry, Innovation and Science is also a related entity for this measure. Refer to the PB Statements for that portfolio.

Part 2: Other measures not previously reported in a portfolio statement

This table is not provided as there are no other measures not previously reported in a portfolio statement for the department.

Section 2: Outcomes and planned performance

Australian Government outcomes are the intended results, impacts or consequences of actions by the Australian Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to Australian Government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

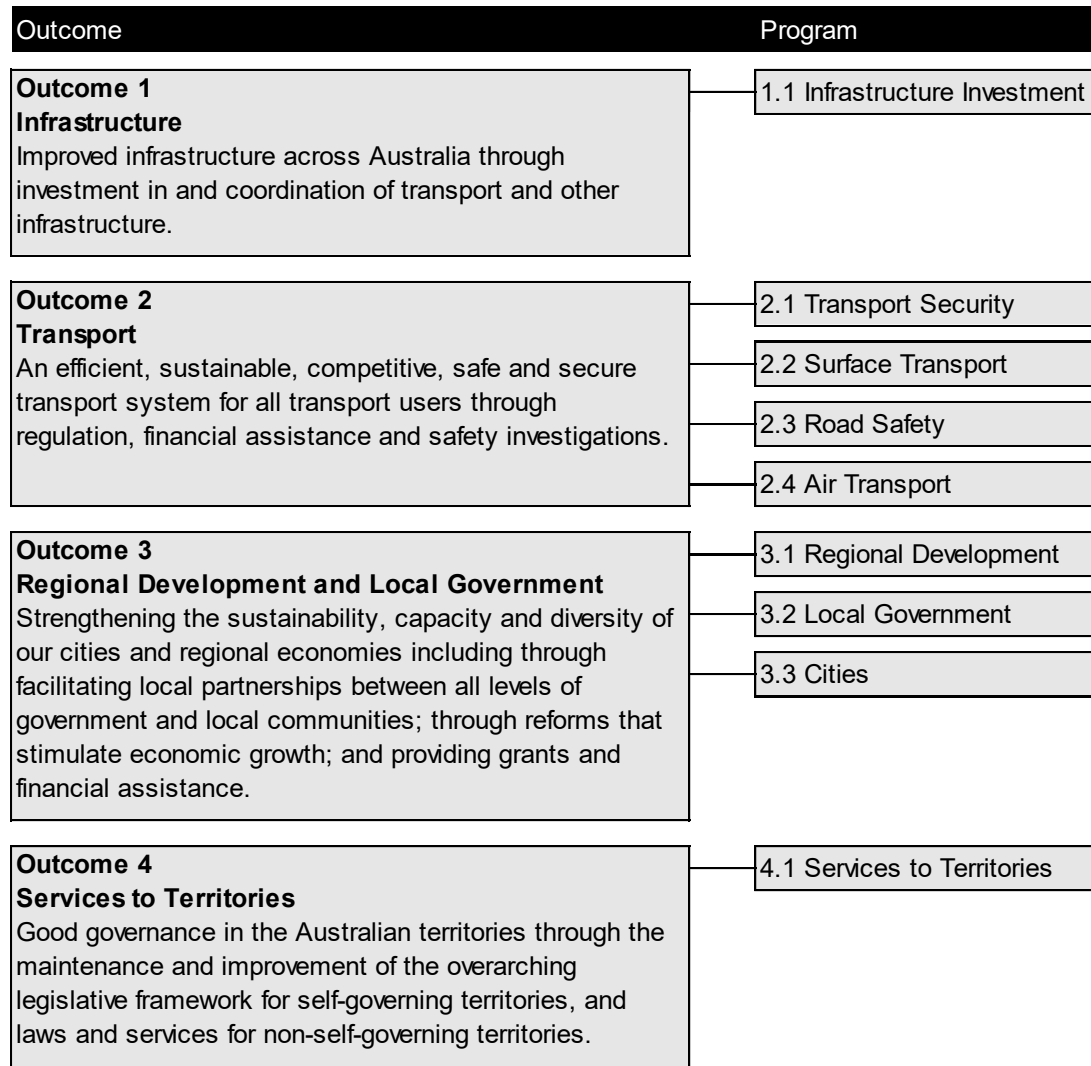
Note:

Performance reporting requirements in the PB Statements are part of the enhanced Commonwealth performance framework established by the PGPA Act. It is anticipated that the performance criteria described in PB Statements will be read with broader information provided in an entity's corporate plans and annual performance statements - included in Annual Reports - to provide an entity's complete performance story.

The most recent corporate plan for the department can be found at:
<www.infrastructure.gov.au/department/about/corporate-plan.aspx>.

The most recent annual performance statement can be found at:
<www.infrastructure.gov.au/department/annual_report/index.aspx>.

Figure 2.1: Outcome and program structure



2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Improved infrastructure across Australia through investment in and coordination of transport and other infrastructure.

Linked programs

The Department of the Treasury
Programs
<ul style="list-style-type: none"> Program 1.9: National Partnership Payments to the states.
Contribution to Outcome 1 made by linked programs
The above linkage relates to National Partnership Payments which are paid through the Department of the Treasury as part of the Federal Financial Relations Framework.

Budgeted expenses for Outcome 1

The table below shows how much the department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
Program 1.1: Infrastructure Investment					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	155,519	139,137	167,040	130,321	60,321
Other Services (Appropriation Bill No. 2)	699,630	364,516	399,679	399,679	399,679
Special Appropriations					
Public Governance, Performance and Accountability Act 2013	100	100	100	100	100
Payments to corporate entities (a)	11,592	11,514	11,571	11,638	11,706
Expenses not requiring appropriation in the Budget year (b)	121,356	89,705	12,328	(100)	(100)
Total administered expenses	988,197	604,972	590,718	541,638	471,706
Departmental expenses					
Departmental appropriations	50,531	50,137	49,377	46,609	47,400
s74 retained revenue receipts (c)	17	36	352	360	368
Expenses not requiring appropriation in the Budget year (d)	2,791	2,918	2,703	2,665	2,546
Total departmental expenses	53,339	53,091	52,432	49,634	50,314
Total expenses for Program 1.1	1,041,536	658,063	643,150	591,272	522,020

Table 2.1.1: Budgeted expenses for Outcome 1 (continued)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
Outcome 1 Totals by appropriation type					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	155,519	139,137	167,040	130,321	60,321
Other Services (Appropriation Bill No. 2)	699,630	364,516	399,679	399,679	399,679
Special Appropriations	100	100	100	100	100
Payments to corporate entities (a)	11,592	11,514	11,571	11,638	11,706
Expenses not requiring appropriation in the Budget year (b)	121,356	89,705	12,328	(100)	(100)
Total administered expenses	988,197	604,972	590,718	541,638	471,706
Departmental expenses					
Departmental appropriation	50,531	50,137	49,377	46,609	47,400
s74 retained revenue receipts (c)	17	36	352	360	368
Expenses not requiring appropriation in the Budget year (d)	2,791	2,918	2,703	2,665	2,546
Total departmental expenses	53,339	53,091	52,432	49,634	50,314
Total expenses for Outcome 1	1,041,536	658,063	643,150	591,272	522,020
	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
Movement of administered funds between years (e)					
Outcome 1:					
Program 1.1: Infrastructure Investment	(20,338)	53,110	63,428	38,800	-
Total movement of administered funds between years	(20,338)	53,110	63,428	38,800	-
	2017-18	2018-19			
Average staffing level (number)	239	217			

Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as government priorities change.

Notes:

- (a) Relates to appropriation for corporate entities which is provided through the department.
- (b) Administered 'Expenses not requiring appropriation in the Budget year' relate to accruals and other non-cash expenses.
- (c) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.
- (d) Departmental 'Expenses not requiring appropriation in the Budget year' relate to depreciation and amortisation expenses and expenses that are reduced by associated receipts.
- (e) Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Table 2.1.2: Program components for Outcome 1

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
Components for program 1.1: Infrastructure Investment					
Annual administered expenses					
Infrastructure Investment Program (a)					
- Investment	155,149	138,860	166,719	130,000	60,000
- Roads to Recovery	700,000	364,793	400,000	400,000	400,000
WestConnex Stage 2 - provision of a concessional loan	121,456	89,805	12,428	-	-
Payments to corporate entities (b)					
- Infrastructure Australia	11,592	11,514	11,571	11,638	11,706
Program support	53,339	53,091	52,432	49,634	50,314
Total program expenses	1,041,536	658,063	643,150	591,272	522,020

Notes:

- (a) Excludes expenses relating to payments made to and through the states and territories by the Treasury for the Infrastructure Investment Program (Black Spots Projects, Bridges Renewal Program, Developing Northern Australia (Improving Cattle Supply Chains and Northern Australia Roads), Heavy Vehicle Safety and Productivity Program, Major Projects Business Case Fund, National Rail Program, Rail Investment Component, Road Investment Component, Roads of Strategic Importance, Roads to Recovery and Urban Congestion Initiative) and Infrastructure Growth Package (New Investments and Western Sydney Infrastructure Plan) administered items.
- (b) Relates to appropriation for corporate entities which is provided through the department.

Table 2.1.3: Performance criteria for Outcome 1

Table 2.1.3 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2018–19 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Improved infrastructure across Australia through investment in and coordination of transport and other infrastructure.			
Program 1.1 – The infrastructure investment program supports economic growth, makes travel safer, increases transport access and supports regional development through programs and policy to increase the efficiency, productivity, sustainability and safety of Australia’s land transport infrastructure, and to improve connectivity for communities and freight.			
Purposes	<ul style="list-style-type: none"> • Supporting economic growth through transport – facilitating the efficient, sustainable movement of people and freight • Making travel safer – minimising the number and severity of transport safety incidents • Increasing transport access – connecting people, communities, businesses and markets • Supporting regional development, cities and local communities – delivering jobs and economic growth for regional Australia and Australian cities and improving standards of living 		
Delivery	<p>During 2018–19 and the forward years, the department will:</p> <ul style="list-style-type: none"> • manage the Australian Government’s infrastructure investment programs to deliver road and rail projects that enhance efficiency and improve safety; promote accessibility and capacity for freight and passenger transport; and support the liveability of regions, in partnership with state, territory and local governments • develop options and provide policy advice to optimise the impact of infrastructure investment, including on: <ul style="list-style-type: none"> – potential priority projects – funding and financing – land transport market reforms 		
Current performance information			
Year	Performance criteria	Targets	Estimated achievement
2017–18	Volume of freight (billion tonne-kilometres: btkm)	Increased rolling average compared to previous 10 year period	Target met
	Percentage of major road projects funded with a benefit cost ratio (BCR) above 1.0	100%	Target not expected to be met The department will continue to work with our funding partners towards prioritising funding major road projects with a BCR above 1.0
	Travel time savings arising from major projects	Reduced travel times	Target met
	Number of road fatalities	On track to achieve the target in the National Road Safety Strategy 2011–20, to reduce road deaths by at least 30% on 2008–10 figures by 2020	Target not expected to be met The most recent annual data are for 2017. The 2017–18 data will be available in July 2018 There were 1,225 road deaths in 2017, representing a reduction of 14.1% relative to the baseline 2008–10 figures (1,426 road deaths)

Table 2.1.3: Performance criteria for Outcome 1 (continued)

Current performance information (continued)			
Year	Performance criteria	Targets	Estimated achievement
2017-18 (continued)	Serious injuries due to road crashes	On track to have source data and establish a baseline to monitor progress and inform targets by 2019-20	Target met
	Number of rail fatalities	Decreased rolling average compared to previous 10 year period	Target yet to be met Data for rail fatalities are not currently available. Data for 2017-18 are expected to become available in the second half of 2018
	Level of capacity of the rail network	Increased	Criteria unable to be measured Whilst some of the department's activities are designed to increase rail network capacity, current resources are unable to measure it as an outcome This measure will be removed in 2018-19 and the department's future focus for performance will be on the existing related measure, freight volumes
	Jobs supported by infrastructure investment and regional program investments	Demonstrated through the delivery of Australian Government funded projects	Target yet to be met The department will report expected jobs supported from 2018-19
Forward looking performance information			
Year	Performance criteria	Targets	
2018-19 and beyond	Volume of freight	<u>2018-19</u> : 10 year average to 2016-17 is >603.1btkm (10 year average to 2015-16) <u>2019-20 and beyond</u> : Increased 10 year rolling average	
	Expected travel time savings arising from road projects in the infrastructure investment program receiving \$400 million or more in Australian Government funding	Reduced travel times	
	Community understanding of road funding issues	<u>2018-19</u> : New data not expected to be available <u>2019-20 and beyond</u> : Increased, demonstrated through community surveys	
	Number of road fatalities	<u>2018-19</u> : 1,053 or fewer fatalities (on track to achieve the target in the National Road Safety Strategy 2011-2020, to reduce road deaths by at least 30% on 2008-10 figures by 2020) <u>2019-20</u> : 1,016 or fewer fatalities (on track to achieve the target in the National Road Safety Strategy 2011-2020, to reduce road deaths by at least 30% on 2008-10 figures by 2020) <u>2020-21 and beyond</u> : Fatalities continue to reduce	

Table 2.1.3: Performance criteria for Outcome 1 (continued)

Forward looking performance information (continued)		
Year	Performance criteria	Targets
2018-19 and beyond (continued)	Serious injuries due to road crashes	<u>2018–19</u> : On track to have source data and establish a baseline by 2019–20 <u>2019–20</u> : Establish a baseline <u>2020–21 and beyond</u> : Serious injuries due to road crashes reduce, relative to 2019–20 baseline
	Number of rail fatalities	<u>2018–19</u> : Rail fatalities reduce, relative to 2017–18 baseline <u>2019–20 and beyond</u> : Rail fatalities continue to reduce over time
	Expected number of jobs supported over the life of projects, from infrastructure investment and regional development projects underway during the financial year (based on proponent reported data)	Not applicable
Material changes to Program 1.1 resulting from the following measures:		
<ul style="list-style-type: none"> • There are no new measures with a material impact on the performance information for Program 1.1. 		

2.2 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 2

Outcome 2: An efficient, sustainable, competitive, safe and secure transport system for all transport users through regulation, financial assistance and safety investigations.

Linked programs

The Department of Human Services
Programs <ul style="list-style-type: none"> • Program 1.1: Services to the Community - Social Security and Welfare.
Contribution to Outcome 2 made by linked programs <p>The above linkage relates to payments made by the Department of Human Services on behalf of the department for the Bass Strait Passenger Vehicle Equalisation Scheme and the Tasmanian Freight Equalisation Scheme.</p>

Budgeted expenses for Outcome 2

The table below shows how much the department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.2.1: Budgeted expenses for Outcome 2

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
Program 2.1: Transport Security (a)					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	6	-	-	-	-
Total administered expenses	6	-	-	-	-
Departmental expenses					
Departmental appropriation	22,712	-	-	-	-
s74 retained revenue receipts (b)	260	-	-	-	-
Expenses not requiring appropriation in the Budget year (c)	-	-	-	-	-
Total departmental expenses	22,972	-	-	-	-
Total expenses for Program 2.1	22,978	-	-	-	-

Table 2.2.1: Budgeted expenses for Outcome 2 (continued)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
Program 2.2: Surface Transport					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	224,553	226,703	228,995	231,334	233,825
Special Appropriations					
Australian Maritime Safety Authority Act 1990 (c)	122,029	123,860	128,728	134,614	140,548
Protection of the Sea (Oil Pollution Compensation Funds) Act 1993	1,000	1,000	1,000	1,000	1,000
Public Governance, Performance and Accountability Act 2013	100	100	100	100	100
Special Accounts					
Interstate Road Transport Account	82,002	2	-	-	-
Payments to corporate entities (d)	73,117	81,081	82,726	83,047	83,494
Expenses not requiring appropriation in the Budget year (e)	(100)	(100)	(100)	(100)	(100)
Total administered expenses	502,701	432,646	441,449	449,995	458,867
Departmental expenses					
Departmental appropriation	17,108	15,315	14,943	14,121	14,451
s74 retained revenue receipts (b)	178	154	191	195	198
Expenses not requiring appropriation in the Budget year (c)	1,178	1,408	1,420	1,404	1,341
Total departmental expenses	18,464	16,877	16,554	15,720	15,990
Total expenses for Program 2.2	521,165	449,523	458,003	465,715	474,857
Program 2.3: Road Safety					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	4,000	4,000	4,000	4,000	-
Special Appropriations					
Public Governance, Performance and Accountability Act 2013	50	50	50	50	50
Expenses not requiring appropriation in the Budget year (e)	(50)	(50)	(50)	(50)	(50)
Total administered expenses	4,000	4,000	4,000	4,000	-
Departmental expenses					
Departmental appropriation	19,797	17,547	17,068	16,134	16,546
s74 retained revenue receipts (b)	4	26	177	180	185
Expenses not requiring appropriation in the Budget year (c)	1,239	1,404	1,299	1,283	1,226
Total departmental expenses	21,040	18,977	18,544	17,597	17,957
Total expenses for Program 2.3	25,040	22,977	22,544	21,597	17,957

Table 2.2.1: Budgeted expenses for Outcome 2 (continued)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
Program 2.4: Air Transport					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	50,595	168,075	89,513	64,730	39,564
Special Appropriations					
Aviation Fuel Revenues (Special Appropriation) Act 1988 (c)	122,000	125,700	129,500	133,400	137,100
Public Governance, Performance and Accountability Act 2013	50	50	50	50	50
Special Accounts					
Melbourne Airport New Runway Land Acquisition Special Account	9,816	-	-	-	-
Payments to corporate entities (d)	41,313	43,936	40,908	41,145	41,304
Expenses not requiring appropriation in the Budget year (e)	345,409	2,090	2,188	2,292	2,335
Total administered expenses	569,183	339,851	262,159	241,617	220,353
Departmental expenses					
Departmental appropriation	78,464	59,653	57,031	47,655	34,609
s74 retained revenue receipts (b)	8,751	5,227	4,317	4,623	4,588
Expenses not requiring appropriation in the Budget year (c)	(545)	(184)	689	611	455
Total departmental expenses	86,670	64,696	62,037	52,889	39,652
Total expenses for Program 2.4	655,853	404,547	324,196	294,506	260,005
Outcome 2 Totals by appropriation type					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	279,154	398,778	322,508	300,064	273,389
Special Appropriations	245,229	250,760	259,428	269,214	278,848
Special Accounts	91,818	2	-	-	-
Payments to corporate entities (d)	114,430	125,017	123,634	124,192	124,798
Expenses not requiring appropriation in the Budget year (e)	345,259	1,940	2,038	2,142	2,185
Total administered expenses	1,075,890	776,497	707,608	695,612	679,220
Departmental expenses					
Departmental appropriation	138,081	92,515	89,042	77,910	65,606
s74 retained revenue receipts (b)	9,193	5,407	4,685	4,998	4,971
Expenses not requiring appropriation in the Budget year (c)	1,872	2,628	3,408	3,298	3,022
Total departmental expenses	149,146	100,550	97,135	86,206	73,599
Total expenses for Outcome 2	1,225,036	877,047	804,743	781,818	752,819

Table 2.2.1: Budgeted expenses for Outcome 2 (continued)

Movement of administered funds between years (f)	2017-18	2018-19	2019-20	2020-21	2021-22
Outcome 2:					
Program 2.4: Air Transport	(59,770)	56,512	1,232	1,232	794
Total movement of administered funds between years	(59,770)	56,512	1,232	1,232	794
	2017-18	2018-19			
Average staffing level (number)	450	410			

Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as government priorities change.

Notes:

- (a) Excludes expenses relating to the section 75 transfer for the Transport Security program reported by the Department of Home Affairs.
- (b) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.
- (c) Departmental 'Expenses not requiring appropriation in the Budget year' relate to depreciation and amortisation expenses and expenses that are reduced by associated receipts.
- (d) Relates to appropriation for corporate entities which is provided through the department.
- (e) Administered 'Expenses not requiring appropriation in the Budget year' relate to depreciation and amortisation expenses, accruals, and other non-cash expenses.
- (f) Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Table 2.2.2: Program components for Outcome 2

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
Components for program 2.1: Transport Security (a)					
Annual administered expenses					
Aviation security enhancements					
- improving international aviation security	3	-	-	-	-
- regional and remote airports security awareness	3	-	-	-	-
Program support	22,972	-	-	-	-
Total program expenses	22,978	-	-	-	-
Components for program 2.2: Surface Transport					
Annual administered expenses					
Bass Strait Passenger Vehicle Equalisation Scheme	48,681	49,752	50,946	52,118	53,421
International Maritime Organization - contribution	327	344	362	391	424
National Heavy Vehicle Regulator	3,868	3,894	3,921	3,988	4,052
OECD Road Transport - contribution	68	73	76	78	81
Tasmanian Freight Equalisation Scheme	171,609	172,640	173,690	174,759	175,847
Payments to corporate entities (b)					
- Australian Maritime Safety Authority	69,717	77,605	79,171	79,408	79,764
- National Transport Commission	3,400	3,476	3,555	3,639	3,730
Special Appropriation expenses					
Australian Maritime Safety Authority Act 1990 (b)	122,029	123,860	128,728	134,614	140,548
Protection of the Sea (Oil Pollution Compensation Funds) Act 1993	1,000	1,000	1,000	1,000	1,000
Special Account expenses					
Interstate Road Transport Account	82,002	2	-	-	-
Program support	18,464	16,877	16,554	15,720	15,990
Total program expenses	521,165	449,523	458,003	465,715	474,857
Components for program 2.3: Road Safety					
Annual administered expenses					
keys2drive	4,000	4,000	4,000	4,000	-
Program support	21,040	18,977	18,544	17,597	17,957
Total program expenses	25,040	22,977	22,544	21,597	17,957

Table 2.2.2: Program components for Outcome 2 (continued)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
Components for program 2.4: Air Transport					
Annual administered expenses					
Airport Lessee Companies - reimbursement of parking fines	1,000	1,000	1,000	1,000	1,000
Avalon Airport contribution	-	20,000	-	-	-
Hobart International Airport runway extension - contribution	13,235	-	-	-	-
International Civil Aviation Organization - contribution	2,106	2,303	2,422	2,595	2,808
Payment scheme for Airservices Australia's en route charges	2,000	2,000	2,000	2,000	2,000
Regional Aviation Access	23,083	23,850	21,159	21,409	18,650
Sunshine Coast Airport concessional loan	-	45	143	247	290
Sydney West Airport - site management and preparatory activities	354,106	118,922	62,932	37,726	15,106
Payments to corporate entities (b)					
- Civil Aviation Safety Authority	41,313	43,936	40,908	41,145	41,304
Depreciation and amortisation	524	2,095	2,095	2,095	2,095
Special Appropriation expenses					
Aviation Fuel Revenues (Special Appropriation) Act 1988 (b)	122,000	125,700	129,500	133,400	137,100
Special Account expenses					
Melbourne Airport New Runway Land Acquisition Special Account	9,816	-	-	-	-
Program support	86,670	64,696	62,037	52,889	39,652
Total program expenses	655,853	404,547	324,196	294,506	260,005

Notes:

- (a) Excludes expenses relating to the section 75 transfer for the Transport Security program reported by the Department of Home Affairs.
- (b) Relates to appropriation for corporate entities which is provided through the department.

Table 2.2.3: Performance criteria for Outcome 2

Table 2.2.3 below details the performance criteria for each program associated with Outcome 2. It also summarises how each program is delivered and where 2018–19 Budget measures have created new programs or materially changed existing programs.

Outcome 2 – An efficient, sustainable, competitive, safe and secure transport system for all transport users through regulation, financial assistance and safety investigations.			
Program 2.2 – The surface transport program supports economic growth, makes travel safer and increases transport access through delivering programs, policies and regulation for efficient, sustainable, safer and better-connected road, rail and maritime sectors.			
Purposes	<ul style="list-style-type: none"> • Supporting economic growth through transport – facilitating the efficient, sustainable movement of people and freight • Making travel safer – minimising the number and severity of transport safety incidents • Increasing transport access – connecting people, communities, businesses and markets 		
Delivery	<p>During 2018–19 and the forward years, the department will:</p> <ul style="list-style-type: none"> • manage the Australian Government’s surface transport programs, including to maintain active membership in the International Maritime Organization (IMO), United Nations Economic Commission for Europe (UNECE) World Forum for Harmonization of Vehicle Regulations (WP29), Asia Pacific Economic Cooperation (APEC) and the Organisation for Economic Co-operation and Development (OECD) • develop options and provide policy advice on promoting efficient, sustainable surface transport (road, rail, maritime) and reducing regulatory burden on business, including: <ul style="list-style-type: none"> – utilising the established national regulators – operation of single national road, rail and maritime markets – licencing, registration and charging arrangements for heavy vehicles and maritime operators – encouraging the trialling and adoption of new technologies which improve efficiency and sustainability, including automated and connected vehicles – coastal freight regulation and management of the Tasmanian transport schemes, Part X of the Competition and Consumer Act 2010, and the Shipping Reform (Tax Incentives) Act 2012 – access to public transport for people with a disability – legislative governance and reporting requirements for surface transport entities • maintain the regulatory framework for an efficient, environmentally sustainable and accessible surface transport system that can meet projected growth 		
Current performance information			
Year	Performance criteria	Targets	Estimated achievement
2017–18	Volume of freight (billion tonne-kilometres: btkm)	Increased rolling average compared to previous 10 year period	Target met
	Number of road fatalities	On track to achieve the target in the National Road Safety Strategy 2011–20, to reduce road deaths by at least 30% on 2008–10 figures by 2020	Target not expected to be met The most recent annual data is for 2017. 2017–18 data will be available in July 2018. There were 1,225 road deaths in 2017, representing a reduction of 14.1% relative to the baseline 2008–10 figures (1,426 road deaths)

Table 2.2.3: Performance criteria for Outcome 2 (continued)

Current performance information (continued)			
Year	Performance criteria	Targets	Estimated achievement
2017–18 (continued)	Serious injuries due to road crashes	On track to have source data and establish a baseline to monitor progress and inform targets by 2019–20	Target met
	Number of rail fatalities	Decreased rolling average compared to previous 10 year period	Target yet to be met Data for rail fatalities are not currently available. This data (for 2017–18) are expected to become available in the second half of 2018
	Number of maritime fatalities	Decreased rolling average compared to previous 10 year period	Target yet to be met Data on a 10 year period are not currently available. Data are available for 2016, as well as for the previous 6 years (that is, from 2010). In 2016, 3 maritime freight fatalities were recorded
	Proportion of Australia's roads included in the Transport and Infrastructure Council Asset Register	Increased proportion compared to previous year	Target met
	Community understanding of road funding issues	Increased, demonstrated through community surveys (to be measured in 2018–19 and 2020–21)	Result is not due to be measured in 2017–18 2017–18 PB Statements (p. 39) states 'to be measured in 2018–19 and 2020–21'
	Transport CO ₂ -equivalent emissions	Decreased rolling average compared to previous 10 year period	Target not expected to be met The most recent data available are for 2016–17. The 2017–18 data will be available in late 2018 Average CO ₂ -equivalent emissions from transport in Australia over the 10 years to 2016–17 were 96,525 gigagrams of CO ₂ -equivalent emissions, compared with 96,142 gigagrams over the 10 years up to 2015–16
	Level of capacity of the rail network	Increased	Criteria unable to be measured. Whilst some of the department's activities are designed to increase rail network capacity, current resources are unable to measure it as an outcome This measure will be removed in 2018–19 and the department's future focus for performance will be on the existing related measure, freight volumes

Table 2.2.3: Performance criteria for Outcome 2 (continued)

Current performance information (continued)			
Year	Performance criteria	Targets	Estimated achievement
2017–18 (continued)	Level of capacity of coastal freight	Increased	<p>Criteria unable to be measured. Whilst some of the department's activities are designed to increase coastal freight capacity, current resources are unable to measure it as an outcome</p> <p>The department's future focus for performance will be on freight volumes</p> <p>This measure will be removed in 2018–19 and the department's future focus for performance will be on the existing related measure, freight volumes</p>
Forward looking performance information			
Year	Performance criteria	Targets	
2018–19 and beyond	Volume of freight	<p><u>2018–19</u>: 10 year average to 2016–17 is >603.1btkm (10 year average to 2015–16)</p> <p><u>2019–20 and beyond</u>: Increased 10 year rolling average</p>	
	Transport CO ₂ -equivalent emissions	<p><u>2018–19</u>: 10 year average to 2017–18 is <91,012 gigagrams (10 year average to 2016–17)</p> <p><u>2019–20 and beyond</u>: Decreased 10 year rolling average</p>	
	Number of road fatalities	<p><u>2018–19</u>: 1,053 or fewer fatalities (on track to achieve the target in the National Road Safety Strategy 2011–2020, to reduce road deaths by at least 30% on 2008–10 figures by 2020)</p> <p><u>2019–20</u>: 1,016 or fewer fatalities (on track to achieve the target in the National Road Safety Strategy 2011–2020, to reduce road deaths by at least 30% on 2008–10 figures by 2020)</p> <p><u>2020–21 and beyond</u>: Fatalities continue to reduce</p>	
	Serious injuries due to road crashes	<p><u>2018–19</u>: On track to have source data and establish a baseline by 2019–20</p> <p><u>2019–20</u>: Establish a baseline</p> <p><u>2020–21 and beyond</u>: Serious injuries due to road crashes reduce, relative to 2019–20 baseline</p>	
	Number of rail fatalities	<p><u>2018–19</u>: Rail fatalities reduce, relative to 2017–18 baseline</p> <p><u>2019–20 and beyond</u>: Rail fatalities continue to reduce over time</p>	
	Number of maritime transport fatalities (excluding fatalities on non-trading vessels, for example, fishing and recreational)	<p><u>2018–19</u>: Annual average from 2010 and 2017 is <4 fatalities (average from 2010 to 2016)</p> <p><u>2019–20 and beyond</u>: Maritime transport fatalities continue to reduce over time</p>	
Material changes to Program 2.2 resulting from the following measures:			
<ul style="list-style-type: none"> There are no new measures with a material impact on the performance information for Program 2.2. 			

Table 2.2.3: Performance criteria for Outcome 2 (continued)

Program 2.3 – The road safety program makes travel safer through coordinating a national strategic approach to improving road safety and working to make vehicles safer for all road users.			
Purpose	<ul style="list-style-type: none"> • Making travel safer – minimising the number and severity of transport safety incidents 		
Delivery	<p>During 2018–19 and the forward years, the department will:</p> <ul style="list-style-type: none"> • manage the Australian Government’s road safety programs • develop options and provide policy advice on road safety, including on: <ul style="list-style-type: none"> – the National Road Safety Strategy – vehicle safety standards – maintaining a proportionate, risk based policy approach to vehicle safety systems • maintain the regulatory framework for the supply of safe vehicles to the Australian market • work with state and territory governments to coordinate delivery arrangements for the National Road Safety Strategy 2011–20 and National Road Safety Action Plan 2018–20 through the Transport and Infrastructure Council (TIC) 		
Current performance information			
Year	Performance criteria	Targets	Estimated achievement
2017–18	Number of road fatalities	On track to achieve the target in the National Road Safety Strategy 2011–20, to reduce road deaths by at least 30% on 2008–10 figures by 2020	<p>Target not expected to be met</p> <p>The most recent annual data are for 2017. 2017–18 data will be available in July 2018</p> <p>There were 1,225 road deaths in 2017, representing a reduction of 14.1% relative to the baseline 2008–10 figures (1,426 road deaths)</p>
	Serious injuries due to road crashes	On track to have source data and establish a baseline to monitor progress and inform targets by 2019–20	Target met
	Percentage of road vehicle standards that are harmonised with international standards	Increased compared to previous year	Target met
	Transport CO ₂ -equivalent emissions	Decreased rolling average compared to previous 10 year period	<p>Target not expected to be met</p> <p>The most recent data available are for 2016–17. 2017–18 data will be available in late 2018</p> <p>Average CO₂ equivalent emissions from transport in Australia over the 10 years to 2016–17 were 96,525 gigagrams of CO₂-equivalent emissions, compared with 96,142 gigagrams over the 10 years up to 2015–16</p>

Table 2.2.3: Performance criteria for Outcome 2 (continued)

Forward looking performance information		
Year	Performance criteria	Targets
2018–19 and beyond	Number of road fatalities	<p><u>2018–19</u>: 1,053 or fewer fatalities (on track to achieve the target in the National Road Safety Strategy 2011–2020, to reduce road deaths by at least 30% on 2008–10 figures by 2020)</p> <p><u>2019–20</u>: 1,016 or fewer fatalities (on track to achieve the target in the National Road Safety Strategy 2011–2020, to reduce road deaths by at least 30% on 2008–10 figures by 2020)</p> <p><u>2020–21 and beyond</u>: Fatalities continue to reduce</p>
	Serious injuries due to road crashes	<p><u>2018–19</u>: On track to have source data and establish a baseline by 2019–20</p> <p><u>2019–20</u>: Establish a baseline</p> <p><u>2020–21 and beyond</u>: Serious injuries due to road crashes reduce, relative to 2019–20 baseline</p>
<p>Material changes to Program 2.3 resulting from the following measures:</p> <ul style="list-style-type: none"> • There are no new measures with a material impact on the performance information for Program 2.3. 		

Table 2.2.3: Performance criteria for Outcome 2 (continued)

Program 2.4 – The air transport program facilitates investment in aviation infrastructure, ensures the aviation industry operates within a clear and robust regulatory framework, and ensures Australian businesses and consumers have access to competitive international and domestic air services, and access to remote areas.			
Purposes	<ul style="list-style-type: none"> • Supporting economic growth through transport – facilitating the efficient, sustainable movement of people and freight • Making travel safer – minimising the number and severity of transport safety incidents • Increasing transport access – connecting people, communities, businesses and markets • Supporting regional development, cities and local communities – delivering jobs and economic growth for regional Australia and Australian cities and improving standards of living 		
Delivery	<p>During 2018–19 and the forward years, the department will:</p> <ul style="list-style-type: none"> • manage the Australian Government’s air transport programs, including overseeing the development of the Western Sydney Airport, maintaining active membership in the International Civil Aviation Organization and developing and implementing capacity building programs with our neighbouring economies • develop options and provide policy advice on promoting efficient, sustainable air transport and supporting investment in safe, efficient, and environmentally responsible aviation infrastructure, including: <ul style="list-style-type: none"> – current and emerging aviation policy issues – major aviation infrastructure developments – airport planning and land use at airports, including implementation of the National Airports Safeguarding Framework – airport insurance compliance – airport environment and building control regulation at federal leased airports – international air services arrangements – airspace protection arrangements – legislative governance and reporting requirements for aviation safety entities – promoting regional development through aviation • maintain the regulatory framework for an efficient, environmentally sustainable, safe, competitive air transport system, that can meet projected growth and market requirements 		
Current performance information			
Year	Performance criteria	Targets	Estimated achievement
2017–18	Volume of freight (billion tonne-kilometres, btkm)	Increased rolling average compared to previous 10 year period	Target met
	Passenger movements, aviation sector	Increased rolling average compared to previous 10 year period	Target met
	Percentage of major airport projects funded with a benefit cost ratio above 1.0	100%	Target met
	Number of aviation fatalities	Decreased rolling average compared to previous 10 year period	Target yet to be met The most recent annual data are for 2016. The 2017 data are expected to be available in June 2018. The average number of aviation fatalities for the 10 years up to 2016 was 33.9, compared with 35.8 for the 10 years up to 2015

Table 2.2.3: Performance criteria for Outcome 2 (continued)

Current performance information (continued)			
Year	Performance criteria	Targets	Estimated achievement
2017-18 (continued)	Transport CO ₂ -equivalent emissions	Decreased rolling average compared to previous 10 year period	Target not expected to be met The most recent data available are for 2016–17. The 2017–18 data will be available in late 2018 Average CO ₂ -equivalent emissions from transport in Australia over the 10 years to 2016–17 were 96,525 gigagrams of CO ₂ -equivalent emissions, compared with 96,142 gigagrams over the 10 years up to 2015–16
	Level of capacity at major city airports	Increased compared to rolling strategic 20 year planning period	Target met
	Level of available capacity in international aviation markets	Increased compared to previous year	Target met
	Opportunities available to Australian airlines in international aviation markets	Increased compared to previous year	Target met
	Level of aviation services to remote communities	Maintained or increased compared to previous year	Target met
	Jobs supported by Western Sydney Airport project	On track to commence construction in 2018–19	Target met
Forward looking performance information			
Year	Performance criteria	Targets	
2018–19 and beyond	Volume of freight	<u>2018–19</u> : 10 year average to 2016–17 is >603.1 btkm (10 year average to 2015–16) <u>2019–20 and beyond</u> : Increased 10 year rolling average	
	Transport CO ₂ -equivalent emissions	<u>2018–19</u> : 10 year average to 2017–18 is <91,012 gigagrams (10 year average to 2016–17) <u>2019–20 and beyond</u> : Decreased 10 year rolling average	
	Passenger movements, aviation sector	Increased 10 year rolling average	
	Number of aviation fatalities	<u>2018–19</u> : 10 year average to 2017 is <40 fatalities (10 year average to 2016) <u>2019–20 and beyond</u> : Decreased 10 year rolling average	

Table 2.2.3: Performance criteria for Outcome 2 (continued)

Forward looking performance information (continued)		
Year	Performance criteria	Targets
2018–19 and beyond	Level of aviation capacity (passenger and freight) available to major city airports under Australia’s air services arrangements	Increased compared to previous year
	Level of aviation capacity (passenger and freight) available in international aviation markets under Australia’s air services arrangements	Increased compared to previous year
	Opportunities available to Australian airlines in international aviation markets	Increased compared to previous year
	Number of remote communities that receive support from the department for aerodrome infrastructure projects and air services	Maintained or increased compared to previous year
	Jobs supported by Western Sydney Airport project	<u>2018–19</u> : Main construction commencing
Material changes to Program 2.4 resulting from the following measures:		
<ul style="list-style-type: none"> There are no new measures with a material impact on the performance information for Program 2.4. 		

2.3 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 3

Outcome 3: Strengthening the sustainability, capacity and diversity of our cities and regional economies including through facilitating local partnerships between all levels of government and local communities; through reforms that stimulate economic growth; and providing grants and financial assistance.

Linked programs

The Department of the Treasury
<p>Programs</p> <ul style="list-style-type: none"> • Program 1.9: National Partnership Payments to the states.
<p>Contribution to Outcome 3 made by linked programs</p> <p>The above linkage relates to National Partnership Payments which are paid through the Department of the Treasury as part of the Federal Financial Relations Framework.</p>
The Department of Agriculture and Water Resources
<p>Programs</p> <ul style="list-style-type: none"> • Program 1.11: Drought programs
<p>Contribution to Outcome 3 made by linked programs</p> <p>The above linkage relates to work undertaken by the Regional Investment Corporation to support state and territory investment in water infrastructure that will provide affordable water to support the growth of regional economies.</p>
The Department of Industry, Innovation and Science
<p>Programs</p> <ul style="list-style-type: none"> • Program 1.2: Business research, development and commercialisation
<p>Contribution to Outcome 3 made by linked programs</p> <p>The above linkage relates to work undertaken by the Department of Industry, Innovation and Science on the implementation of the White Paper on Developing Northern Australia.</p>

Budgeted expenses for Outcome 3

The table below shows how much the department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.3.1: Budgeted expenses for Outcome 3

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
Program 3.1: Regional development					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	520,131	1,000,955	746,514	213,964	48,294
Other Services (Appropriation Bill No. 2)	5,000	10,121	-	-	-
Special Appropriations					
Public Governance, Performance and Accountability Act 2013	50	50	50	50	50
Expenses not requiring appropriation in the Budget year (a)	8,390	(50)	(50)	(50)	(50)
Total administered expenses	533,571	1,011,076	746,514	213,964	48,294
Departmental expenses					
Departmental appropriations	28,990	26,601	19,919	17,444	17,742
s74 retained revenue receipts (b)	(3)	17	159	162	166
Expenses not requiring appropriation in the Budget year (c)	1,154	1,310	1,212	1,198	1,144
Total departmental expenses	30,141	27,928	21,290	18,804	19,052
Total expenses for Program 3.1	563,712	1,039,004	767,804	232,768	67,346
Program 3.2: Local government					
Administered expenses					
Other Services (Appropriation Bill No. 2)	20,000	20,000	-	-	-
Special Appropriations					
Local Government (Financial Assistance) Act 1995	2,413,417	1,229,038	2,559,581	2,660,428	2,770,304
Total administered expenses	2,433,417	1,249,038	2,559,581	2,660,428	2,770,304
Departmental expenses					
Departmental appropriations	4,298	3,947	3,072	2,725	2,770
s74 retained revenue receipts (b)	(1)	3	30	31	31
Expenses not requiring appropriation in the Budget year (c)	219	249	230	228	218
Total departmental expenses	4,516	4,199	3,332	2,984	3,019
Total expenses for Program 3.2	2,437,933	1,253,237	2,562,913	2,663,412	2,773,323

Table 2.3.1: Budgeted expenses for Outcome 3 (continued)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
Program 3.3: Cities					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	4,197	25,000	12,700	-	-
Total administered expenses	4,197	25,000	12,700	-	-
Departmental expenses					
Departmental appropriations	6,985	9,464	5,961	5,915	1,637
s74 retained revenue receipts (b)	(1)	4	33	34	35
Expenses not requiring appropriation in the Budget year (c)	244	277	256	253	242
Total departmental expenses	7,228	9,745	6,250	6,202	1,914
Total expenses for Program 3.3	11,425	34,745	18,950	6,202	1,914
Outcome 3 Totals by appropriation type					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	524,328	1,025,955	759,214	213,964	48,294
Other Services (Appropriation Bill No. 2)	25,000	30,121	-	-	-
Special Appropriations	2,413,467	1,229,088	2,559,631	2,660,478	2,770,354
Expenses not requiring appropriation in the Budget year (a)	8,390	(50)	(50)	(50)	(50)
Total administered expenses	2,971,185	2,285,114	3,318,795	2,874,392	2,818,598
Departmental expenses					
Departmental appropriations	40,273	40,012	28,952	26,084	22,149
s74 retained revenue receipts (b)	(5)	24	222	227	232
Expenses not requiring appropriation in the Budget year (c)	1,617	1,836	1,698	1,679	1,604
Total departmental expenses	41,885	41,872	30,872	27,990	23,985
Total expenses for Outcome 3	3,013,070	2,326,986	3,349,667	2,902,382	2,842,583

Table 2.3.1: Budgeted expenses for Outcome 3 (continued)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
Movement of administered funds between years (d)					
Outcome 3:					
Program 3.1: Regional Development	(250,229)	97,595	102,888	30,692	19,054
Program 3.3: Cities	(12,700)	-	12,700	-	-
Total movement of administered funds between years	(262,929)	97,595	115,588	30,692	19,054
	2017-18	2018-19			
Average staffing level (number)	150	138			

Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as government priorities change.

Notes:

- (a) Administered 'Expenses not requiring appropriation in the Budget year' relate to depreciation and amortisation expenses and accruals.
- (b) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.
- (c) Departmental 'Expenses not requiring appropriation in the Budget year' relate to depreciation and amortisation expenses and expenses that are reduced by associated receipts.
- (d) Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Table 2.3.2: Program components for Outcome 3

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
Components for program 3.1: Regional Development					
Annual administered expenses (a)					
Building Better Regions Fund	39,389	232,546	262,827	96,969	9,894
Community Development Grants	160,035	378,766	215,696	-	-
Drought Communities Programme	13,440	10,121	-	-	-
National Stronger Regions Fund	247,125	177,862	57,061	-	-
National Water Infrastructure Development Fund	3,000	-	-	-	-
National Water Infrastructure Loan Facility	nfp	nfp	nfp	nfp	nfp
Regional Australia Institute	400	400	400	-	-
Regional Development Australia Committees	18,320	18,337	18,650	19,003	19,346
Regional Development Australia Fund	3,050	-	-	-	-
Regional Growth Fund	-	46,274	108,880	97,992	19,054
Regional Jobs and Investment Packages	15,000	124,270	83,000	-	-
Stronger Communities Programme	22,802	22,500	-	-	-
Tasmanian Jobs and Growth Package	11,010	-	-	-	-
University of the Sunshine Coast, Moreton Bay Campus – Concessional Loan	nfp	nfp	nfp	nfp	nfp
Program support	30,141	27,928	21,290	18,804	19,052
Total program expenses	563,712	1,039,004	767,804	232,768	67,346
Components for program 3.2: Local Government					
Annual administered expenses (a)					
Supplementary Local Roads Funding for South Australia	20,000	20,000	-	-	-
Special Appropriation expenses					
Local Government (Financial Assistance) Act 1995	2,413,417	1,229,038	2,559,581	2,660,428	2,770,304
Program support	4,516	4,199	3,332	2,984	3,019
Total program expenses	2,437,933	1,253,237	2,562,913	2,663,412	2,773,323
Components for program 3.3: Cities					
Annual administered expenses (a)					
Smart Cities and Suburbs	4,197	25,000	12,700	-	-
Program support	7,228	9,745	6,250	6,202	1,914
Total program expenses	11,425	34,745	18,950	6,202	1,914

Note:

- (a) Excludes expenses relating to payments made to and through the states and territories by the Treasury for the Murray-Darling Basin Regional Economic Diversification Programme, the North Queensland Stadium, and the National Water Infrastructure Fund administered items.

Table 2.3.3: Performance criteria for Outcome 3

Table 2.3.3 below details the performance criteria for each program associated with Outcome 3. It also summarises how each program is delivered and where 2018–19 Budget measures have created new programs or materially changed existing programs.

Outcome 3 – Strengthening the sustainability, capacity and diversity of our cities and regional economies including through facilitating local partnerships between all levels of government and local communities; through reforms that stimulate economic growth; and providing grants and financial assistance.			
Program 3.1 – The regional development program supports regional development and local communities through regionally focused stakeholder consultation and engagement, research, policy development and program delivery activities to create jobs, drive regional economic growth and build stronger regional communities.			
Purpose	<ul style="list-style-type: none"> • Supporting regional development, cities and local communities – delivering jobs and economic growth for regional Australia and Australian cities and improving standards of living 		
Delivery	<p>During 2018–19 and the forward years, the department will:</p> <ul style="list-style-type: none"> • manage the Australian Government’s regional development programs to deliver projects which support the economic growth and liveability of regions • develop options and provide policy advice on developing regional Australia, including on: <ul style="list-style-type: none"> – enabling communities to drive their own future – building more resilient local economies 		
Current performance information			
Year	Performance criteria	Targets	Estimated achievement
2017–18	Jobs supported by infrastructure investment and regional program investments	Demonstrated through the delivery of Australian Government funded projects	Target yet to be met The department will report expected jobs supported from 2018–19
	Number of employed persons outside capital cities	Increased compared to previous year	Target yet to be met The most recent financial year data are for 2016–17. The 2017–18 data are expected to be available in June 2018. The number of employed persons outside capital cities was 3.86 million in 2016–17
	Disposable household income for low and middle incomes outside capital cities	Increased over time	Target met
	National Water Infrastructure Development Fund Investments provide affordable water to support the growth of regional communities	Co-fund the construction of three water infrastructure projects, including one in northern Australia	Target met
	National Water Infrastructure Loans Facility established to support state and territory investment in water infrastructure that will provide affordable water to support the growth of regional economies	State and territory governments have access to concessional loan funding for the construction of approved water infrastructure projects	Target met

Table 2.3.3: Performance criteria for Outcome 3 (continued)

Forward looking performance information		
Year	Performance criteria	Targets
2018–19 and beyond	Number of employed persons outside capital cities	Increased compared to previous year
	Real disposable income for low and middle income households outside capital cities	<u>2018–19</u> : New data not expected to be available <u>2019–20</u> : Increased from 2015–16 to 2017–18 <u>2020–21</u> : New data not expected to be available <u>2021–22</u> : Increased from 2017–18 to 2018–19
	Expected number of jobs supported over the life of projects, from infrastructure investment and regional development projects underway during the financial year (based on proponent reported data)	Not applicable
	Increase in water available (ML) through water infrastructure projects funded	Water available is increased
Material changes to Program 3.1 resulting from the following measures:		
<ul style="list-style-type: none"> • There are no new measures with a material impact on the performance information for Program 3.1. 		

Table 2.3.3: Performance criteria for Outcome 3 (continued)

Program 3.2 – The local government program supports regional development and local communities through delivery of policy advice to the Australian Government and financial assistance to local governments to strengthen local government capacity and better support local communities.			
Purpose	<ul style="list-style-type: none"> • Supporting regional development, cities and local communities – delivering jobs and economic growth for regional Australia and Australian cities and improving standards of living 		
Delivery	During 2018–19 and the forward years, the department will: <ul style="list-style-type: none"> • manage the Australian Government’s local government programs including the Financial Assistance Grants program and the National Awards for Local Government • develop options and provide policy advice on local government 		
Current performance information			
Year	Performance criteria	Targets	Estimated achievement
2017–18	Financial assistance is provided to support equitable levels of services by local government bodies	Financial assistance is provided in accordance with the Local Government (Financial Assistance) Act 1995	Target met
Forward looking performance information			
Year	Performance criteria	Targets	
2018–19 and beyond	Financial assistance is provided to support equitable levels of services by local government bodies	Financial assistance is provided in accordance with the Local Government (Financial Assistance) Act 1995	
Material changes to Program 3.2 resulting from the following measures:			
<ul style="list-style-type: none"> • There are no new measures with a material impact on the performance information for Program 3.2. 			

Table 2.3.3: Performance criteria for Outcome 3 (continued)

Program 3.3 – The cities program develops more liveable, accessible and productive cities through programs and policies that encourage innovation, create jobs and support growth.			
Purpose	<ul style="list-style-type: none"> • Supporting regional development, cities and local communities – delivering jobs and economic growth for regional Australia and Australian cities and improving standards of living 		
Delivery	<p>During 2018–19 and the forward years, the department will:</p> <ul style="list-style-type: none"> • accelerate smart technology initiatives and innovation through the delivery of the Smart Cities and Suburbs Program • continue to deliver the Australian Government’s Smart Cities Plan through the: <ul style="list-style-type: none"> – consultation and strategy for future city deals, including provision of advice to the Government on the next tranche – implementation of city deals in Townsville, Launceston and Western Sydney – negotiation of city deals in Darwin, Geelong and Hobart – development of a city deals strategy for South East Queensland • maintain the national cities performance framework 		
Current performance information			
Year	Performance criteria	Targets	Estimated achievement
2017–18	Number of projects receiving funding through the Smart Cities and Suburbs program	49 projects funded in round one	Target met
Forward looking performance information			
Year	Performance criteria	Targets	
2018-19 and beyond	Number of projects receiving funding through the Smart Cities and Suburbs Program	<u>2018–19</u> : 49 projects funded <u>2019–20 and beyond</u> : To be determined in round 2	
Material changes to Program 3.3 resulting from the following measures:			
<ul style="list-style-type: none"> • There are no new measures with a material impact on the performance information for Program 3.3. 			

2.4 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 4

Outcome 4: Good governance in the Australian Territories through the maintenance and improvement of the overarching legislative framework for self-governing territories, and laws and services for non-self-governing territories.

Linked programs

There are no linked programs for Outcome 4.

Budgeted expenses for Outcome 4

The table below shows how much the department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.4.1: Budgeted expenses for Outcome 4

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
Program 4.1: Services to territories					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	132,228	140,439	140,333	141,464	140,271
Special Appropriations					
Public Governance, Performance and Accountability Act 2013	50	50	50	50	50
Special Accounts					
Christmas Island Phosphate Mining Rehabilitation Special Account 2016	1,500	1,500	1,500	1,500	1,500
Indian Ocean Territories Special Account 2014	25,242	18,167	18,167	18,167	18,166
Jervis Bay Territory Special Account 2014	1,519	1,171	1,219	1,274	1,274
Expenses not requiring appropriation in the Budget year (a)	36,457	36,795	37,300	36,388	33,891
Total administered expenses	196,996	198,122	198,569	198,843	195,152
Departmental expenses					
Departmental appropriations	22,812	20,741	20,075	18,874	19,195
s74 retained revenue receipts (b)	77	20	185	188	192
Expenses not requiring appropriation in the Budget year (c)	1,341	1,523	1,409	1,392	1,329
Total departmental expenses	24,230	22,284	21,669	20,454	20,716
Total expenses for Program 4.1	221,226	220,406	220,238	219,297	215,868

Table 2.4.1: Budgeted expenses for Outcome 4 (continued)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
Outcome 4 Totals by appropriation type					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	132,228	140,439	140,333	141,464	140,271
Special Appropriations	50	50	50	50	50
Special Accounts	28,261	20,838	20,886	20,941	20,940
Expenses not requiring appropriation in the Budget year (a)	36,457	36,795	37,300	36,388	33,891
Total administered expenses	196,996	198,122	198,569	198,843	195,152
Departmental expenses					
Departmental appropriations	22,812	20,741	20,075	18,874	19,195
Section 74 retained revenue receipts (b)	77	20	185	188	192
Expenses not requiring appropriation in the Budget year (c)	1,341	1,523	1,409	1,392	1,329
Total departmental expenses	24,230	22,284	21,669	20,454	20,716
Total expenses for Outcome 4	221,226	220,406	220,238	219,297	215,868
	2017-18	2018-19			
Average staffing level (number)	125	114			

Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as government priorities change.

Notes:

- (a) Administered 'Expenses not requiring appropriation in the Budget year' relate to depreciation and amortisation expenses and accruals.
- (b) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.
- (c) Departmental 'Expenses not requiring appropriation in the Budget year' relate to depreciation and amortisation expenses and expenses that are reduced by associated receipts.

Table 2.4.2: Program components for Outcome 4

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
Components for program 4.1: Services to territories					
Annual administered expenses					
ACT Government - national capital functions	1,916	1,916	1,943	1,972	2,002
Norfolk Island - Commonwealth administration	1,066	1,067	1,082	1,098	1,114
Norfolk Island - Kingston and Arthur's Vale historic area	741	1,144	1,160	651	661
Office of Administrator, Northern Territory	334	334	338	343	348
Services to Indian Ocean Territories (a)	90,146	90,296	91,477	91,761	93,064
Services to Jervis Bay Territory (b)	5,329	5,027	5,097	5,173	5,251
Services to Norfolk Island	32,696	40,655	39,236	40,466	37,831
Depreciation and amortisation	36,507	36,845	37,350	36,438	33,941
Special Account expenses					
Christmas Island Phosphate Mining Rehabilitation Special Account 2016	1,500	1,500	1,500	1,500	1,500
Indian Ocean Territories Special Account 2014	25,242	18,167	18,167	18,167	18,166
Jervis Bay Territory Special Account 2014	1,519	1,171	1,219	1,274	1,274
Program support	24,230	22,284	21,669	20,454	20,716
Total program expenses	221,226	220,406	220,238	219,297	215,868

Notes:

- (a) See also expenses associated with the Indian Ocean Territories Special Account 2014.
 (b) See also expenses associated with the Jervis Bay Territory Special Account 2014.

Table 2.4.3: Performance criteria for Outcome 4

Table 2.4.3 below details the performance criteria for each program associated with Outcome 4. It also summarises how each program is delivered and where 2018–19 Budget measures have created new programs or materially changed existing programs.

Outcome 4 – Good governance in the Australian Territories through the maintenance and improvement of the overarching legislative framework for self-governing territories, and laws and services for non-self-governing territories.			
Program 4.1 – The services to territories program provides good governance in the Australian Territories through the maintenance and improvement of the overarching legislative framework for self-governing territories, and laws and services for non-self-governing territories.			
Purpose	<ul style="list-style-type: none"> • Providing good governance in the territories – Delivering services, legislative frameworks and infrastructure 		
Delivery	During 2018–19 and the forward years, the department will: <ul style="list-style-type: none"> • manage the Australian Government’s services to territories programs, in particular to deliver essential infrastructure and services to the external territories and Jervis Bay Territory • develop options and provide policy advice on supporting Australia’s territories, including: <ul style="list-style-type: none"> – effectively administering the Australian Government’s interest in the Australian Capital Territory and the Northern Territory – delivering infrastructure, services, effective governance and legal frameworks to the external territories and Jervis Bay Territory 		
Current performance information			
Year	Performance criteria	Targets	Estimated achievement
2017–18	Communities in the external territories and Jervis Bay Territory have comparable services and essential infrastructure to similar communities	Service delivery arrangements and contracts deliver comparable services and essential infrastructure to similar communities	Target met
	Legal and governance frameworks in the external territories and Jervis Bay Territory are appropriate for the protection and well-being of the communities	Legal and governance frameworks comparable to similar communities	Target met
Forward looking performance information			
Year	Performance criteria	Targets	
2018–19 and beyond	Communities in the external territories and Jervis Bay Territory have comparable services and essential infrastructure to mainland Australia	Service delivery arrangements and contracts deliver comparable services and essential infrastructure to mainland Australia	
	Legal and governance frameworks in the external territories and Jervis Bay Territory are appropriate for the protection and wellbeing of the communities	Legal and governance frameworks comparable to mainland Australia	
Material changes to Program 4.1 resulting from the following measures:			
<ul style="list-style-type: none"> • There are no new measures with a material impact on the performance information for Program 4.1. 			

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the department's finances for the 2018-19 Budget year, including the impact of Budget measures and resourcing on financial statements.

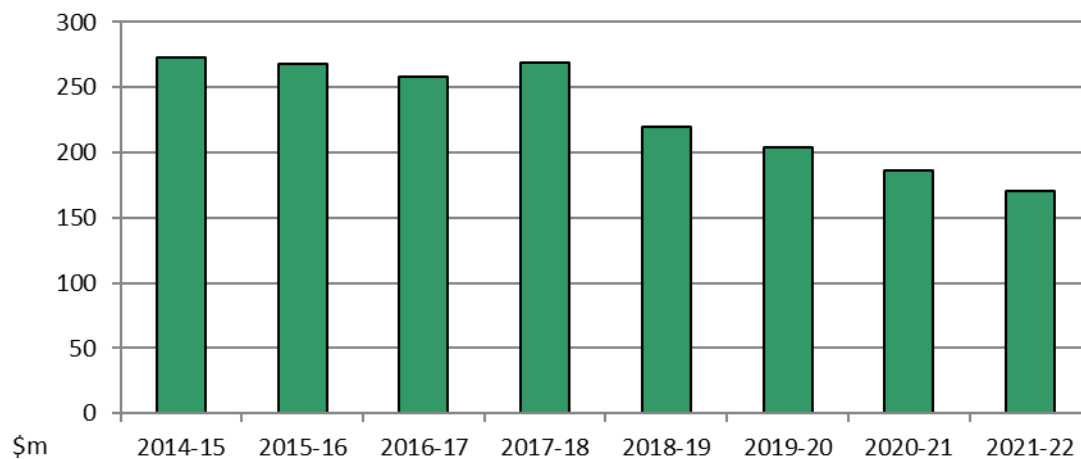
3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

Departmental

Budgeted departmental income statement

Total expenses are estimated at \$217.8m in 2018-19. The reduction in expenses over the forward estimates is primarily due to the profile of non-ongoing measures and expenses for the Business Grants Hub to administer various grant programs.



Budgeted departmental balance sheet

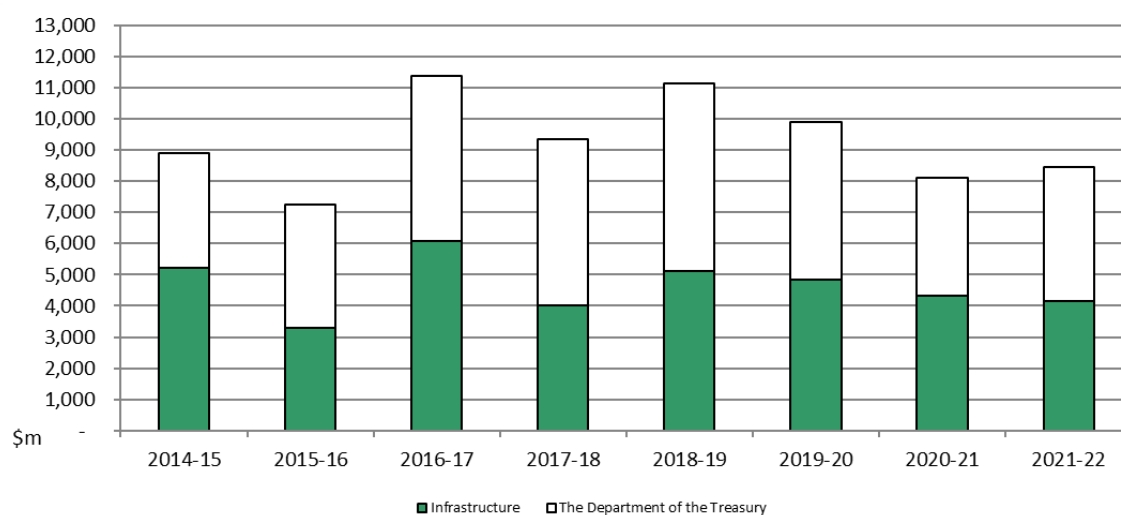
The department's major non-financial assets are Land and buildings (\$17.1m), Intangibles (\$12.2m) and Property, plant and equipment (\$10.9m). The department's primary liability continues to be accrued employee leave entitlements, estimated at \$37.9m.

Administered

Budgeted administered income statement

The department administers the collection of taxes, fees and fines, other non-taxation revenue and interest and dividends estimated at \$497.0m in 2018–19, representing an decrease of \$103.2m from the 2017–18 estimated actual. The primary drivers of the decrease are changes to revenue as a result of the closure of the Federal Interstate Registration Scheme (\$82.0m), the current profile of revenue from WSA Co (\$46.5m), and the anticipated finalisation of the Melbourne Airport runway project in 2017–18 (\$9.8m), offset by an increase in estimated interest for the WestConnex Stage 2 Concessional Loan (\$24.5m) and dividends received from Airservices Australia (\$10.0m).

Administered expenses are budgeted at \$3,871.1m in 2018–19, representing a decrease of \$1,363.8m from the 2017–18 estimated actual and will be incurred for the administered items set out at Section 2. The primary reason for the decrease is the bring-forward of funding from 2018–19 into 2017–18 for the Financial Assistance Grant program of \$1.2 billion.



Schedule of budgeted assets and liabilities administered on behalf of government

Total assets are expected to increase in 2018–19 by \$1,935.9m to \$10,411.0m from the 2017–18 estimated actual result. The increase relates mainly to an increase in investments (\$1,110.3m) and the profile of various loans (\$820.5m).

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

**Table 3.1: Comprehensive income statement (showing net cost of services)
(for the period ended 30 June)**

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
EXPENSES					
Employee benefits	140,017	93,851	93,437	94,626	93,359
Suppliers	119,995	113,969	98,339	79,460	65,533
Depreciation and amortisation	8,568	9,965	10,327	10,198	9,722
Finance costs	20	12	5	-	-
Total expenses	268,600	217,797	202,108	184,284	168,614
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	7,371	3,205	3,229	3,253	3,280
Other revenue	181	500	380	630	536
Total own-source revenue	7,552	3,705	3,609	3,883	3,816
Gains					
Other gains	783	722	726	726	726
Total gains	783	722	726	726	726
Total own-source income	8,335	4,427	4,335	4,609	4,542
Net (cost of)/contribution by services	(260,265)	(213,370)	(197,773)	(179,675)	(164,072)
Revenue from Government	251,697	203,405	187,446	169,477	154,350
Surplus/(deficit) attributable to the Australian Government	(8,568)	(9,965)	(10,327)	(10,198)	(9,722)
Total comprehensive income/(loss) attributable to the Australian Government	(8,568)	(9,965)	(10,327)	(10,198)	(9,722)
Note: Impact of net cash appropriation arrangements					
	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000
Total comprehensive income/(loss) less depreciation/amortisation expenses previously funded through revenue appropriations	-	-	-	-	-
plus depreciation/amortisation expenses previously funded through revenue appropriations (a)	8,568	9,965	10,327	10,198	9,722
Total comprehensive income/(loss) - as per Statement of Comprehensive Income	(8,568)	(9,965)	(10,327)	(10,198)	(9,722)

Prepared on Australian Accounting Standards basis.

Note:

- (a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental Capital Budget Statement.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	1,825	1,825	1,825	1,825	1,825
Trade and other receivables	127,891	123,085	125,160	126,823	128,527
Other financial assets	975	975	975	975	975
Total financial assets	130,691	125,885	127,960	129,623	131,327
Non-financial assets					
Land and buildings	17,450	17,103	14,398	11,691	8,933
Property, plant and equipment	8,796	10,869	8,854	6,904	9,433
Intangibles	10,370	12,207	12,096	9,205	5,491
Other non-financial assets	3,428	3,361	3,361	3,361	3,361
Total non-financial assets	40,044	43,540	38,709	31,161	27,218
Total assets	170,735	169,425	166,669	160,784	158,545
LIABILITIES					
Payables					
Suppliers	23,373	23,010	23,010	23,010	23,010
Other payables	263	188	176	176	176
Total payables	23,636	23,198	23,186	23,186	23,186
Provisions					
Employee provisions	36,810	37,925	40,007	41,670	43,374
Other provisions	1,470	1,482	1,487	1,487	1,487
Total provisions	38,280	39,407	41,494	43,157	44,861
Total liabilities	61,916	62,605	64,680	66,343	68,047
Net assets	108,819	106,820	101,989	94,441	90,498
EQUITY					
Contributed equity	(101,523)	(93,557)	(88,061)	(85,411)	(79,632)
Reserves	33,772	33,772	33,772	33,772	33,772
Retained surplus/(accumulated deficit)	176,570	166,605	156,278	146,080	136,358
Total equity	108,819	106,820	101,989	94,441	90,498

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity – summary of movement
(Budget year 2018–19)**

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2018				
Balance carried forward from previous period	176,570	33,772	(101,523)	108,819
Adjusted opening balance	176,570	33,772	(101,523)	108,819
Comprehensive income				
Surplus / (deficit) for the period	(9,965)	-	-	(9,965)
Total comprehensive income	(9,965)	-	-	(9,965)
of which:				
Attributable to the Australian Government	(9,965)	-	-	(9,965)
Transactions with owners				
<i>Contribution by owners</i>				
Departmental Capital Budget (DCBs)	-	-	7,966	7,966
Sub-total transactions with owners	-	-	7,966	7,966
Estimated closing balance as at 30 June 2019	166,605	33,772	(93,557)	106,820
Closing balance attributable to the Australian Government	166,605	33,772	(93,557)	106,820

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	267,831	208,211	185,371	167,814	152,646
Sale of goods and rendering of services	8,874	5,181	5,255	5,329	5,227
Other	295	500	380	630	536
Total cash received	277,000	213,892	191,006	173,773	158,409
Cash used					
Employees	149,994	92,736	91,355	92,963	91,655
Suppliers	120,711	115,507	99,634	80,810	66,754
Other	993	87	17	-	-
Total cash used	271,698	208,330	191,006	173,773	158,409
Net cash from/(used by) operating activities	5,302	5,562	-	-	-
INVESTING ACTIVITIES					
Cash used					
Purchase of property plant and equipment and intangibles	13,177	13,528	5,496	2,650	5,779
Total cash used	13,177	13,528	5,496	2,650	5,779
Net cash from/(used by) investing activities	(13,177)	(13,528)	(5,496)	(2,650)	(5,779)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	7,848	7,966	5,496	2,650	5,779
Total cash received	7,848	7,966	5,496	2,650	5,779
Net cash from/(used by) financing activities	7,848	7,966	5,496	2,650	5,779
Net increase/(decrease) in cash held	(27)	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	1,852	1,825	1,825	1,825	1,825
Cash and cash equivalents at the end of the reporting period	1,825	1,825	1,825	1,825	1,825

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (DCB)	13,410	7,966	5,496	2,650	5,779
Total new capital appropriations	13,410	7,966	5,496	2,650	5,779
Provided for:					
Purchase of non-financial assets	13,410	7,966	5,496	2,650	5,779
Total items	13,410	7,966	5,496	2,650	5,779
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations					
- DCB	7,848	7,966	5,496	2,650	5,779
Funded internally from departmental resources (a)	5,329	5,562	-	-	-
Total	13,177	13,528	5,496	2,650	5,779
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	13,177	13,528	5,496	2,650	5,779
Total cash used to acquire assets	13,177	13,528	5,496	2,650	5,779

Prepared on Australian Accounting Standards basis.

Note:

(a) Amounts funded from prior year Departmental Capital Budgets (DCBs).

Table 3.6: Statement of asset movements (Budget year 2018–19)

	Buildings \$'000	Other property, plant and equipment \$'000	Computer software and intangibles \$'000	Total \$'000
As at 1 July 2018				
Gross book value	36,305	12,308	46,407	95,020
Accumulated depreciation/amortisation and impairment	(18,855)	(3,512)	(36,037)	(58,404)
Opening net book balance	17,450	8,796	10,370	36,616
Capital asset additions				
Estimated expenditure on new or replacement assets				
By purchase - appropriation ordinary annual services (a)	2,685	4,486	6,357	13,528
Total additions	2,685	4,486	6,357	13,528
Other movements				
Depreciation/amortisation expense	(3,032)	(2,413)	(4,520)	(9,965)
Total other movements	(3,032)	(2,413)	(4,520)	(9,965)
As at 30 June 2019				
Gross book value	38,990	16,794	52,764	108,548
Accumulated depreciation/amortisation and impairment	(21,887)	(5,925)	(40,557)	(68,369)
Closing net book balance	17,103	10,869	12,207	40,179

Prepared on Australian Accounting Standards basis.

Note:

- (a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2018–19 for DCBs.

Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
EXPENSES ADMINISTERED ON BEHALF OF GOVERNMENT					
Employees	17,912	18,937	19,474	19,474	19,474
Supplier expenses	159,800	265,447	206,258	176,338	148,524
Subsidies	246,088	246,342	248,895	251,386	254,018
Grants	4,178,024	3,067,658	4,152,842	3,687,677	3,568,830
Depreciation and amortisation	37,031	38,940	39,445	38,533	36,036
Payments to corporate entities	126,022	136,531	135,205	135,830	136,504
Finance costs	124,160	96,272	17,019	3,321	1,520
Write-down and impairment of assets	344,935	-	-	-	-
Other expenses	1,000	1,000	1,000	1,000	1,000
Total expenses administered on behalf of Government	5,234,972	3,871,127	4,820,138	4,313,559	4,165,906
LESS:					
OWN-SOURCE INCOME					
Own-source income					
Taxation revenue					
Other taxes	42,753	44,556	47,451	50,566	53,918
Total taxation revenue	42,753	44,556	47,451	50,566	53,918
Non-taxation revenue					
Sale of goods and rendering of services	17,773	15,316	14,940	14,989	14,989
Fees and fines	224,681	144,632	149,623	155,634	160,227
Interest	75,551	112,869	126,194	171,283	170,766
Dividends	74,300	71,000	84,400	115,000	135,100
Rental income	3,713	3,402	3,406	3,412	3,412
Other revenue	161,387	105,185	105,294	105,415	5,942
Total non-taxation revenue	557,405	452,404	483,857	565,733	490,436
Total own-source revenues administered on behalf of Government	600,158	496,960	531,308	616,299	544,354
Gains					
Other gains	15	12	14	14	15
Total gains administered on behalf of Government	15	12	14	14	15
Total own-source income administered on behalf of Government	600,173	496,972	531,322	616,313	544,369
Net (cost of)/contribution by services	(4,634,799)	(3,374,155)	(4,288,816)	(3,697,246)	(3,621,537)
Surplus/(Deficit)	(4,634,799)	(3,374,155)	(4,288,816)	(3,697,246)	(3,621,537)

Prepared on Australian Accounting Standards basis.

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	65,905	65,905	65,905	65,905	65,905
Receivables	2,287,781	3,108,262	3,786,582	4,360,298	4,559,142
Investments accounted for using the equity method	796,732	1,342,444	2,044,713	2,724,485	3,743,406
Other investments	4,620,466	5,185,016	6,473,156	7,965,658	9,982,940
Other financial assets	20,840	3,840	3,840	3,840	3,840
Total financial assets	7,791,724	9,705,467	12,374,196	15,120,186	18,355,233
Non-financial assets					
Land and buildings	188,659	221,705	225,498	223,422	226,206
Property, plant and equipment	362,454	352,288	348,425	331,984	308,800
Heritage and cultural assets	114,947	114,946	114,945	114,944	114,943
Intangibles	3,810	3,044	2,278	1,014	1,000
Inventories	2,277	2,277	2,277	2,277	2,277
Other non-financial assets	11,260	11,260	11,260	11,260	11,260
Total non-financial assets	683,407	705,520	704,683	684,901	664,486
Total assets administered on behalf of Government	8,475,131	10,410,987	13,078,879	15,805,087	19,019,719
LIABILITIES					
Payables					
Suppliers	12,295	12,287	12,287	12,287	12,287
Subsidies	8,196	7,788	7,788	7,788	7,788
Grants	33,227	16,278	17,063	17,710	18,287
Other payables	250	255	405	405	405
Total payables	53,968	36,608	37,543	38,190	38,767
Provisions					
Employee provisions	3,598	3,705	3,815	3,815	3,815
Other provisions	3,065	3,065	3,065	3,065	3,065
Total payables	6,663	6,770	6,880	6,880	6,880
Total liabilities administered on behalf of Government	60,631	43,378	44,423	45,070	45,647
Net assets/(liabilities)	8,414,500	10,367,609	13,034,456	15,760,017	18,974,072

Prepared on Australian Accounting Standards basis.

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Sale of goods and rendering of services	210,699	127,517	131,780	137,328	142,001
Interest	31,597	36,757	46,708	59,579	66,470
Dividends	74,300	71,000	84,400	115,000	135,100
Taxes	48,225	43,556	46,451	49,566	52,918
Other	144,390	122,187	105,442	105,413	5,940
Total cash received	509,211	401,017	414,781	466,886	402,429
Cash used					
Grant payments	4,174,330	3,084,605	4,152,055	3,687,030	3,568,251
Subsidies paid	246,088	246,750	248,895	251,386	254,018
Employee benefits	17,808	18,830	19,364	19,474	19,474
Suppliers	159,825	265,455	206,258	176,338	148,524
Payments to corporate entities	126,022	136,531	135,205	135,830	136,504
Total cash used	4,724,073	3,752,171	4,761,777	4,270,058	4,126,771
Net cash from/(used by) operating activities	(4,214,862)	(3,351,154)	(4,346,996)	(3,803,172)	(3,724,342)
INVESTING ACTIVITIES					
Cash received					
Repayment of advances and loans	53,514	53,672	53,796	103,971	104,067
Total cash received	53,514	53,672	53,796	103,971	104,067
Cash used					
Purchase of property, plant and equipment	35,867	61,053	38,608	18,751	15,621
Advances and loans made	851,791	894,301	669,605	569,090	200,000
Investments	640,649	1,110,262	1,990,409	2,172,274	3,036,203
Total cash used	1,528,307	2,065,616	2,698,622	2,760,115	3,251,824
Net cash from/(used by) investing activities	(1,474,793)	(2,011,944)	(2,644,826)	(2,656,144)	(3,147,757)
Net increase/(decrease) in cash held	(5,689,655)	(5,363,098)	(6,991,822)	(6,459,316)	(6,872,099)
Cash and cash equivalents at the beginning of the reporting period	65,905	65,905	65,905	65,905	65,905
Cash from Official Public Account for:					
- Appropriations	6,132,692	5,777,837	7,439,763	7,009,632	7,358,055
- Special Accounts	120,079	40,346	20,886	20,941	20,940
	6,252,771	5,818,183	7,460,649	7,030,573	7,378,995
Cash to Official Public Account for:					
- Appropriations	(448,427)	(417,245)	(447,941)	(550,316)	(485,956)
- Special Accounts	(114,689)	(37,840)	(20,886)	(20,941)	(20,940)
	(563,116)	(455,085)	(468,827)	(571,257)	(506,896)
Cash and cash equivalents at the end of the reporting period	65,905	65,905	65,905	65,905	65,905

Prepared on Australian Accounting Standards basis.

Table 3.10: Administered capital budget statement (for the period ended 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Act 1 (ACB)	14,919	15,492	15,472	15,547	15,621
Administered assets and liabilities - Bill 2	741,597	2,050,124	2,683,150	2,744,568	3,236,203
Total new capital appropriations	756,516	2,065,616	2,698,622	2,760,115	3,251,824
Provided for:					
Purchase of non-financial assets	35,867	61,053	38,608	18,751	15,621
Other items	720,649	2,004,563	2,660,014	2,741,364	3,236,203
Total items	756,516	2,065,616	2,698,622	2,760,115	3,251,824
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations	20,948	45,561	23,136	3,204	-
Funded by capital appropriation - ACB	14,919	15,492	15,472	15,547	15,621
Total	35,867	61,053	38,608	18,751	15,621
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total accrual purchases	35,867	61,053	38,608	18,751	15,621
Total cash used to acquire assets	35,867	61,053	38,608	18,751	15,621

Prepared on Australian Accounting Standards basis.

Table 3.11: Schedule of administered asset movements (Budget year 2018–19)

	Land	Buildings	Other property, plant and equipment	Heritage and cultural assets	Computer software and intangibles	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2018						
Gross book value	62,113	164,406	419,903	114,947	6,362	767,731
Accumulated depreciation/amortisation		(37,860)	(57,449)	-	(2,552)	(97,861)
Opening net book balance	62,113	126,546	362,454	114,947	3,810	669,870
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation ordinary annual services (a)	35,540	5,073	19,940	-	500	61,053
Total additions	35,540	5,073	19,940	-	500	61,053
Other movements						
Depreciation/amortisation expense		(7,567)	(30,106)	(1)	(1,266)	(38,940)
Total other movements	-	(7,567)	(30,106)	(1)	(1,266)	(38,940)
As at 30 June 2019						
Gross book value	97,653	169,479	439,843	114,947	6,862	828,784
Accumulated depreciation/amortisation		(45,427)	(87,555)	(1)	(3,818)	(136,801)
Closing net book balance	97,653	124,052	352,288	114,946	3,044	691,983

Prepared on Australian Accounting Standards basis.

Note:

- (a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2018–19 for ACBs.

Appendix 3.1: Administered own-source revenue

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000
TAXATION REVENUE		
Other		
Airport land tax equivalents	36,217	38,020
Christmas Island phosphate mining rehabilitation - conservation levy	1,500	1,500
International Oil Pollution Compensation Funds	1,000	1,000
Services to Indian Ocean Territories	4,036	4,036
	42,753	44,556
NON-TAXATION REVENUE		
Sale of goods and rendering of services		
Sale of Jandakot sand	840	420
Services to Indian Ocean Territories	16,077	14,002
Services to Jervis Bay Territory	856	894
	17,773	15,316
Fees and fines		
Coastal Trading (Revitalising Australian Shipping) Act 2012	370	370
Cost recovery for Airport Building Controllers at leased airports	6,010	6,130
Interstate Road Transport Act 1985 - registration charges and fines	82,000	-
Marine Navigation Levy	34,761	35,282
Marine Navigation (Regulatory Functions) Levy	52,370	53,157
Motor Vehicle Standards Regulations Fees	10,200	10,200
Part X of the Competition and Consumer Act 2010	27	27
Protection of the Sea Levy	34,898	35,421
Services to Indian Ocean Territories	2,577	2,577
Services to Norfolk Island	1,468	1,468
	224,681	144,632
Interest		
Loan to Australian Capital Territory - loose fill asbestos	29,869	28,435
Norfolk Island	188	187
Northern Territory	2,887	2,715
WestConnex Stage 2	40,414	71,715
	75,551	112,869
Dividends		
Provision for dividends from government business enterprises	74,300	71,000
	74,300	71,000
Rental income		
Services to Indian Ocean Territories	3,125	3,125
Services to Jervis Bay Territory	273	277
Sydney West Airport - site management and preparatory activities	315	-
	3,713	3,402
Other revenue		
Cost recovery for Airport Environmental Officers at leased airports	3,196	3,310
Interstate Road Transport	2	2
Melbourne Airport New Runway Land Acquisition Special Account - Receipts	9,816	-
Services to Indian Ocean Territories	2,273	2,273
Western Sydney Airport	146,100	99,600
	161,387	105,185

Appendix 3.1: Administered own-source revenue (continued)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000
NON-TAXATION REVENUE (continued)		
Gains		
Other gains	15	12
	15	12
Total Administered own-source revenue	600,173	496,972

Appendix 3.2: Administered loan repayments

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000
Administered loan repayments		
Norfolk Island	243	243
Northern Territory	3,271	3,429
Loan to the Australian Capital Territory Government - loose fill asbestos	50,000	50,000
Total Administered loan repayments	53,514	53,672

Australian Maritime Safety Authority

Entity resources and planned performance

Australian Maritime Safety Authority

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AUSTRALIAN MARITIME SAFETY AUTHORITY

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The Australian Maritime Safety Authority (AMSA) is a statutory authority established under the Australian Maritime Safety Authority Act 1990 (AMSA Act) to:

- promote maritime safety and protection of the marine environment
- prevent and combat ship-sourced pollution in the marine environment
- provide infrastructure to support safety of navigation in Australian waters
- provide a national search and rescue service to the maritime and aviation sectors
- provide, on request, services to the maritime industry on a commercial basis
- provide, on request, services of a maritime nature on a commercial basis to the Commonwealth and/or states and territories

AMSA regularly assesses its operating environment, challenges, goals and risks to identify key priorities for coming years.

In 2018-19 AMSA will continue to focus on strategic objectives that reflect AMSA's statutory responsibilities. AMSA's objectives are consistent with the whole of government regulatory reform agenda and form the basis for the program objectives and outputs detailed in the following sections.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to AMSA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for AMSA's operations) classification.

For more detailed information on special appropriations, please refer to Budget Paper No. 4 - Agency Resourcing.

Information in this table is presented on a resourcing (i.e. appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Australian Maritime Safety Authority resource statement – Budget estimates for 2018–19 as at Budget May 2018

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000
Opening balance/cash reserves at 1 July	92,504	30,913
Funds from Government		
Annual appropriations - ordinary annual services (a)		
Outcome 1	69,717	77,605
<i>Total annual appropriations</i>	<i>69,717</i>	<i>77,605</i>
Special appropriations (Department of Infrastructure, Regional Development and Cities)		
Australian Maritime Safety Authority Act 1990 (b)(c)	122,029	123,860
<i>Total special appropriations</i>	<i>122,029</i>	<i>123,860</i>
Amounts received from related entities (c)		
Department of Foreign Affairs and Trade	1,694	3,790
<i>Total amounts received from related entities</i>	<i>1,694</i>	<i>3,790</i>
Total funds from Government	193,440	205,255
Funds from other sources		
Interest	2,044	2,000
Sale of goods and services	13,160	21,513
Total funds from other sources	15,204	23,513
Total net resourcing	301,148	259,681
	2017-18	2018-19
Average staffing level (number)	405	452

Prepared on a resourcing (i.e. appropriations available) basis. All figures shown are GST exclusive - these may not match figures in the cash flow statement.

AMSA is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure, Regional Development and Cities, which are then paid to AMSA and are considered 'departmental' for all purposes.

Notes:

(a) Appropriation Bill (No. 1) 2018–19.

- (b) Levies collected under Marine Navigation Levy Collection Act 1989, Marine Navigation (Regulatory Function) Levy Collection Act 1991 and Protection of the Sea (Shipping Levy) Collection Act 1981 are paid to the Consolidated Revenue Fund and appropriated under section 48 of the AMSA Act.
- (c) Funding provided by a government entity that is not specified within the annual appropriation bills as a payment to the corporate Commonwealth entity.

1.3 BUDGET MEASURES

There are no Budget measures relating to AMSA detailed in Budget Paper No. 2 – Budget Measures.

Table 1.2: Entity 2018–19 Budget measures

Part 1: Measures announced since the 2017–18 Mid-Year Economic and Fiscal Outlook (MYEFO)

This table is not provided as there have been no measures since MYEFO for AMSA.

Part 2: Other measures not previously reported in a portfolio statement

This table is not provided as there are no other measures not previously reported in a portfolio statement for AMSA.

Section 2: Outcomes and planned performance

Australian Government outcomes are the intended results, impacts or consequences of actions by the Australian Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to Australian Government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the PB Statements are part of the enhanced Commonwealth performance framework established by the PGPA Act. It is anticipated that the performance criteria described in PB Statements will be read with broader information provided in an entity's corporate plans and annual performance statements - included in Annual Reports - to provide an entity's complete performance story.

The most recent corporate plan for AMSA can be found at:

www.amsa.gov.au/about-us/corporate-publications/corporate-plan-2017-21.

The most recent annual performance statement, as part of the annual report, can be found at:

www.amsa.gov.au/about-us/corporate-publications/annual-report-2016-17.

AMSA contributes to 1 Outcome and 1 Program, which is divided into 2 sub-programs:

Sub-program 1: Seafarer and ship safety and environment protection aims to achieve the first part of AMSA's Outcome: Minimising the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services.

Sub-program 2: Search and rescue aims to achieve the second part of AMSA's Outcome: Maximising the number of people saved from maritime and aviation incidents through search and rescue coordination.

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services and maximise people saved from maritime and aviation incidents through search and rescue coordination.

Budgeted expenses for Outcome 1

The table below shows how much AMSA intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Departmental funding sources.

Table 2.1: Budgeted expenses for Outcome 1

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
Program 1.1: Australian Maritime Safety Authority					
Revenue from Government					
Ordinary Annual Services (Appropriation Bill No. 1)	69,717	77,605	79,171	79,408	79,764
Payments from related entities	1,694	3,790	3,790	3,790	3,790
Special Appropriations					
Australian Maritime Safety Authority Act 1990 - s48	122,029	123,860	128,728	134,614	140,548
Revenues from other independent sources	15,204	23,513	19,857	17,650	14,718
Expenses not requiring appropriation in the Budget year (a)	(2,248)	(3,462)	(5,775)	(5,261)	(3,269)
Total expenses for Program 1.1	206,396	225,306	225,771	230,201	235,551
Outcome 1 Totals by appropriation type					
Revenue from Government					
Ordinary Annual Services (Appropriation Bill No. 1)	69,717	77,605	79,171	79,408	79,764
Payments from related entities	1,694	3,790	3,790	3,790	3,790
Special Appropriations	122,029	123,860	128,728	134,614	140,548
Revenues from other independent sources	15,204	23,513	19,857	17,650	14,718
Expenses not requiring appropriation in the Budget year (a)	(2,248)	(3,462)	(5,775)	(5,261)	(3,269)
Total expenses for Outcome 1	206,396	225,306	225,771	230,201	235,551
	2017-18	2018-19			
Average staffing level (number)	405	452			

Note:

(a) 'Expenses not requiring appropriation in the Budget year' is the operating result.

Table 2.2: Program components for Outcome 1

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
Sub-program 1.1.1: Seafarer and ship safety and environment					
Revenue from Government					
Ordinary Annual Services (Appropriation Bill No. 1)	-	7,260	7,476	6,196	5,166
Payments from related entities	879	3,466	3,466	3,466	3,466
Special Appropriations					
Australian Maritime Safety Authority Act 1990 - s48	122,029	123,860	128,728	134,614	140,548
Revenues from other independent sources	14,514	22,829	19,150	16,937	13,994
Expenses not requiring appropriation in the Budget year (a)	(2,248)	(3,462)	(5,775)	(5,261)	(3,269)
Total sub-program 1.1.1 expenses	135,174	153,953	153,045	155,952	159,905
Sub-program 1.1.2: Search and rescue					
Revenue from Government					
Ordinary Annual Services (Appropriation Bill No. 1)	69,717	70,345	71,695	73,212	74,598
Payments from related entities	815	324	324	324	324
Revenues from other independent sources	690	684	707	713	724
Total sub-program 1.1.2 expenses	71,222	71,353	72,726	74,249	75,646
Total program expenses	206,396	225,306	225,771	230,201	235,551

Note:

(a) 'Expenses not requiring appropriation in the Budget year' is the operating result.

Departmental appropriation splits and totals, by component, are indicative estimates and may change in the course of the Budget year as government priorities change.

Table 2.3: Performance criteria for Outcome 1

Table 2.3 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2018–19 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services and maximise people saved from maritime and aviation incidents through search and rescue coordination.			
Program 1.1 – Seafarer and ship safety, environment protection and search and rescue.			
Sub-program 1.1.1 – Seafarer and ship safety and environment protection aims to minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services.			
Purposes	<p>As Australia’s national maritime regulatory body, AMSA promotes the safety and protection of our marine environment and combats ship-sourced pollution. AMSA provides the infrastructure for safety of navigation in Australian waters, and maintains a national search and rescue service for the maritime and aviation sectors.</p> <p>Vision: <u>Safe and clean seas</u>, saving lives</p> <p>Mission: <u>Ensuring safe vessel operations</u>, <u>combatting marine pollution</u>, and rescuing people in distress</p> <p>Roles:</p> <ul style="list-style-type: none"> – promote maritime safety and protection of the marine environment – prevent and combat ship-sourced pollution in the marine environment – provide infrastructure to support safe navigation in Australian waters – provide, on request, services to the maritime industry on a commercial basis – provide, on request, services of a maritime nature on a commercial basis to the Commonwealth and/or states and territories 		
Delivery	<p>Activity: ensuring regulated vessels are operated safely and meeting standards Target: vessel owners, vessel operators, seafarers</p> <p>Activity: preventing pollution from shipping Target: vessel owners, vessel operators, seafarers</p> <p>Activity: supporting safe navigation Target: vessel owners, vessel operators, commercial and recreational seafarers</p> <p>Activity: contributing to and implementing international conventions Target: vessel owners, vessel operators, seafarers, international bodies, other nations, other regulators (within Australia and internationally)</p> <p>Activity: ensuring seafarer standards and welfare Target: vessel owners, vessel operators, seafarers, education and training bodies</p> <p>Activity: delivering, implementing and enhancing the National System for Domestic Commercial Vessel Safety Target: domestic vessel owners, vessel operators, seafarers</p>		
Current performance information			
Year	Performance criteria (a)	Targets	Estimated achievement
2017–18	Improvement in the standard of foreign flagged ships and Australian flagged ships (regulated under the Navigation Act 2012) operating in Australian waters, demonstrated through the proportion of serious incidents to total port arrivals	≤0.5%	0.3%
	Reduction over time in the ratio of serious pollution incidents under the Protection of the Sea (Prevention of Pollution from Ships) Act 1983 compared to the total number of ship arrivals (b)	<0.7%	0%

Table 2.3: Performance criteria for Outcome 1 (continued)

Forward looking performance information		
Year	Performance criteria (a)	Targets
2018–19 and beyond	Improvement in the standard of foreign flagged ships and Australian flagged ships (regulated under the Navigation Act 2012) operating in Australian waters, demonstrated through the proportion of serious incidents to total port arrivals	≤0.5%
	Reduction over time in the ratio of reports to AMSA under the Protection of the Sea (Prevention of Pollution from Ships) Act 1983 of significant pollution incidents compared to the total number of ship port visits to Australia (b)	<0.7%
Material changes to Program 1.1 resulting from the following measures:		
<ul style="list-style-type: none"> There are no new measures with a material impact on the performance information for Program 1.1, Sub-program 1.1.1. 		

- (a) The number of performance criteria listed in Table 2.3 have been reduced from previous years as allowed by the Finance Secretary’s Direction under Subsection 36(3) of the PGPA Act dated 3 March 2017 - ‘Requirements for Performance Information included in the Portfolio Budget Statements’. A more comprehensive suite of measures are detailed in AMSA’s Corporate Plan, and are reported in the Annual Performance Statement (Appendix 2 to the Annual Report).
- (b) The wording of this criteria has been refined from 2017-18 to provide further clarity.

Table 2.3: Performance criteria for Outcome 1 (continued)

Program 1.1 – Seafarer and ship safety, environment protection and search and rescue.			
Sub-program 1.1.2 – Search and rescue aims to maximise the number of people saved from maritime and aviation incidents through coordinating search and rescue.			
Purposes	<p>As Australia’s national maritime regulatory body, AMSA promotes the safety and protection of our marine environment and combats ship-sourced pollution. AMSA provides the infrastructure for safety of navigation in Australian waters, and maintains a national search and rescue service for the maritime and aviation sectors.</p> <p>Vision: Safe and clean seas, <u>saving lives</u></p> <p>Mission: Ensuring safe vessel operations, combatting marine pollution, and <u>rescuing people in distress</u></p> <p>Role:</p> <ul style="list-style-type: none"> - provide a national search and rescue service to the maritime and aviation sectors 		
Delivery	<p>Activity: saving lives daily through search and rescue</p> <p>Target: persons in distress/lives at risk, emergency services</p>		
Current performance information			
Year	Performance criteria	Targets	Estimated achievement
2017–18	Maximise percentage of saved lives as a proportion of lives at risk (a person is defined as being at risk if the person has a chance of surviving the initial maritime or aviation incident)	100%	95% (b)
Forward looking performance information			
Year	Performance criteria (a)	Targets	
2018–19 and beyond	Maximise percentage of saved lives as a proportion of lives at risk (a person is defined as being at risk if the person has a chance of surviving the initial maritime or aviation incident)	100%	
Material changes to Program 1.1 resulting from the following measures:			
<ul style="list-style-type: none"> • There are no new measures with a material impact on the performance information for Program 1.1, Sub-program 1.1.2. 			

- (a) The number of performance criteria listed in Table 2.3 have been reduced from previous years as allowed by the Finance Secretary’s Direction under Subsection 36(3) of the PGPA Act dated 3 March 2017 - ‘Requirements for Performance Information included in the Portfolio Budget Statements’. A more comprehensive suite of measures is detailed in AMSA’s Corporate Plan, and are reported in the Annual Performance Statement (Appendix 2 to the Annual Report).
- (b) AMSA’s intention is to save all lives at risk during distress incidents. In practice, the circumstances surrounding individual incidents – i.e. severe medical conditions requiring specialist treatment, poor weather - affect the possibility of success of the search and rescue (SAR) response.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the AMSA's finances for the 2018–19 Budget year, including the impact of Budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

AMSA is projecting an overall budget operating surplus of \$17.8m for the budget and forward years, comprising surplus of \$3.5m, \$5.8m, \$5.3m and \$3.3m from 2018–19 through to 2021–22 respectively. From 1 July 2018, AMSA assumes full responsibility for the delivery of regulatory services under the National System. The budgeted financial statements over the forward estimates have been adjusted to include funding for the National System for Domestic Commercial Vessel Safety.

The estimated actual for 2017–18 is an operating surplus of \$2.2m with revenue of \$208.6m and expenditure of \$206.4m.

AMSA revenue

AMSA's revenue sources are:

- levies collected from the shipping industry and appropriated under section 48 of the AMSA Act as special appropriations to fund AMSA's ship safety and environment protection functions
- Community Service Obligation funding from the Australian Government for search and rescue coordination services for persons in aviation or maritime distress in Australia's internationally designated search and rescue region

AMSA has 3 levies corresponding to its ship safety and environment protection functions:

- the Marine Navigation (Regulatory Function) Levy funds AMSA's shipping regulatory functions
- the Marine Navigation Levy funds the national network of marine aids to navigation
- the Protection of the Sea Levy funds activities related to pollution and emergency response services

In 2018–19, levy revenue is estimated to total \$123.9m, which is marginally higher than the 2017–18 estimated revenue of \$122.0m.

AMSA will receive an annual departmental appropriation of \$59.4m in 2018–19 for providing search and rescue co-ordination services to the community. AMSA will also receive an annual departmental appropriation of \$10.9m in 2018–19 to cover the cost of search and rescue incidents.

From 1 July 2018–19 AMSA will take the full responsibility for the National System for Domestic Commercial Vessel Safety and the increase in the annual departmental appropriation in 2018–19 reflects the additional Commonwealth transitional funding package of \$7.3m for the National System for Domestic Commercial Vessel Safety.

AMSA's revenue for 2018–19 also includes \$13.2m transitional funding package from states for the National System for Domestic Commercial Vessel Safety.

AMSA also receives revenue from independent sources that comprises fees and charges related to specific service delivery.

AMSA may make determinations fixing charges under section 47 of the AMSA Act, which requires fees and charges to be reasonably related to the costs incurred by AMSA in their provision. AMSA has a range of services with charges based on the average cost of delivering a specific service or the time taken to deliver the service multiplied by a standard hourly rate. These services include:

- approvals, certificates and determinations for ships, cargo and ship safety equipment
- activities related to issuing certificates of competency to seafarers, including conducting practical oral examinations for navigation and engineering officers
- assessment of sea time pre-requisites for qualifications, issuing and renewing coastal pilot licences and services provided by the Australian Shipping Registration Office

AMSA's total estimated revenue from independent sources for the 2018-19 budget period is \$27.3m (up \$10.4m compared to \$16.9m in the 2017-18 estimated actuals). This increase is primarily attributable to the transitional funding from states and from industry sources for the National System for Domestic Commercial Vessel Safety.

AMSA estimates total revenue of \$228.8m in the 2018-19 budget period compared to \$208.6m in the 2017-18 estimated actuals, as summarised in the table following.

Revenue comparison

	2017-18 Estimated Actual (\$m)	2018-19 Budget (\$m)
AMSA revenue sources		
Special appropriations of levies collected from the shipping industry	122.0	123.9
Annual departmental appropriation for search and rescue functions	58.6	59.4
Annual departmental appropriation for search and rescue response	11.1	10.9
Revenue from budget measures	-	7.3
Revenue from independent sources (fees and charges and interest)	16.9	27.3
Total Revenue	208.6	228.8

Appropriation comparison

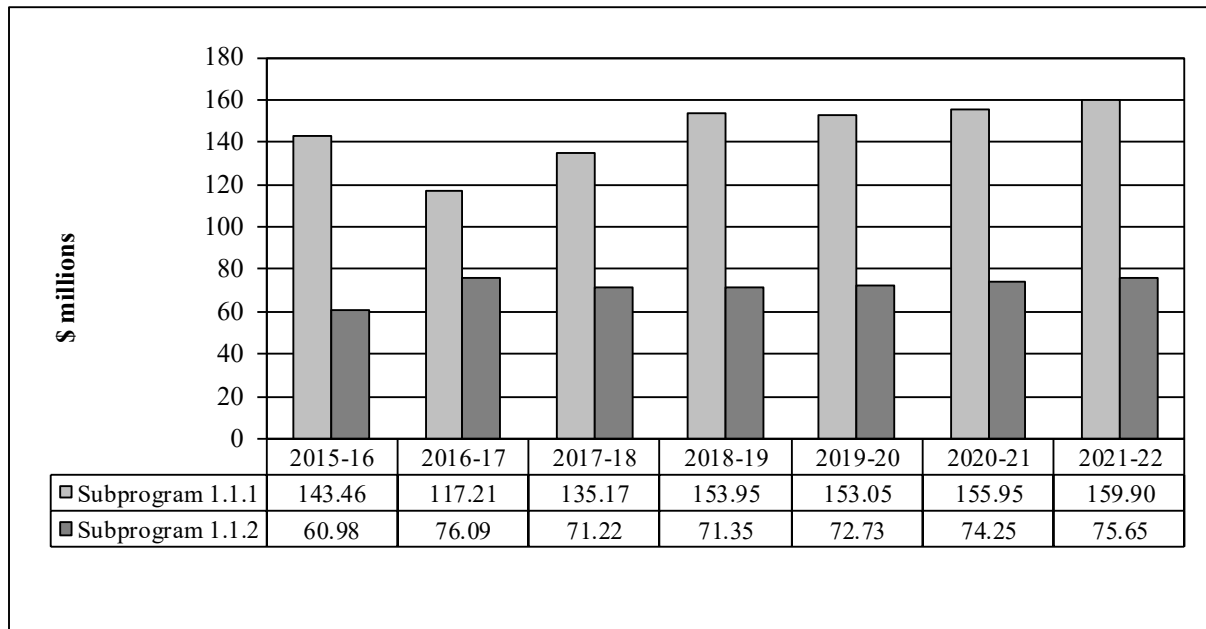
The table below compares the appropriations between the 2017-18 estimated actuals and 2018-19 Budget:

	2017-18 Estimated Actual \$'000	2018-19 Budget \$'000
Appropriation Bill No. 1		
Departmental Outputs		
Australian Search and Rescue Function	58,620	59,417
Australian Search and Rescue Response	11,097	10,928
Revenue from budget measures	-	7,260
Total	69,717	77,605
Special Appropriations		
Marine Navigation Levy	34,660	35,282
Regulatory Functions Levy	52,217	53,157
Protection of the Sea Levy	34,795	35,421
Total	121,672	123,860
Total Appropriations	191,389	201,465

Resources for AMSA’s output groups

Chart 3.1.1 shows the resources allocated to AMSA’s 2 sub-programs since 2015-16:

Chart 3.1.1: Trends in resources for AMSA sub-programs



3.2 BUDGETED FINANCIAL STATEMENTS TABLES

**Table 3.1: Comprehensive income statement (showing net cost of services)
(for the period ended 30 June)**

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
EXPENSES					
Employee benefits	62,647	67,442	69,465	71,550	73,696
Suppliers	128,818	141,424	139,471	141,412	144,201
Depreciation and amortisation	14,736	16,063	16,449	16,844	17,248
Finance costs	195	377	386	395	405
Total expenses	206,396	225,306	225,771	230,201	235,551
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	4,479	11,218	10,223	10,469	10,253
Interest	2,044	2,000	2,048	2,095	2,147
Other	10,375	14,085	11,376	8,876	6,108
Total own-source revenue	16,898	27,303	23,647	21,440	18,508
Total own-source income	16,898	27,303	23,647	21,440	18,508
Net (cost of)/contribution by services	(189,498)	(198,003)	(202,124)	(208,761)	(217,043)
Revenue from Government	191,746	201,465	207,899	214,022	220,312
Surplus/(Deficit) attributable to the Australian Government	2,248	3,462	5,775	5,261	3,269
Total comprehensive income/(loss) attributable to the Australian Government	2,248	3,462	5,775	5,261	3,269

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	30,913	31,515	34,606	36,227	38,357
Trade and other receivables	10,426	11,438	10,438	11,164	11,417
Investments	49,000	49,000	55,000	61,000	66,000
Total financial assets	90,339	91,953	100,044	108,391	115,773
Non-financial assets					
Land and buildings	19,485	19,194	18,536	17,850	17,136
Property, plant and equipment	120,462	116,457	114,474	112,203	109,637
Intangibles	28,315	37,005	35,197	33,310	31,342
Inventories	4,449	4,509	5,009	5,509	6,009
Other non-financial assets	6,040	6,690	6,440	6,650	6,760
Total non-financial assets	178,751	183,855	179,656	175,522	170,884
Total assets	269,090	275,808	279,700	283,913	286,657
LIABILITIES					
Payables					
Suppliers	33,880	37,730	37,480	37,790	38,660
Other payables	1,566	1,791	2,195	2,426	2,670
Total payables	35,446	39,521	39,675	40,216	41,330
Interest bearing liabilities					
Leases	564	429	294	159	24
Total interest bearing liabilities	564	429	294	159	24
Provisions					
Employee provisions	18,460	19,920	20,440	21,130	21,770
Other provisions	17,953	15,809	13,387	11,243	9,099
Total provisions	36,413	35,729	33,827	32,373	30,869
Total liabilities	72,423	75,679	73,796	72,748	72,223
Net assets	196,667	200,129	205,904	211,165	214,434
EQUITY					
Contributed equity	37,986	37,986	37,986	37,986	37,986
Reserves	112,042	112,042	112,042	112,042	112,042
Retained surplus/(accumulated deficit)	46,639	50,101	55,876	61,137	64,406
Total equity	196,667	200,129	205,904	211,165	214,434

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity – summary of movement
(Budget year 2018–19)**

	Retained earnings \$'000	Asset revaluation reserve \$'000	Other reserve \$'000	Pollution reserve \$'000	Contributed equity/capital \$'000	Total equity \$'000
Opening balance as at 1 July 2018						
Balance carried forward from previous period	46,639	99,878	1,500	10,664	37,986	196,667
Adjusted opening balance	46,639	99,878	1,500	10,664	37,986	196,667
Comprehensive income						
Surplus/(deficit) for the period	3,462	-	-	-	-	3,462
Total comprehensive income	3,462	-	-	-	-	3,462
of which:						
Attributable to the Australian Government	3,462	-	-	-	-	3,462
Estimated closing balance as at 30 June 2019	50,101	99,878	1,500	10,664	37,986	200,129
Closing balance attributable to the Australian Government	50,101	99,878	1,500	10,664	37,986	200,129

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	69,717	77,605	79,171	79,408	79,764
Sale of goods and rendering of services	24,549	37,371	35,520	31,909	29,598
Interest	2,014	2,000	2,048	2,085	2,137
Other	121,672	123,860	128,698	134,414	140,428
Total cash received	217,952	240,836	245,436	247,815	251,927
Cash used					
Employees	60,860	65,757	68,541	70,629	72,812
Suppliers	144,051	153,885	155,669	157,431	159,850
Total cash used	204,911	219,642	224,210	228,060	232,663
Net cash from/(used by) operating activities	13,041	21,194	21,226	19,756	19,265
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	25,497	20,457	12,000	12,000	12,000
Investments	49,000	-	6,000	6,000	5,000
Total cash used	74,497	20,457	18,000	18,000	17,000
Net cash from/(used by) investing activities	(74,497)	(20,457)	(18,000)	(18,000)	(17,000)
FINANCING ACTIVITIES					
Cash used					
Other	135	135	135	135	135
Total cash used	135	135	135	135	135
Net cash from/(used by) financing activities	(135)	(135)	(135)	(135)	(135)
Net increase/(decrease) in cash held	(61,591)	602	3,091	1,621	2,130
Cash and cash equivalents at the beginning of the reporting period	92,504	30,913	31,515	34,606	36,227
Cash and cash equivalents at the end of the reporting period	30,913	31,515	34,606	36,227	38,357

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from departmental resources (a)	25,497	20,457	12,000	12,000	12,000
Total	25,497	20,457	12,000	12,000	12,000
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	25,497	20,457	12,000	12,000	12,000
Total cash used to acquire assets	25,497	20,457	12,000	12,000	12,000

Prepared on Australian Accounting Standards basis.

Note:

(a) Includes funding from prior year appropriations, entity receipts, and proceeds from the sale of assets.

Table 3.6: Statement of asset movements (Budget year 2018–19)

	Land	Buildings	Other property, plant and equipment	Computer software and intangibles	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2018					
Gross book value	3,020	17,415	132,249	39,685	192,369
Accumulated depreciation/amortisation and impairment	-	(950)	(11,787)	(11,370)	(24,107)
Opening net book balance	3,020	16,465	120,462	28,315	168,262
Capital asset additions					
Estimated expenditure on new or replacement assets					
By purchase - other	-	840	7,697	11,920	20,457
Total additions	-	840	7,697	11,920	20,457
Other movements					
Depreciation/amortisation expense	-	(1,131)	(11,702)	(3,230)	(16,063)
Total other movements	-	(1,131)	(11,702)	(3,230)	(16,063)
As at 30 June 2019					
Gross book value	3,020	18,255	139,946	51,605	212,826
Accumulated depreciation/amortisation and impairment	-	(2,081)	(23,489)	(14,600)	(40,170)
Closing net book balance	3,020	16,174	116,457	37,005	172,656

Prepared on Australian Accounting Standards basis

Australian Transport Safety Bureau

Entity resources and planned performance

Australian Transport Safety Bureau

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AUSTRALIAN TRANSPORT SAFETY BUREAU

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

KEY ELEMENTS OF THE ATSB'S STRATEGIC DIRECTION

The Australian Transport Safety Bureau (ATSB) is an independent statutory agency of the Australian Government. It is governed by a Commission and is entirely separate from transport regulators, policy makers and service providers. At the same time, it is required to cooperate with others who have a role to play in maintaining and improving transport safety, in particular its counterpart agencies in Victoria and New South Wales.

The ATSB performs its functions in accordance with the provisions of the Transport Safety Investigation Act 2003 (TSI Act) and, where applicable, relevant international agreements. The TSI Act makes it clear that, in carrying out its purpose, the ATSB cannot apportion blame, assist in determining liability or, as a general rule, assist in court proceedings. Its sole focus remains the prevention of future accidents and the improvement of safety.

The ATSB's purpose is to improve the safety of, and public confidence in, aviation, rail and marine transport through:

- the independent investigation of transport accidents and other safety occurrences
- safety data recording, analysis and research
- fostering safety awareness, knowledge and action

The ATSB is responsible for investigating accidents and other transport safety matters involving civil aviation, rail and interstate and overseas marine operations, as well as participating in overseas investigations involving Australian-registered aircraft and ships and cooperating more broadly with overseas counterparts. A primary focus of its work is the safety of commercial transport, with particular regard to operations involving the travelling public.

The ATSB maintains a national information set of all safety-related occurrences in aviation and of all accidents and significant safety occurrences in the rail and interstate and overseas marine sectors. The information it holds is essential to its capacity to analyse broad safety trends and inform its investigation and safety education work, as well as constituting an important public information resource. The ATSB is enhancing its capacity for a data driven approach to the performance of its investigation, research, communication and education functions.

The ATSB has a specific mandate to report publicly on its analysis and investigations, and to conduct public education programs so as to improve transport safety.

To achieve its primary outcome, the ATSB will implement the following strategies:

- continue to build its capability to source data nationally on aviation, rail and marine transport safety occurrences and events and to use the data to identify and communicate safety risks and emerging trends
- commence and deliver investigations of accidents, incidents and safety issues that have the greatest potential to influence safety action, with a particular focus on the safety of the travelling public

- deliver a program of safety research and analysis that draws on the results of investigations and safety occurrence datasets
- continue to enhance the efficiency and effectiveness of the agency's resources
- enhance its resource base through attracting, retaining and developing professional staff as well as developing networks with skilled professionals who the ATSB can work with to fulfil its transport safety functions
- undertake safety communication and education with an emphasis on identified priority areas where safety risk can be reduced
- increase awareness of the ATSB's safety activities by developing a broader range of communication and education products and pursuing their delivery to transport industries and the travelling public through mediums that interact with a variety of stakeholders
- enhance stakeholder relationships, with a particular focus on ensuring a strong culture of reporting safety matters through transparent arrangements for the appropriate reporting, sharing and use of safety information
- engage with and, as appropriate, provide support to regional and international partners, focussing on developing cooperation in our region and on ensuring that safety lessons and operational innovations are shared internationally
- continue to engage with transport reforms that have the potential to affect the ATSB's jurisdiction across transport modes

Detailed information about the ATSB's primary outcome, key strategies, deliverables and performance indicators is published in the ATSB Corporate Plan at www.atsb.gov.au.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the ATSB for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the ATSB's operations) classification.

Information in this table is presented on a resourcing (i.e. appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Australian Transport Safety Bureau resource statement - Budget estimates for 2018–19 as at Budget May 2018

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000
Departmental		
Annual appropriations - ordinary annual services (a)		
Prior year appropriations available (b)	22,258	21,713
Departmental Appropriation (c)	22,088	20,244
s74 retained revenue receipts (d)	1,766	1,778
Departmental capital budget (e)	702	416
Annual appropriations - other services - non-operating (f)		
Equity injection	509	329
<i>Total departmental annual appropriations</i>	<i>47,323</i>	<i>44,480</i>
Total departmental resourcing	47,323	44,480
Total resourcing	47,323	44,480
	2017-18	2018-19
Average staffing level (number)	102	109

Prepared on a resourcing (i.e. appropriations available) basis. All figures shown are GST exclusive - these may not match figures in the cash flow statement.

Notes:

- (a) Appropriation Bill (No. 1) 2018–19.
- (b) Includes unspent appropriations available from prior years. Excludes amounts subject to quarantine by Finance or withheld under section 51 of the PGPA Act.
- (c) Includes an amount of \$1.7m as a prior year output recognised as appropriation revenue in 2016-17.
- (d) Estimated retained revenue receipts under section 74 of the PGPA Act.
- (e) Departmental capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.
- (f) Appropriation Bill (No. 2) 2018–19.

Table 1.1: Australian Transport Safety Bureau resource statement - Budget estimates for 2018–19 as at Budget May 2018 (continued)

Third party payments from and on behalf of other entities

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000
Receipts received from other entities for the provision of services (disclosed above in s74 retained revenue receipts section above)		
Department of Foreign Affairs and Trade	486	486
Department of Infrastructure, Regional Development and Cities	343	343
Payments made to other entities for provision of services (disclosed above within departmental appropriations)		
Department of Infrastructure, Regional Development and Cities	2,354	2,424
Geoscience Australia	270	-

1.3 BUDGET MEASURES

There are no Budget measures relating to the ATSB detailed in Budget Paper No. 2 – Budget Measures.

Table 1.2: Entity 2018–19 Budget measures

Part 1: Measures announced since the 2017–18 Mid-Year Economic and Fiscal Outlook (MYEFO)

This table is not provided as there have been no measures since MYEFO for the ATSB.

Part 2: Other measures not previously reported in a portfolio statement

This table is not provided as there are no other measures not previously reported in a portfolio statement for the ATSB.

Section 2: Outcomes and planned performance

Australian Government outcomes are the intended results, impacts or consequences of actions by the Australian Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to Australian Government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the PB Statements are part of the enhanced Commonwealth performance framework established by the PGPA Act. It is anticipated that the performance criteria described in PB Statements will be read with broader information provided in an entity's corporate plans and annual performance statements - included in Annual Reports - to provide an entity's complete performance story.

The most recent corporate plan for the ATSB can be found at:
<www.atsb.gov.au/media/5773530/atsb_corporate-plan-2017_web.pdf>.

The most recent annual performance statement can be found at:
<www.atsb.gov.au/reports/AnnualReport_2016-17/index.html>.

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Improved transport safety in Australia including through: independent ‘no blame’ investigation of transport accidents and other safety occurrences; safety data recording, analysis and research; and fostering safety awareness, knowledge and action.

Budgeted expenses for Outcome 1

The table below shows how much the ATSB intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by departmental funding sources.

Table 2.1: Budgeted expenses for Outcome 1

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
Program 1.1: Australian Transport Safety Bureau					
Departmental expenses					
Departmental appropriation	20,411	20,244	20,225	20,206	20,325
s74 retained revenue receipts (a)	1,743	1,778	1,798	1,818	1,818
Expenses not requiring appropriation in the Budget year (b)	3,071	2,698	2,658	2,608	2,608
Total departmental expenses	25,225	24,720	24,681	24,632	24,751
Total expenses for Program 1.1	25,225	24,720	24,681	24,632	24,751
Outcome 1 Totals by appropriation type					
Departmental expenses					
Departmental appropriation	20,411	20,244	20,225	20,206	20,325
s74 retained revenue receipts (a)	1,743	1,778	1,798	1,818	1,818
Expenses not requiring appropriation in the Budget year (b)	3,071	2,698	2,658	2,608	2,608
Total departmental expenses	25,225	24,720	24,681	24,632	24,751
Total expenses for Outcome 1	25,225	24,720	24,681	24,632	24,751
	2017-18	2018-19			
Average staffing level (number)	102	109			

Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as government priorities change.

Notes:

- (a) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.
- (b) ‘Expenses not requiring appropriation in the Budget year’ is made up of depreciation and amortisation expense estimates, estimates of the value of the services that the ATSB will receive free of charge from the Victorian Chief Investigator, Transport Safety, the NSW Office of Transport Safety Investigations and the Australian National Audit Office and an approved operating loss for the 2017–18 financial year mainly due to timing differences between revenue being received and expenses occurring.

Table 2.2: Performance criteria for Outcome 1

Table 2.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2018–19 Budget measures have created new programs or materially changed existing programs.

<p>Outcome 1 – Improved transport safety in Australia including through: independent ‘no blame’ investigation of transport accidents and other safety occurrences; safety data recording, analysis and research; and fostering safety awareness, knowledge and action.</p>	
<p>Program 1.1 – The ATSB will work actively with the aviation, rail and marine industries, transport regulators and governments at a state, national and international level to improve transport safety standards for all Australians, particularly the travelling public. Investigations and related activities seek to raise awareness of identified safety issues and to encourage stakeholders to implement actions to improve future safety.</p>	
<p>Purposes</p>	<p>Improve the safety of, and public confidence in, aviation, rail and marine transport through:</p> <ul style="list-style-type: none"> • the independent ‘no blame’ investigation of transport accidents and other safety occurrences • safety data recording, analysis and research • fostering safety awareness, knowledge and action
<p>Delivery</p>	<p>The key deliverables for the ATSB to meet its primary outcome are given below:</p> <ul style="list-style-type: none"> • complete and publish up to: <ul style="list-style-type: none"> – 10 Safety Studies – 50 Complex Investigations – 100 Short Investigations – 50 Investigation Briefs – 5 statistical and trend monitoring publications (including the Aviation Occurrence Statistics Report) • present reports on safety trends to the Minister and safety entities twice a year • mature the ATSB’s data analysis tools and techniques, to enhance the ATSB’s proactive capability for determining safety hazards and risks to be used in making assessments about occurrences to investigate and safety studies to commence • expand the ATSB’s data warehouse to include national rail data • assess, classify and publish summaries of accident and incident occurrences received. Details of occurrences being investigated are published within 1 working day. Summaries of aviation occurrences are ready to be published in the public online database within 10 working days of receipt • assess confidential reports for clarity, completeness and significance for transport safety and, where appropriate, advise within 6 weeks any responsible party in a position to take safety action in response to the safety concern • ensure preparedness for a major accident by reviewing and testing major accident response and management capabilities through participation in 1 major exercise per year • assist transport safety in the international region, through direct cooperation and the delivery of approved projects and other support activities provided for by program funding agreements with a publication produced annually addressing the transport safety contribution of these activities • provide assistance to investigations overseas in accordance with international arrangements and where resources permit, with a report produced annually addressing the transport safety contribution of this support

Table 2.2: Performance criteria for Outcome 1 (continued)

Delivery (continued)	<p>The ATSB will proactively influence safety awareness in the aviation, rail and marine industries and amongst the travelling public through communication and education activities including:</p> <ul style="list-style-type: none"> • active engagement at key industry events across the modes • establishing safety watch priorities • increasing the accessibility of investigation report content and safety products through its website, mailing lists, use of social media, industry publications and using mediums such as video content • pushing media coverage of ATSB investigations and safety awareness activities 																																			
Current performance information																																				
Year	Performance criteria	Targets	Estimated achievement																																	
2017–18	<p>The ATSB's forecast rates against its targeted rates for 2017–18 are as follows:</p> <p>KPI1 Safety actions completed that address safety issues identified by ATSB investigation reports:</p> <table border="1" data-bbox="368 842 1415 925"> <tr> <td>Critical safety issues</td> <td>100%</td> <td>100%</td> </tr> <tr> <td>All other safety issues</td> <td>70%</td> <td>80%</td> </tr> </table> <p>KPI2 Complex investigation reports are published within 12 months</p> <table border="1" data-bbox="368 931 1415 1014"> <tr> <td></td> <td>90%</td> <td>30%</td> </tr> </table> <p>KPI3 Short investigation reports are completed within 4 months</p> <table border="1" data-bbox="368 1021 1415 1104"> <tr> <td></td> <td>90%</td> <td>70%</td> </tr> </table> <p>KPI4 Investigation briefs will be completed within 1 month</p> <table border="1" data-bbox="368 1111 1415 1193"> <tr> <td></td> <td>90%</td> <td>90%</td> </tr> </table> <p>KPI5 An increase from 2016–17 in the overall number of safety issues identified from Safety Studies and Complex Investigations</p> <table border="1" data-bbox="368 1200 1415 1335"> <tr> <td></td> <td>Up to 10%</td> <td>8%</td> </tr> </table> <p>KPI6 Occurrence and Safety Study Investigations to be initiated on the basis of data driven analysis</p> <table border="1" data-bbox="368 1341 1415 1447"> <tr> <td></td> <td>Up to 15%</td> <td>13%</td> </tr> </table> <p>KPI7 Safety action is taken by stakeholders to address valid safety concerns identified in confidential reports</p> <table border="1" data-bbox="368 1453 1415 1559"> <tr> <td></td> <td>70% actioned</td> <td>75%</td> </tr> </table> <p>KPI8 Through an annual stakeholder survey, stakeholder respondents recall ATSB products related to the safety watch priorities affecting their industry</p> <table border="1" data-bbox="368 1565 1415 1709"> <tr> <td></td> <td>70%</td> <td>70%</td> </tr> </table> <p>KPI9 An increase in the overall number of ATSB social media followers</p> <table border="1" data-bbox="368 1715 1415 1821"> <tr> <td></td> <td>Up to 10%</td> <td>10%</td> </tr> </table> <p>KPI10 ATSB safety messages disseminated by independent media channels</p> <table border="1" data-bbox="368 1827 1415 1975"> <tr> <td></td> <td>5 per month (average)</td> <td>6 per month</td> </tr> </table>			Critical safety issues	100%	100%	All other safety issues	70%	80%		90%	30%		90%	70%		90%	90%		Up to 10%	8%		Up to 15%	13%		70% actioned	75%		70%	70%		Up to 10%	10%		5 per month (average)	6 per month
Critical safety issues	100%	100%																																		
All other safety issues	70%	80%																																		
	90%	30%																																		
	90%	70%																																		
	90%	90%																																		
	Up to 10%	8%																																		
	Up to 15%	13%																																		
	70% actioned	75%																																		
	70%	70%																																		
	Up to 10%	10%																																		
	5 per month (average)	6 per month																																		

Table 2.2: Performance criteria for Outcome 1 (continued)

Forward looking performance information		
Year	Performance criteria	Targets
2018–19 and beyond	In 2018–19 the ATSB’s performance will be measured against the following targets: KPI1 Safety actions completed that address safety issues identified by ATSB investigation reports: Critical safety issues All other safety issues	100% 70%
	KPI2 Complex investigation reports are published within 12 months	90%
	KPI3 Short investigation reports are completed within 4 months	90%
	KPI4 Investigation briefs will be completed within 1 month	90%
	KPI5 An increase from 2016–17 in the overall number of safety issues identified from Safety Studies and Complex Investigations	Up to 10%
	KPI6 Occurrence and Safety Study Investigations to be initiated on the basis of data driven analysis	Up to 15%
	KPI7 Safety action is taken by stakeholders to address valid safety concerns identified in confidential reports	70% actioned
	KPI8 Through an annual stakeholder survey, stakeholder respondents recall ATSB products related to the safety issues affecting their industry	70%
	KPI9 An increase in the overall number of ATSB social media followers	Up to 10%
	KPI10 ATSB safety messages disseminated by independent media channels	5 per month (average)
Material changes to Program 1.1 resulting from the following measures:		
<ul style="list-style-type: none"> There are no new measures with a material impact on the performance information for Program 1.1. 		

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of ATSB's finances for the 2018–19 Budget year, including the impact of Budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

Budgeted departmental comprehensive income statement

The ATSB is planning for a break-even operating result, adjusted for depreciation and amortisation expense, in 2018–19 and the forward years.

Revenue

Net appropriation revenue of \$20.2m will be provided to the ATSB in 2018–19.

The comprehensive income statement also includes estimates of the ATSB's own source revenue of \$3.9m which includes:

- estimates of cost recoveries from Queensland, Western Australia, South Australia and Tasmania for safety investigations we undertake on their intrastate rail networks (\$0.8m)
- revenue from the Department of Foreign Affairs and Trade for the ATSB's participation in Australian Government transport safety initiatives including capability building activities as part of the Indonesia Transport Safety Assistance Package (\$0.4m) and cooperation with Papua New Guinea (\$0.5m)
- estimates of cost recoveries for training that the ATSB provides to industry
- estimates of the value of the services the ATSB will receive free of charge from the Victorian Chief Investigator, Transport Safety, the NSW Office of Transport Safety Investigations and the Australian National Audit Office (\$2.1m)

Expenses

Budgeted operating expenditure in 2017–18 is \$24.7m, comprised of employee expenses (66%), supplier expenses (32%) and depreciation (2%).

Depreciation and amortisation expenses are expected to decline over the forward estimates period, as the ATSB's available capital funds decline over the forward estimates period, reducing the amount of capital purchased and therefore the associated depreciation and amortisation expense will decrease.

Budgeted departmental balance sheet

The ATSB's budgeted balance sheet at 30 June 2019 reflects the expected balances for its assets and liabilities as well as retained earnings and contributed equity, based on the projected operating result for 2017–18 and the Budget year.

The ATSB's major non-financial assets are property plant and equipment (\$2.0m) and intangibles (\$0.6m). The ATSB's primary liability continues to be accrued employee leave entitlements at \$4.9m.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

**Table 3.1: Comprehensive income statement (showing net cost of services)
(for the period ended 30 June)**

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
EXPENSES					
Employee benefits	15,025	16,221	16,561	16,865	17,201
Suppliers	9,528	7,917	7,578	7,275	7,058
Depreciation and amortisation	670	580	540	490	490
Finance costs	2	2	2	2	2
Total expenses	25,225	24,720	24,681	24,632	24,751
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	1,743	1,778	1,798	1,818	1,818
Other	2,006	2,118	2,118	2,118	2,118
Total own-source revenue	3,749	3,896	3,916	3,936	3,936
Total own-source income	3,749	3,896	3,916	3,936	3,936
Net (cost of)/contribution by services	(21,476)	(20,824)	(20,765)	(20,696)	(20,815)
Revenue from Government	20,411	20,244	20,225	20,206	20,325
Surplus/(Deficit) attributable to the Australian Government	(1,065)	(580)	(540)	(490)	(490)
Total comprehensive income/(loss) attributable to the Australian Government	(1,065)	(580)	(540)	(490)	(490)
Note: Impact of net cash appropriation arrangements					
	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000
Total comprehensive income/(loss) less depreciation/amortisation expenses previously funded through revenue appropriations	(395)	-	-	-	-
plus depreciation/amortisation expenses previously funded through revenue appropriations (a)	670	580	540	490	490
Total comprehensive income/(loss) - as per Statement of Comprehensive Income	(1,065)	(580)	(540)	(490)	(490)

Prepared on Australian Accounting Standards basis.

Note:

- (a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental Capital Budget Statement.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	368	368	368	368	368
Trade and other receivables	21,784	21,884	21,984	22,084	22,084
Other financial assets	223	223	223	223	223
Total financial assets	22,375	22,475	22,575	22,675	22,675
Non-financial assets					
Property, plant and equipment	1,722	1,991	1,940	1,824	1,792
Intangibles	768	664	834	828	740
Other non-financial assets	144	144	144	144	144
Total non-financial assets	2,634	2,799	2,918	2,796	2,676
Total assets	25,009	25,274	25,493	25,471	25,351
LIABILITIES					
Payables					
Suppliers	1,148	1,148	1,148	1,148	1,148
Other payables	238	238	238	238	238
Total payables	1,386	1,386	1,386	1,386	1,386
Interest bearing liabilities					
Other interest bearing liabilities	222	222	222	222	222
Total interest bearing liabilities	222	222	222	222	222
Provisions					
Employee provisions	4,781	4,881	4,981	5,081	5,081
Other provisions	76	76	76	76	76
Total provisions	4,857	4,957	5,057	5,157	5,157
Total liabilities	6,465	6,565	6,665	6,765	6,765
Net assets	18,544	18,709	18,828	18,706	18,586
EQUITY					
Contributed equity	12,797	13,542	14,201	14,569	14,939
Reserves	462	462	462	462	462
Retained surplus/(accumulated deficit)	5,285	4,705	4,165	3,675	3,185
Total equity	18,544	18,709	18,828	18,706	18,586

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity – summary of movement
(Budget year 2018–19)**

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2018				
Balance carried forward from previous period	5,285	462	12,797	18,544
Adjusted opening balance	5,285	462	12,797	18,544
Comprehensive income				
Surplus/(deficit) for the period	(580)	-	-	(580)
Total comprehensive income	(580)	-	-	(580)
of which:				
Attributable to the Australian Government	(580)	-	-	(580)
Transactions with owners				
<i>Contribution by owners</i>				
Equity injection - Appropriation	-	-	329	329
Departmental Capital Budget (DCBs)	-	-	416	416
Sub-total transactions with owners	-	-	745	745
Estimated closing balance as at 30 June 2019	4,705	462	13,542	18,709
Closing balance attributable to the Australian Government	4,705	462	13,542	18,709

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	21,279	20,144	20,125	20,106	20,325
Sale of goods and rendering of services	1,743	1,778	1,798	1,818	1,818
Total cash received	23,022	21,922	21,923	21,924	22,143
Cash used					
Employees	14,925	16,121	16,461	16,765	17,201
Suppliers	8,120	5,801	5,462	5,159	4,942
Total cash used	23,045	21,922	21,923	21,924	22,143
Net cash from/(used by) operating activities	(23)	-	-	-	-
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of property, plant and equipment and intangibles	23	-	-	-	-
Total cash received	23	-	-	-	-
Cash used					
Purchase of property, plant and equipment and intangibles	1,211	745	659	368	370
Total cash used	1,211	745	659	368	370
Net cash from/(used by) investing activities	(1,188)	(745)	(659)	(368)	(370)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	1,211	745	659	368	370
Total cash received	1,211	745	659	368	370
Net cash from/(used by) financing activities	1,211	745	659	368	370
Net increase/(decrease) in cash held	-	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	368	368	368	368	368
Cash and cash equivalents at the end of the reporting period	368	368	368	368	368

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (DCB)	702	416	591	368	370
Equity injections - Bill 2	509	329	68	-	-
Total new capital appropriations	1,211	745	659	368	370
Provided for:					
Purchase of non-financial assets	1,211	745	659	368	370
Total items	1,211	745	659	368	370
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations	509	329	68	-	-
Funded by capital appropriations - DCB	702	416	591	368	370
Total	1,211	745	659	368	370
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	1,211	745	659	368	370
Total cash used to acquire assets	1,211	745	659	368	370

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2018–19)

	Other property, plant and equipment \$'000	Computer software and intangibles \$'000	Total \$'000
As at 1 July 2018			
Gross book value	3,536	6,827	10,363
Accumulated depreciation/amortisation and impairment	(1,814)	(6,059)	(7,873)
Opening net book balance	1,722	768	2,490
Capital asset additions			
Estimated expenditure on new or replacement assets			
By purchase - appropriation ordinary annual services (a)	549	196	745
Total additions	549	196	745
Other movements			
Depreciation/amortisation expense	(280)	(300)	(580)
Total other movements	(280)	(300)	(580)
As at 30 June 2019			
Gross book value	4,085	7,023	11,108
Accumulated depreciation/amortisation and impairment	(2,094)	(6,359)	(8,453)
Closing net book balance	1,991	664	2,655

Prepared on Australian Accounting Standards basis.

Note:

- (a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2018–19 for DCBs.

Civil Aviation Safety Authority

**Entity resources and planned
performance**

Civil Aviation Safety Authority

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CIVIL AVIATION SAFETY AUTHORITY

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The Civil Aviation Safety Authority (CASA) is an independent statutory authority established in 1995 under the Civil Aviation Act 1988. The main object of this Act is to establish a regulatory framework for maintaining, enhancing and promoting the safety of civil aviation, with particular emphasis on preventing aviation accidents and incidents.

In accordance with the Civil Aviation Act 1988 and the regulations, CASA has the function of conducting the safety regulation of:

- the civil air operations in Australian territory
- the operation of Australian aircraft outside Australian territory

While safety regulation of civil aviation remains its primary role, CASA also provides safety education and training programs and has responsibility for airspace regulation.

AUSTRALIAN GOVERNMENT PRIORITIES AND CASA'S COMMITMENT TO AVIATION SAFETY

The Australian Government is committed to maintaining and enhancing safety as its number one priority in aviation. As Australia's aviation safety regulator, CASA will support the Australian Government to maintain, enhance and promote the safety of civil aviation through the application of a detailed risk-based approach with particular emphasis to deliver the goals as set out in Table 2.2: Performance criteria for Outcome 1.

CASA will ensure the directions of the Australian Government, as presented in the Minister's Statement of Expectations, are implemented effectively and efficiently. CASA's corporate plan fully details the activities and initiatives to be undertaken by the organisation to meet the expectations.

The Australian Government has set out some clear objectives relevant to CASA including:

- to continue to focus on aviation safety as the highest priority
- to consider the economic and cost impact on individuals, businesses and the community in the development and finalisation of new or amended regulatory changes
- to take a pragmatic, practical and proportionate approach to regulation as it applies to different industry sectors having regard to risk
- to implement its regulatory philosophy, with the philosophy being reflected in relevant policies, procedures, manuals, and when CASA personnel are carrying out their day-to-day operations

CASA's comprehensive planning framework fully incorporates the Australian Government direction and ensures the relevant requirements are implemented effectively and efficiently. CASA aims to achieve its commitment to aviation safety through its three key goals. They are:

- to maintain and enhance a fair, effective and efficient aviation safety regulation system
- to engage collaboratively with the wider aviation community to promote and support a positive safety culture

- to continuously improve organisational performance

Each goal is supported through a number of key performance areas (KPA) and indicators (KPI). The progress and achievement against the KPIs is monitored by a comprehensive performance management and reporting process. CASA will continue its commitment to making further improvements to the way it operates and continuously strive to achieve its high-level goals.

CHALLENGING AVIATION TRENDS AND IMPLICATIONS FOR CASA

The aviation landscape is growing in complexity, including the entry of additional international and low-cost carriers, the rapid growth and complexity of remotely piloted aircraft systems (i.e. drones), and the emergence of new technologies and materials. The retention of specialist personnel in a challenging labour market is a matter of concern as are issues related to ageing aircraft and the oversight of infrastructure developments at aerodromes over the coming decade. Like other safety regulators around the world, CASA is cognisant of the need to ensure that safety-related considerations are at the forefront of CASA's regulatory actions for the benefit of the aviation community.

As a key priority, CASA continues to develop and implement new safety standards and regulations, taking into account the Australian Government's regulatory reform agenda. CASA will stay abreast of changes within the aviation industry by carefully analysing safety and operational data to look for trends and emerging risks which need to be addressed. This approach will further focus CASA on its core activity - the regulation of aviation safety.

CASA'S FUNDING STRATEGY

CASA receives funding from three major sources: a Government annual appropriation; a 3.556 cent per litre excise on aviation fuel consumed by all domestic aircraft (all of which is provided to CASA); and regulatory service fees. Whilst CASA conducts surveillance and regulatory oversight of international carriers and airports, these do not contribute to the fuel excise funding model.

Government has decided that the current funding arrangements should remain in place for 2018-19, noting that there is increasing pressure on CASA's budget with the demands arising from the growth of new international and low-cost carriers, together with the continued rapid growth and complexity of drones. These pressures will need to be monitored.

COST RECOVERY ARRANGEMENTS

CASA collects fees for regulatory services in accordance with the Civil Aviation (Fees) Regulations 1995.

CASA is planning to publish a Cost Recovery Implementation Statement (CRIS) during 2018-19 which will outline CASA's intent to introduce new simplified cost recovery arrangements. CASA is intending to transition to fixed regulatory service fees where it is practical. The CRIS will be made available for public consultation in accordance with the Australian Government Charging Framework once finalised.

The following table shows budgeted revenue from CASA's cost recovery arrangements.

	Estimated Actual	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	2017-18 \$m	2018-19 \$m	2019-20 \$m	2020-21 \$m	2021-22 \$m
Regulatory service fees	12.3	15.0	15.0	15.0	15.0
ASIC/ AVID issue and renewal (a)	1.6	1.5	1.5	1.5	1.5
Total	13.9	16.5	16.5	16.5	16.5

(a) Aviation Security Identification Cards (ASIC) and Aviation Verification of Identity (AVID) cards.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to CASA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for CASA's operations) classification.

For more detailed information on special appropriations, please refer to Budget Paper No. 4 - Agency Resourcing.

Information in this table is presented on a resourcing (i.e. appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Civil Aviation Safety Authority resource statement - Budget estimates for 2018-19 as at Budget May 2018

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000
Opening balance/cash reserves at 1 July	69,335	72,592
Funds from Government		
Annual appropriations - ordinary annual services (a)		
Outcome 1	41,313	43,936
<i>Total annual appropriations</i>	<i>41,313</i>	<i>43,936</i>
Special appropriations (Department of Infrastructure, Regional Development and Cities)		
<i>Aviation Fuel Revenues (Special Appropriation) Act 1988</i>	<i>122,000</i>	<i>125,700</i>
<i>Total special appropriations</i>	<i>122,000</i>	<i>125,700</i>
Total funds from Government	163,313	169,636
Funds from industry sources		
Regulatory service fees	12,330	15,000
Total funds from industry sources	12,330	15,000
Funds from other sources		
Interest	1,707	1,400
Sale of goods and services (b)	1,551	1,500
Other	957	1,000
Total funds from other sources	4,215	3,900
Total net resourcing	249,193	261,128
	2017-18	2018-19
Average staffing level (number)	799	809

Prepared on a resourcing (i.e. appropriations available) basis. All figures shown are GST exclusive - these may not match figures in the cash flow statement.

CASA is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure, Regional Development and Cities, which are then paid to CASA and are considered 'departmental' for all purposes.

Notes:

(a) Appropriation Bill (No. 1) 2018-19.

(b) Includes revenue from the issuance of ASIC and AVID cards.

1.3 BUDGET MEASURES

Budget measures in Part 1 relating to CASA are detailed in Budget Paper No.2 – Budget Measures and are summarised below.

Table 1.2: Entity 2018–19 Budget measures

Part 1: Measures announced since the 2017–18 Mid-Year Economic and Fiscal Outlook (MYEFO)

	Program	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000
Expense measures						
Management of Drones	1.1					
Departmental expenses		-	2,898	-	-	-
Total		-	2,898	-	-	-
Total expense measures						
Departmental		-	2,898	-	-	-
Total		-	2,898	-	-	-

Part 2: Other measures not previously reported in a portfolio statement

This table is not provided as there are no other measures not previously reported in a portfolio statement for CASA.

Section 2: Outcomes and planned performance

Australian Government outcomes are the intended results, impacts or consequences of actions by the Australian Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to Australian Government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the PB Statements are part of the enhanced Commonwealth performance framework established by the PGPA Act. It is anticipated that the performance criteria described in PB Statements will be read with broader information provided in an entity's corporate plans and annual performance statements - included in Annual Reports - to provide an entity's complete performance story.

Corporate plans for CASA can be found at:

www.casa.gov.au/publication/corporate-plan-2017-18.

The most recent annual performance statement can be found at:

www.casa.gov.au/publications-and-resources/publication/annual-report-2016-17.

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Maximise aviation safety through a regulatory regime, detailed technical material on safety standards, comprehensive aviation industry oversight, risk analysis, industry consultation, education and training.

Budgeted expenses for Outcome 1

The table below shows how much CASA intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by departmental funding sources.

Table 2.1: Budgeted expenses for Outcome 1

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
Program 1.1: Civil Aviation Safety Authority					
Revenue from Government					
Ordinary Annual Services (Appropriation Bill No. 1)	41,313	43,936	40,908	41,145	41,304
Special Appropriation expenses					
<i>Aviation Fuel Revenues (Special Appropriation) Act 1988</i>	122,000	125,700	129,500	133,400	137,100
Revenue from industry sources	15,201	17,500	17,500	17,500	17,500
Revenues from other independent sources	1,707	1,400	1,500	1,700	1,900
Expenses not requiring appropriation in the Budget year (a)	(16)	(14)	(11)	(12)	(12)
Total expenses for Program 1.1	180,205	188,522	189,397	193,733	197,792
Outcome 1 Totals by appropriation type					
Revenue from Government					
Ordinary Annual Services (Appropriation Bill No. 1)	41,313	43,936	40,908	41,145	41,304
Special Appropriation expenses	122,000	125,700	129,500	133,400	137,100
Revenue from industry sources	15,201	17,500	17,500	17,500	17,500
Revenues from other independent sources	1,707	1,400	1,500	1,700	1,900
Expenses not requiring appropriation in the Budget year (a)	(16)	(14)	(11)	(12)	(12)
Total expenses for Outcome 1	180,205	188,522	189,397	193,733	197,792
	2017-18	2018-19			
Average staffing level (number)	799	809			

Note:

- (a) 'Expenses not requiring appropriation in the Budget year' is made up of the operating result and the timing of accruals.

Table 2.2: Performance criteria for Outcome 1

Table 2.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2018–19 Budget measures have created new programs or materially changed existing programs.

<p>Outcome 1 – Maximise aviation safety through a regulatory regime, detailed technical material on safety standards, comprehensive aviation industry oversight, risk analysis, industry consultation, education and training.</p>	
<p>Program 1.1 The following 3 goals represent the goods and services produced by the program in delivering its outcome.</p>	
<p>1. Maintain and enhance a fair, effective and efficient aviation safety regulation system</p> <p>CASA will focus its efforts on maintaining, enhancing and promoting aviation safety, as set out in the Civil Aviation Act 1988 and in accordance with all Government directions. CASA’s work will centre on enhancing oversight and surveillance, continuing the Regulatory Implementation Program, continuing to reform the Australian administered airspace and continuing effective enforcement to secure compliance with safety standards.</p>	
<p>2. Collaborative engagement with the wider aviation community to promote and support a positive safety culture</p> <p>CASA maintains a constructive working relationship with other Australian Government agencies and promotes effective collaboration through consultation and communication with the wider aviation community. Through its consultative forums, feedback channels, educational efforts and promotional campaigns, CASA engages in a clear, open and transparent manner with the aviation industry to continuously improve the regulatory framework and be a partner in supporting and promoting a positive aviation safety culture.</p>	
<p>3. Continuous improvement of organisational performance</p> <p>CASA closely monitors its organisational performance and seeks to continually improve its operational activities, regulatory services and other support functions. CASA is adopting a comprehensive quality management approach to drive continuous improvement across all facets of the organisation.</p>	
<p>Purposes</p>	<p>CASA is Australia’s aviation safety regulator and is a corporate Commonwealth entity under the PGPA Act and was established on 6 July 1995 under the Civil Aviation Act 1988 (the Act). The main objective of the Act is to establish a regulatory framework to maintain, enhance and promote civil aviation safety, with an emphasis on preventing aviation accidents and incidents.</p> <p>In exercising its powers and performing its functions, CASA is required to regard the safety of air navigation as the most important consideration.</p> <p>CASA’s key role is to conduct the safety regulation of civil air operations in Australian territory and the operation of Australian aircraft outside Australian territory. CASA is also responsible for ensuring that Australian-administered airspace is administered and used safely.</p> <p>CASA, the Australian Transport Safety Bureau, the Department of Infrastructure, Regional Development and Cities, Airservices Australia and the Department of Defence constitute Australia’s aviation safety framework, each with separate and distinct functions, but working together as an integrated system.</p> <p>In keeping with CASA’s fundamental obligations, efforts are maintained and promoted at all times to ensure our decision-making and actions are lawful, fair, reasonable and consistent, and in all cases contribute to optimal safety outcomes, while not unnecessarily impeding the efficient operation of entities that we regulate.</p>
<p>Delivery</p>	<p>CASA has a range of key performance areas through which it will deliver its outcome. The detailed initiatives to measure success against these performance areas are outlined in full in the CASA Corporate Plan.</p>

Table 2.2: Performance criteria for Outcome 1 (continued)

Current performance information			
Year	Performance criteria	Targets	Estimated achievement
2017–18	Number of accidents per hours flown by industry sector	Reducing trend (a)	Reducing trend (a)
	Number of incidents per hours flown by industry sector	Reducing trend (a)	Reducing trend (a)
	Clear, open and transparent engagement with the industry to support the continuous improvement of an efficient and effective aviation safety regulatory framework	Continued focus on improving CASA's stakeholder engagement with a stakeholder relationship survey to be undertaken in 2018	Comparative improvement between 2015 and 2018 stakeholder relationship survey results
Forward looking performance information			
Year	Performance criteria	Targets	
2018–19 and beyond	Number of accidents per hours flown by industry sector	Reducing trend	
	Number of incidents per hours flown by industry sector	Reducing trend	
	Clear, open and transparent engagement with the industry to support the continuous improvement of an efficient and effective aviation safety regulatory framework	Improved stakeholder engagement with the industry	
Material changes to Program 1.1 resulting from the following measures:			
<ul style="list-style-type: none"> There are no new measures with a material impact on the performance information for Program 1.1. 			

- (a) This key performance indicator relies on the availability of data which is not published by the Bureau of Infrastructure, Transport and Regional Economics (BITRE) until after 30 June each year.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of CASA's finances for the 2018-19 Budget year, including the impact of Budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

Budgeted departmental income statement

CASA is anticipating small operating surpluses for 2018-19 and forward years. This is reflective of the rising demands from the continued growth of new international and low cost carriers, together with the continued rapid growth and complexity of drones. CASA expects to absorb the increasing demand for services over the forward year period through the implementation of a service delivery transformation program incorporating new technologies and implementing process efficiencies.

2017-18

CASA is planning a small operating surplus in 2017-18.

2018-19

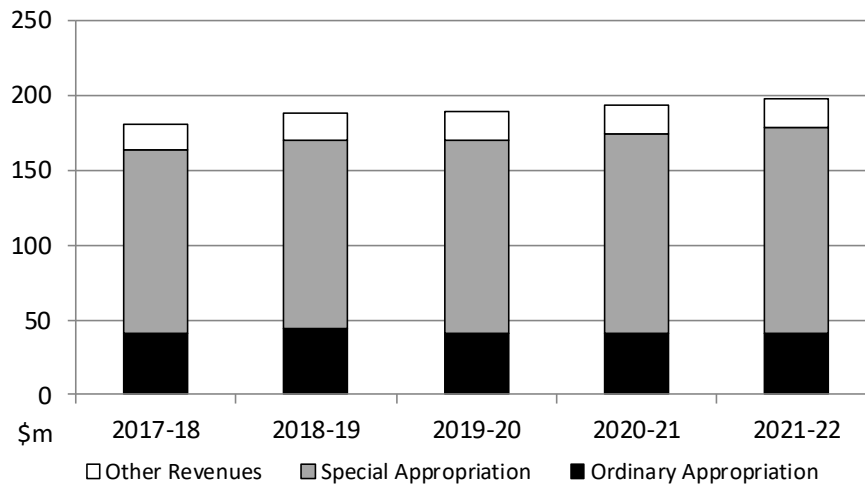
CASA is planning a small operating surplus in 2018-19. Expenses in 2018-19 are anticipated to increase by \$8.3m from the 2017-18 estimated actual. This is primarily driven by higher employee expenses (\$5.6m) as a result of increases in accordance with CASA's employee enterprise agreement; a lower average staffing level in 2017-18 due to vacancies; and the new measure for the Management of Drones.

Forward Years

CASA is budgeting for small operating surpluses in the forward years in the face of a small increase of 0.3% annual appropriation from Government and with Special Appropriation for aviation fuel excise forecast to grow at around 3.0% per financial year.

Depreciation expenditure will steadily increase in line with CASA's capital program and employee benefits are expected to continue to increase with pay rises predicted to be included in CASA's next employee enterprise agreement.

Chart 3.1 illustrates CASA's revenue funding. Revenue from special appropriations is planned to increase by 3.0% per financial year in 2018-19 and into the forward years.

Chart 3.1: Revenue

Total expenses in 2018–19 are estimated to be \$188.5m, an increase of \$8.3m when compared to the anticipated outcome for 2017–18. The main movements in the major expense categories are:

- employee expenses are expected to increase by \$5.6m as CASA recruits to its funded staff level and the pay rises in accordance with CASA’s employee enterprise agreement
- depreciation expenses increasing by \$0.5m, reflecting the increase in capital expenditure in 2017–18
- supplier expenses are expected to increase by \$2.2m as a result of the new measure for the Management of Drones.

Budgeted departmental balance sheet

CASA’s net asset (or equity) position for 2018–19 is forecast to be largely unchanged with a small increase compared to 2017–18, consistent with the anticipated small operating surplus and projected capital investment.

Chart 3.2 illustrates CASA’s budgeted asset profile. Total budgeted assets of \$110.1m in 2018–19 represents a planned decrease of \$0.8m from the estimated 2017–18 closing position, primarily due to a net reduction in investments.

Chart 3.2: Budgeted Assets for 2018–19

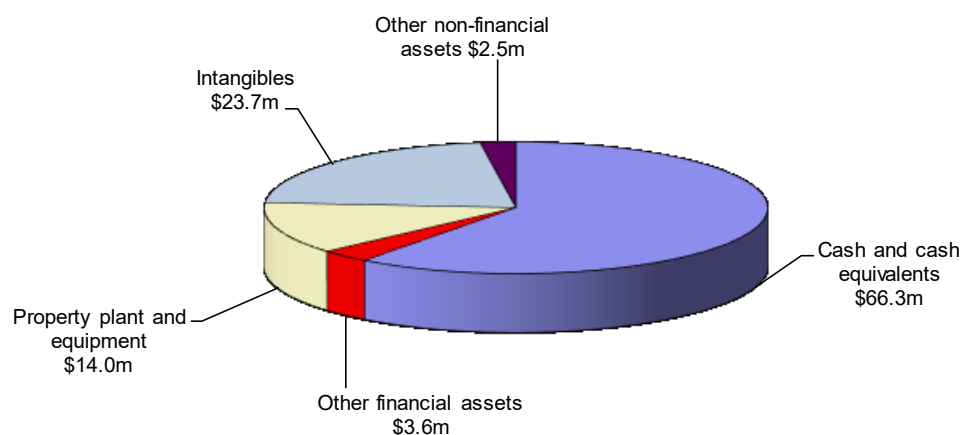
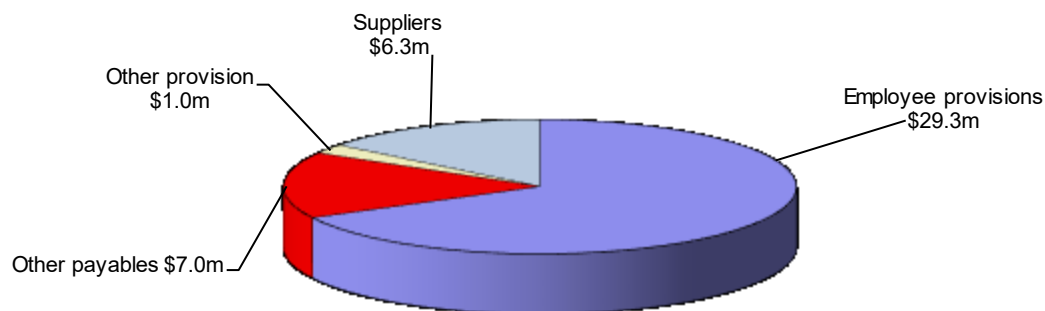


Chart 3.3 illustrates CASA’s budgeted liabilities profile. Total budgeted liabilities of \$43.6m in 2018–19 represents a planned decrease of \$0.8m from the estimated 2017–18 closing position, primarily driven by a planned net decrease in total payables. CASA’s primary liability continues to be accrued employee leave entitlements of \$29.3m.

Chart 3.3: Budgeted Liabilities for 2018–19



3.2 BUDGETED FINANCIAL STATEMENTS TABLES

**Table 3.1: Comprehensive income statement (showing net cost of services)
(for the period ended 30 June)**

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
EXPENSES					
Employee benefits	120,544	126,102	128,610	132,442	136,390
Suppliers	47,860	50,058	47,879	47,697	51,396
Depreciation and amortisation	11,801	12,362	12,908	13,594	10,006
Total expenses	180,205	188,522	189,397	193,733	197,792
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	13,881	16,500	16,500	16,500	16,500
Interest	1,707	1,400	1,500	1,700	1,900
Other	957	1,000	1,000	1,000	1,000
Total own-source revenue	16,545	18,900	19,000	19,200	19,400
Gains					
Sale of assets	363	-	-	-	-
Total gains	363	-	-	-	-
Total own-source income	16,908	18,900	19,000	19,200	19,400
Net (cost of)/contribution by services	(163,297)	(169,622)	(170,397)	(174,533)	(178,392)
Revenue from Government	163,313	169,636	170,408	174,545	178,404
Surplus/(Deficit) attributable to the Australian Government	16	14	11	12	12
Total comprehensive income/(loss) attributable to the Australian Government	16	14	11	12	12

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	6,000	6,000	6,000	6,000	6,000
Trade and other receivables	3,091	3,268	4,002	4,456	4,968
Investments	66,592	60,326	58,490	67,896	64,462
Other financial assets	318	294	303	320	336
Total financial assets	76,001	69,888	68,795	78,672	75,766
Non-financial assets					
Property, plant and equipment	15,234	14,027	15,077	11,793	21,726
Intangibles	17,320	23,715	23,751	17,351	11,691
Other non-financial assets	2,393	2,502	2,393	2,384	2,570
Total non-financial assets	34,947	40,244	41,221	31,528	35,987
Total assets	110,948	110,132	110,016	110,200	111,753
LIABILITIES					
Payables					
Suppliers	5,983	6,257	5,985	5,962	6,425
Other payables	8,021	7,000	6,568	6,169	6,635
Total payables	14,004	13,257	12,553	12,131	13,060
Provisions					
Employee provisions	29,413	29,330	29,907	30,501	31,113
Other provisions	1,000	1,000	1,000	1,000	1,000
Total provisions	30,413	30,330	30,907	31,501	32,113
Total liabilities	44,417	43,587	43,460	43,632	45,173
Net assets	66,531	66,545	66,556	66,568	66,580
EQUITY					
Contributed equity	3,295	3,295	3,295	3,295	3,295
Reserves	9,094	9,094	9,094	9,094	9,094
Retained surplus/(accumulated deficit)	54,142	54,156	54,167	54,179	54,191
Total equity	66,531	66,545	66,556	66,568	66,580

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity – summary of movement
(Budget year 2018–19)**

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2018				
Balance carried forward from previous period	54,142	9,094	3,295	66,531
Adjusted opening balance	54,142	9,094	3,295	66,531
Comprehensive income				
Surplus/(deficit) for the period	14	-	-	14
Total comprehensive income	14	-	-	14
of which:				
Attributable to the Australian Government	14	-	-	14
Closing balance as at 30 June 2019	54,156	9,094	3,295	66,545
Closing balance attributable to the Australian Government	54,156	9,094	3,295	66,545

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	41,313	43,936	40,908	41,145	41,304
Sale of goods and rendering of services	14,151	16,660	16,494	16,490	16,490
Interest	1,933	1,425	1,492	1,683	1,884
Other	122,906	126,622	129,771	133,956	137,598
Total cash received	180,303	188,643	188,665	193,274	197,276
Cash used					
Employees	119,515	126,185	128,033	131,848	135,778
Suppliers	49,505	51,174	48,474	48,110	50,653
Total cash used	169,020	177,359	176,507	179,958	186,431
Net cash from/(used by) operating activities	11,283	11,284	12,158	13,316	10,845
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	8,026	17,550	13,994	3,910	14,279
Total cash used	8,026	17,550	13,994	3,910	14,279
Net cash from/(used by) investing activities	(8,026)	(17,550)	(13,994)	(3,910)	(14,279)
Net increase/(decrease) in cash held	3,257	(6,266)	(1,836)	9,406	(3,434)
Cash and cash equivalents at the beginning of the reporting period	69,335	72,592	66,326	64,490	73,896
Cash and cash equivalents at the end of the reporting period	72,592	66,326	64,490	73,896	70,462

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from departmental resources	8,026	17,550	13,994	3,910	14,279
Total	8,026	17,550	13,994	3,910	14,279
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	8,026	17,550	13,994	3,910	14,279
Total cash used to acquire assets	8,026	17,550	13,994	3,910	14,279

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2018–19)

	Other property, plant and equipment \$'000	Computer software and intangibles \$'000	Total \$'000
As at 1 July 2018			
Gross book value	21,042	49,985	71,027
Accumulated depreciation/amortisation and impairment	(5,808)	(32,665)	(38,473)
Opening net book balance	15,234	17,320	32,554
Capital asset additions			
Estimated expenditure on new or replacement assets			
By purchase - other	4,155	13,395	17,550
Total additions	4,155	13,395	17,550
Other movements			
Depreciation/amortisation expense	(5,362)	(7,000)	(12,362)
Total other movements	(5,362)	(7,000)	(12,362)
As at 30 June 2019			
Gross book value	25,197	63,380	88,577
Accumulated depreciation/amortisation and impairment	(11,170)	(39,665)	(50,835)
Closing net book balance	14,027	23,715	37,742

Prepared on Australian Accounting Standards basis.

Appendix 3.1: Total budgeted revenue

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
Ordinary Appropriation from Government	41,313	43,936	40,908	41,145	41,304
Special Appropriation	122,000	125,700	129,500	133,400	137,100
Appropriations from Government	163,313	169,636	170,408	174,545	178,404
Regulatory service fees	12,330	15,000	15,000	15,000	15,000
Other cost recovery and purchase provider arrangements	1,551	1,500	1,500	1,500	1,500
Interest	1,707	1,400	1,500	1,700	1,900
Other	1,320	1,000	1,000	1,000	1,000
Revenue from other sources	16,908	18,900	19,000	19,200	19,400
Total revenue	180,221	188,536	189,408	193,745	197,804

Infrastructure Australia

Entity resources and planned performance

Infrastructure Australia

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INFRASTRUCTURE AUSTRALIA

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

Infrastructure Australia (IA) is a statutory authority established on 1 September 2014 following amendment of the Infrastructure Australia Act 2008. IA's primary role is to support the Australian Government's plan to build a strong and prosperous economy. This is to be done through the provision of high quality independent advice concerning nationally significant infrastructure matters. This advice is for the Australian Government, and in turn, all levels of government, industry and stakeholders.

In accordance with the outcome in Section 2 of this document, "Outcomes and Planned Performance", IA is responsible for providing independent advice for:

- improved decision-making on infrastructure matters
- better identification and assessment of key drivers of infrastructure demand and utilisation
- improved prioritisation of infrastructure projects
- the identification, implementation and promotion of best practice infrastructure planning, financing, delivery and operation

The key priorities for IA in 2018–19 are:

- continue to undertake evaluations on all infrastructure proposals where funding of more than \$100 million is sought from the Commonwealth. This includes economic and social infrastructure proposals but excludes defence proposals
- regularly update and further develop the Infrastructure Priority List. This priority list will be informed by the other work of IA, in particular the Australian Infrastructure Audit, the Australian Infrastructure Plan and evaluation of infrastructure proposals
- develop the second Australian Infrastructure Audit (the Audit). The Audit should:
 - identify and measure gaps in Australia's infrastructure, including current gaps and gaps expected to emerge as projected future demand exceeds available capacity
 - identify opportunities to support economic growth through better use of existing infrastructure and strategic investment in additional capacity
 - be completed by 30 June 2019
- develop further advice, through the development of research papers, on the recommendations in the Australian Infrastructure Plan (delivered in 2015–16)
- develop and maintain data sources to inform future plans and priority lists
- continue to establish and develop the corporate capabilities to support IA's role as an independent entity that provides high quality advice

The Australian Infrastructure Plan (delivered in 2015–16) identifies reform and investment priorities to be implemented in the coming 15 years, to increase productivity and support economic growth.

The plan was informed by the outcomes of the Northern Australia Audit, the Australian Infrastructure Audit, evaluations of infrastructure project proposals and input from jurisdictions, industry and community stakeholders.

The plan will be updated at least every five years. In 2018–19, IA will play an active role in ongoing research and collaboration initiatives that promote and develop effective data and information sharing, analysis and benchmarking. In particular, IA will undertake initiatives to maintain the currency of its data to inform future Audits, plans, priority lists and project evaluations.

Additional priorities of IA in 2018–19 include:

- continuing to evolve the frameworks utilised by jurisdictions in submitting proposals to IA for evaluation to promote best practice in infrastructure planning, procurement and delivery. This will include consideration of costs and benefits and the appropriate assessment of wider benefits (in addition to direct benefits) providing guidance on how these should be measured and applied, if required
- promoting best practice in the planning, funding, delivery and operations of infrastructure through leadership on regulatory reform objectives
- through engagement with all levels of government and industry, facilitating the continual evolution of planning and procurement practices by contributing to a repository of data, information and knowledge on the nation's infrastructure resources, requirements, delivery and practices
- continuing to establish and maintain productive working relationships with all levels of government and industry. This includes engaging closely with Commonwealth departments, agencies and entities as well as states, territories, local governments, investors in infrastructure, owners of infrastructure and communities – as the end users of infrastructure

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to IA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for IA's operations) classification.

For more detailed information on special appropriations, please refer to Budget Paper No. 4 - Agency Resourcing.

Information in this table is presented on a resourcing (i.e. appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Infrastructure Australia resource statement - Budget estimates for 2018–19 as at Budget May 2018

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000
Opening balance/cash reserves at 1 July	5,616	4,524
Funds from Government		
Annual appropriations - ordinary annual services (a)		
Outcome 1	11,592	11,514
<i>Total annual appropriations</i>	<i>11,592</i>	<i>11,514</i>
Total funds from Government	11,592	11,514
Funds from other sources		
Interest	115	80
Total funds from other sources	115	80
Total net resourcing	17,323	16,118
	2017-18	2018-19
Average staffing level (number)	30	29

Prepared on a resourcing (i.e. appropriations available) basis. All figures shown are GST exclusive - these may not match figures in the cash flow statement.

IA is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure, Regional Development and Cities, which are then paid to IA and are considered 'departmental' for all purposes.

Note:

(a) Appropriation Bill (No. 1) 2018–19.

1.3 BUDGET MEASURES

There are no Budget measures relating to IA detailed in Budget Paper No. 2 – Budget Measures.

Table 1.2: Entity 2018–19 Budget measures

Part 1: Measures announced since the 2017–18 Mid-Year Economic and Fiscal Outlook (MYEFO)

This table is not provided as there have been no measures since MYEFO for IA.

Part 2: Other measures not previously reported in a portfolio statement

This table is not provided as there are no other measures not previously reported in a portfolio statement for IA.

Section 2: Outcomes and planned performance

Australian Government outcomes are the intended results, impacts or consequences of actions by the Australian Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to Australian Government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the PB Statements are part of the enhanced Commonwealth performance framework established by the PGPA Act. It is anticipated that the performance criteria described in PB Statements will be read with broader information provided in an entity's corporate plans and annual performance statements - included in Annual Reports - to provide an entity's complete performance story.

The most recent corporate plan for IA can be found at:

www.infrastructureaustralia.gov.au/about/files/IA_Annual_Report_2016-17.pdf.

The most recent annual performance statement can be found at:

www.infrastructureaustralia.gov.au/about/files/Infrastructure_Australia_Corporate_Plan%202017-18.pdf.

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Improve decision-making on matters relating to infrastructure; advise governments and others on matters relating to infrastructure, including better assessment of infrastructure needs and prioritisation of infrastructure projects; and promote best practice infrastructure planning, financing, delivery and operation.

Budgeted expenses for Outcome 1

The table below shows how much IA intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by departmental funding sources.

Table 2.1: Budgeted expenses for Outcome 1

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
Program 1.1: Infrastructure Australia					
Revenue from Government					
Ordinary Annual Services (Appropriation Bill No. 1)	11,592	11,514	11,571	11,638	11,706
Revenues from other independent sources	115	80	75	75	75
Expenses not requiring appropriation in the Budget year (a)	500	-	-	-	-
Total expenses for Program 1.1	12,207	11,594	11,646	11,713	11,781
Outcome 1 Totals by appropriation type					
Revenue from Government					
Ordinary Annual Services (Appropriation Bill No. 1)	11,592	11,514	11,571	11,638	11,706
Revenues from other independent sources	115	80	75	75	75
Expenses not requiring appropriation in the Budget year (a)	500	-	-	-	-
Total expenses for Outcome 1	12,207	11,594	11,646	11,713	11,781
	2017-18	2018-19			
Average staffing level (number)	30	29			

Note:

- (a) 'Expenses not requiring appropriation in the Budget year' relate to the operating result and the timing of accruals.

Table 2.2: Performance criteria for Outcome 1

Table 2.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2018–19 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Improve decision-making on matters relating to infrastructure; advise governments and others on matters relating to infrastructure, including better assessment of infrastructure needs and prioritisation of infrastructure projects; and promote best practice infrastructure planning, financing, delivery and operation.			
Program 1.1 – IA will contribute to the Government’s objective of supporting competitiveness, driving productivity and enhancing quality of life, through the provision of high quality advice.			
Purpose	IA’s purpose is to: <ul style="list-style-type: none"> improve decision-making on matters relating to infrastructure advise governments and others on infrastructure matters including the better assessment of infrastructure needs and prioritisation of infrastructure projects promote best practice in infrastructure planning, financing, delivery and operation 		
Delivery	IA will provide high quality independent advice on nationally significant infrastructure matters to the Australian Government and in turn, all levels of government, industry and stakeholders. This advice will be prepared in consultation with all levels of government, industry stakeholders and the community – as the end users of infrastructure. This advice will include published project evaluations, infrastructure priority lists, published research and other initiatives.		
Current performance information			
Year	Performance criteria	Targets	Estimated achievement
2017–18	Evaluate project proposals on all infrastructure proposals, excluding defence projects, where funding of more than \$100m is sought from the Commonwealth	Evaluations of project proposals completed and a summary of these evaluations published on IA’s website	IA assessed 6 project proposals in 2017–18
	Undertake research initiatives that promote best practice in the planning, funding, delivery and operations of infrastructure	Deliver research and other initiatives that provide leadership on regulatory reform objectives and promote best practice in the planning, funding, delivery and operation of infrastructure	In 2017–18, IA continued to release ‘Reform Series’ policy papers that promote best practice in infrastructure planning, funding, delivery and operation. These include: <ul style="list-style-type: none"> Corridor Protection Reforming Urban Water Future Cities Making Reform Happen
	Regularly update and further develop the Infrastructure Priority List	Publication of an updated Infrastructure Priority List, publication of a revised assessment framework	In addition to its project business case assessments, IA received 285 initiative submissions of which 13 were added to the Infrastructure Priority List IA launched a revised Infrastructure Priority List on 27 March 2018 IA has also continued to evolve its assessment framework for analysis of project proposals including publishing a newly revised assessment framework on 15 March 2018

Table 2.2: Performance criteria for Outcome 1 (continued)

Forward looking performance information		
Year	Performance criteria	Targets
2018–19 and beyond	Evaluate project proposals on all infrastructure proposals, excluding defence projects, where funding of more than \$100m is sought from the Commonwealth	Evaluations of project proposals completed and a summary of these evaluations published on IA's website
	Undertake research initiatives that promote best practice in the planning, funding and delivery of infrastructure	Deliver research and other initiatives that provide leadership on regulatory reform objectives and promote best practice in the planning, funding, delivery and operation of infrastructure
Material changes to Program 1.1 resulting from the following measures:		
<ul style="list-style-type: none"> • There are no new measures with a material impact on the performance information for Program 1.1. 		

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of IA's finances for the 2018-19 Budget year, including the impact of Budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

Budgeted departmental income statement

IA is budgeting for an operating loss of \$0.5m in 2017-18 resulting from expenses associated with the work being undertaken on the Audit.

IA's expected expense budget is \$11.6m in 2018-19.

In 2018-19, IA will continue to develop its corporate capability to support the provision of independent advice.

The expense budget reflects the work programs for IA in 2018-19, including the provision of advice on nationally significant infrastructure matters, evaluation of project proposals and development of further research regarding the identification and application of best practice planning delivery and operation of Australia's infrastructure networks.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

**Table 3.1: Comprehensive income statement (showing net cost of services)
(for the period ended 30 June)**

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
EXPENSES					
Employee benefits	6,124	6,203	6,432	6,622	6,701
Suppliers	5,978	5,267	5,083	5,033	5,014
Depreciation and amortisation	105	124	131	58	66
Total expenses	12,207	11,594	11,646	11,713	11,781
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Interest	115	80	75	75	75
Total own-source revenue	115	80	75	75	75
Total own-source income	115	80	75	75	75
Net (cost of)/contribution by services	(12,092)	(11,514)	(11,571)	(11,638)	(11,706)
Revenue from Government	11,592	11,514	11,571	11,638	11,706
Surplus/(Deficit) attributable to the Australian Government	(500)	-	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	(500)	-	-	-	-

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	4,524	4,325	4,253	4,271	4,272
Trade and other receivables	58	58	58	58	58
Total financial assets	4,582	4,383	4,311	4,329	4,330
Non-financial assets					
Land and buildings	154	185	106	101	91
Property, plant and equipment	104	125	113	100	109
Other non-financial assets	173	173	173	173	173
Total non-financial assets	431	483	392	374	373
Total assets	5,013	4,866	4,703	4,703	4,703
LIABILITIES					
Payables					
Other payables	1,450	1,303	1,140	1,140	1,140
Total payables	1,450	1,303	1,140	1,140	1,140
Provisions					
Employee provisions	339	339	339	339	339
Total provisions	339	339	339	339	339
Total liabilities	1,789	1,642	1,479	1,479	1,479
Net assets	3,224	3,224	3,224	3,224	3,224
EQUITY					
Contributed equity	(1,263)	(1,263)	(1,263)	(1,263)	(1,263)
Reserves	28	28	28	28	28
Retained surplus/(accumulated deficit)	4,459	4,459	4,459	4,459	4,459
Total equity	3,224	3,224	3,224	3,224	3,224

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity – summary of movement
(Budget year 2018–19)**

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2018				
Balance carried forward from previous period	4,459	28	(1,263)	3,224
Adjusted opening balance	4,459	28	(1,263)	3,224
Comprehensive income				
Surplus/(deficit) for the period	-	-	-	-
Total comprehensive income	-	-	-	-
Estimated closing balance as at 30 June 2019	4,459	28	(1,263)	3,224
Closing balance attributable to the Australian Government	4,459	28	(1,263)	3,224

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2017-18	2018-19	2019-20	2020-21	2021-22
	Estimated actual	Budget	Forward estimate	Forward estimate	Forward estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	11,592	11,514	11,571	11,638	11,706
Interest	115	80	75	75	75
Other	36	-	-	-	-
Total cash received	11,743	11,594	11,646	11,713	11,781
Cash used					
Employees	6,048	6,203	6,432	6,622	6,701
Suppliers	6,647	5,267	5,083	5,033	5,014
Other	29	147	163	-	-
Total cash used	12,724	11,617	11,678	11,655	11,715
Net cash from/(used by) operating activities	(981)	(23)	(32)	58	66
INVESTING ACTIVITIES					
Cash used					
Purchase of property plant and equipment and intangibles	111	176	40	40	65
Total cash used	111	176	40	40	65
Net cash from/(used by) investing activities	(111)	(176)	(40)	(40)	(65)
Net increase/(decrease) in cash held	(1,092)	(199)	(72)	18	1
Cash and cash equivalents at the beginning of the reporting period	5,616	4,524	4,325	4,253	4,271
Cash and cash equivalents at the end of the reporting period	4,524	4,325	4,253	4,271	4,272

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from departmental resources	111	176	40	40	65
Total	111	176	40	40	65
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	111	176	40	40	65
Total cash used to acquire assets	111	176	40	40	65

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2018–19)

	Buildings \$'000	Other property, plant and equipment \$'000	Total \$'000
As at 1 July 2018			
Gross book value	324	177	501
Accumulated depreciation/amortisation and impairment	(170)	(73)	(243)
Opening net book balance	154	104	258
Capital asset additions			
Estimated expenditure on new or replacement assets			
By purchase - appropriation equity	126	50	176
Total additions	126	50	176
Other movements			
Depreciation/amortisation expense	(95)	(29)	(124)
Total other movements	(95)	(29)	(124)
As at 30 June 2019			
Gross book value	450	227	677
Accumulated depreciation/amortisation and impairment	(265)	(102)	(367)
Closing net book balance	185	125	310

Prepared on Australian Accounting Standards basis.

Infrastructure and Project Financing Agency

**Entity resources and planned
performance**

Infrastructure and Project Financing Agency

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INFRASTRUCTURE AND PROJECT FINANCING AGENCY

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The Infrastructure and Project Financing Agency (IPFA) was established on 1 July 2017 to leverage private sector investment in infrastructure and to support the Australian Government in achieving the maximum benefit for taxpayer funds applied to nationally significant infrastructure projects.

As the Australian Government's independent infrastructure and project finance executive agency, IPFA provides independent advice on infrastructure investments to the Cabinet and Portfolio Ministers and all agencies across government.

IPFA collaboratively works with stakeholders and agencies, state and territory counterparts and our industry partners to enable commercial excellence in infrastructure investments for the benefit of all Australians.

IPFA's purpose and strategic goals is available in IPFA's 2017-18 to 2020-21 Corporate Plan, available from <www.ipfa.gov.au>.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to IPFA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for IPFA's operations) classification.

Information in this table is presented on a resourcing (i.e. appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Infrastructure and Project Financing Agency resource statement - Budget estimates for 2018–19 as at Budget May 2018

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000
Departmental		
Annual appropriations - ordinary annual services (a)		
Prior year appropriations available	-	885
Departmental Appropriation	4,212	4,198
Annual appropriations - other services - non-operating (b)		
Equity injection	105	-
<i>Total departmental annual appropriations</i>	<i>4,317</i>	<i>5,083</i>
Total departmental resourcing	4,317	5,083
Total resourcing	4,317	5,083
	2017-18	2018-19
Average staffing level (number)	9	14

Prepared on a resourcing (i.e. appropriations available) basis. All figures shown are GST exclusive - these may not match figures in the cash flow statement.

Notes:

- (a) Appropriation Bill (No. 1) 2018–19.
- (b) Appropriation Bill (No. 2) 2018–19.

1.3 BUDGET MEASURES

Budget measures in Part 1 relating to IPFA are detailed in Budget Paper No.2 – Budget Measures and are summarised below.

Table 1.2: Entity 2018–19 Budget measures

Part 1: Measures announced since the 2017–18 Mid-Year Economic and Fiscal Outlook (MYEFO)

	Program	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000
Expense measures						
Powering Forward — delivering more affordable, reliable and sustainable energy	1.1					
Departmental expenses		-	-	-	-	-
Total		-	-	-	-	-
Total expense measures						
Departmental		-	-	-	-	-
Total		-	-	-	-	-

Part 2: Other measures not previously reported in a portfolio statement

This table is not provided as there are no other measures not previously reported in a portfolio statement for IPFA.

Section 2: Outcomes and planned performance

Australian Government outcomes are the intended results, impacts or consequences of actions by the Australian Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the PB Statements are part of the enhanced Commonwealth performance framework established by the PGPA Act. It is anticipated that the performance criteria described in PB Statements will be read with broader information provided in an entity's corporate plans and annual performance statements - included in Annual Reports - to provide an entity's complete performance story.

The corporate plan for IPFA can be found at:

www.ipfa.gov.au/news-media/news/infrastructure-and-project-financing-agency-releases-corporate-plan-2017-18.

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: To leverage additional private sector investment in infrastructure and secure better returns from the Commonwealth's investment by assisting the Government to identify, assess, and broker financing opportunities for infrastructure and projects, including through engagement with Commonwealth entities, State and Territory governments, and the private sector.

Budgeted expenses for Outcome 1

The table below shows how much IPFA intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by departmental funding sources.

Table 2.1: Budgeted expenses for Outcome 1

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
Program 1.1: Infrastructure and Project Financing Agency					
Departmental expenses					
Departmental appropriation	3,327	4,198	4,202	4,246	4,267
Expenses not requiring appropriation in the Budget year	11	912	26	25	16
Total departmental expenses	3,338	5,110	4,228	4,271	4,283
Total expenses for Program 1.1	3,338	5,110	4,228	4,271	4,283
Outcome 1 Totals by appropriation type					
Departmental expenses					
Departmental appropriation	3,327	4,198	4,202	4,246	4,267
Expenses not requiring appropriation in the Budget year	11	912	26	25	16
Total departmental expenses	3,338	5,110	4,228	4,271	4,283
Total expenses for Outcome 1	3,338	5,110	4,228	4,271	4,283
	2017-18	2018-19			
Average staffing level (number)	9	14			

Table 2.2: Performance criteria for Outcome 1

Table 2.2.1 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2018–19 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – To leverage additional private sector investment in infrastructure and secure better returns from the Commonwealth’s investment by assisting the Government to identify, assess, and broker financing opportunities for infrastructure and projects, including through engagement with Commonwealth entities, State and Territory governments, and the private sector.			
Program 1.1 – To leverage additional private sector investment in infrastructure and secure better returns from the Commonwealth’s investment by assisting the Government to identify, assess, and broker financing opportunities for infrastructure and projects, including through engagement with Commonwealth entities, State and Territory governments, and the private sector.			
Purposes (a)	<ul style="list-style-type: none"> • Provide independent commercial and financial advice to support the delivery of Australian Government infrastructure projects. • Build the Australian Government’s capability to deliver infrastructure priorities. • Strengthen confidence in the Australian Government’s investment through better-informed decisions and investment management. 		
Delivery	During 2018–19 and the forward years IPFA’s work program will be delivered consistent with IPFA success measures and targets as described in IPFA’s 2017–18 to 2020–21 Corporate Plan, which are discussed below.		
Current performance information			
Year	Performance criteria	Targets	Estimated achievement
2017–18	Development of capability and procedures to perform the key functions of IPFA, particularly the provision of quality advice to the Government on the assessment and brokering of private financing opportunities for significant infrastructure projects	Recruitment of suitably skilled staff and contractors, including a Chief Executive Officer	Completed. The permanent Chief Executive Officer commenced on 11 December 2017. Staff have been engaged and recruitment strategy in place
		Development of capabilities and frameworks with which to perform the assessment, advice and brokering of private financing opportunities for significant infrastructure projects	Completed. The IPFA corporate plan, which was released on 23 February, contains information on IPFA’s performance measurements
		Establishment of required governance and organisational arrangements, including relevant policies and procedures	Completed. Governance frameworks and policies and procedures in place
		Commencement of engagement with key stakeholders, including Commonwealth agencies, states and territories and the private sector	Completed. The CEO undertook a comprehensive program of high level consultation between December 2017 and February 2018

Table 2.2: Performance criteria for Outcome 1 (continued)

Current performance information (continued)			
Year	Performance criteria	Targets	Estimated achievement
2017–18 (continued)	Development of capability and procedures to perform the key functions of IPFA, particularly the provision of quality advice to the Government on the assessment and brokering of private financing opportunities for significant infrastructure projects (continued)	Provision of high quality and timely advice to Government agencies, the Prime Minister and the Cabinet on preferred financing approaches and priority projects for engagement	Completed. IPFA has become an active adviser to a number of high-priority projects across Government
		Analysis, development and/or review of tailored financing (and alternative funding) options for specific infrastructure projects	Completed. IPFA has provided commercial and financial advice to government on a number of matters
		Provision of first stand-alone report on innovative financing opportunities for transformative economic infrastructure to the Cabinet	Completed. Report delivered in October 2017 with further updates to be provided via quarterly Cabinet memoranda
Forward looking performance information			
Year	Performance criteria	Targets	
2018–19 and beyond	Our partners seek our commercial and financial advice: The value of IPFA and our advice will be evident when we are viewed as the trusted adviser and first point of call, rather than a mandated partner, and we are approached to be involved in the decision-making processes for nationally significant infrastructure projects from day one	Our advice is proactively sought by government and agencies: <ul style="list-style-type: none"> for 2017–18 25% of our work is sought proactively through unsolicited approaches from agencies and/or Government for 2018–19 and later years an increase from the 2017–18 achievement 	
	Our involvement improves outcomes for and our advice is valued by all stakeholders: A successful engagement on a project will be evident if it can be seen that our advice was adopted and/or it is acknowledged that we played a significant role in supporting decision-making on delivery of the project	Stakeholders are satisfied with our advice and involvement: <ul style="list-style-type: none"> for 2017–18 75% of stakeholders are satisfied for 2018–19 and later years an increase from the 2017–18 achievement 	

Table 2.2: Performance criteria for Outcome 1 (continued)

Forward looking performance information (continued)		
Year	Performance criteria	Targets
2018–19 and beyond	<p>Our contribution increases confidence in the Australian Government’s infrastructure investment decisions and processes:</p> <p>A key area of success will be where external stakeholders acknowledge the value of having a more sophisticated Australian Government investor in infrastructure and how we have contributed to a greater level of confidence of stakeholders in the government’s decisions and process</p>	<p>Delivery of agreed activities and positive stakeholder/market regard for our contribution:</p> <ul style="list-style-type: none"> for 2017–18 100% of committed activities being completed within timeframes, and 75% of feedback from external stakeholders regarding our contribution is positive for 2018– 19 and later years will be an increase from the 2017–18 achievement
	<p>Our work strengthens the commercial and financial capability of the Australian Government</p> <p>We are partnering with agencies across government to raise the level of in-house commercial and financial expertise and capability of infrastructure investments arrangements</p> <p>A more commercially expert public service can better support the Australian Government in its infrastructure investment decisions, reduce dependency on external advisors and improve the retention of critical commercial knowledge</p>	<p>Facilitation of quality knowledge sharing and development programs, events and forums:</p> <ul style="list-style-type: none"> for 2017–18 10 knowledge sharing activities, with 75% satisfaction with the quality of the activity for 2018–19 and later years will be an increase from the 2017–18 achievement
<p>Material changes to Program 1.1 resulting from the following measures:</p> <ul style="list-style-type: none"> There are no new measures with a material impact on the performance information for Program 1.1. 		

Note:

(a) Refers to purposes that are reflected in IPFA’s 2017-18 to 2020-21 Corporate Plan

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of IPFA's finances for the 2018-19 Budget year, including the impact of Budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

Budgeted departmental comprehensive income statement

IPFA is budgeting for a break-even operating result, adjusted for depreciation expenses, over the budget and forward estimates period. The 2017-18 surplus, and the corresponding 2018-19 deficit, represent a re-profiling of expenses between the two years as IPFA establishes itself and implements its first two years' work program.

Budgeted departmental balance sheet

IPFA received a small capital appropriation in 2017-18 to enable it to purchase office equipment as part of its establishment.

IPFA's primary liability is accrued employee entitlements.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

**Table 3.1: Comprehensive income statement (showing net cost of services)
(for the period ended 30 June)**

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
EXPENSES					
Employee benefits	1,616	2,327	2,374	2,428	2,471
Suppliers	1,711	2,756	1,828	1,818	1,796
Depreciation and amortisation	11	27	26	25	16
Total expenses	3,338	5,110	4,228	4,271	4,283
Net (cost of)/contribution by services	(3,338)	(5,110)	(4,228)	(4,271)	(4,283)
Revenue from Government	4,212	4,198	4,202	4,246	4,267
Surplus/(Deficit) attributable to the Australian Government	874	(912)	(26)	(25)	(16)
Total comprehensive income/(loss)	874	(912)	(26)	(25)	(16)
Total comprehensive income/(loss) attributable to the Australian Government	874	(912)	(26)	(25)	(16)
Note: Impact of net cash appropriation arrangements					
	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000
Total comprehensive income/(loss) less depreciation/amortisation expenses previously funded through revenue appropriations	885	(885)	-	-	-
plus depreciation/amortisation expenses previously funded through revenue appropriations (a)	11	27	26	25	16
Total comprehensive income/(loss) - as per Statement of Comprehensive Income	874	(912)	(26)	(25)	(16)

Prepared on Australian Accounting Standards basis.

Note:

- (a) From 2010–11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental Capital Budget Statement.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
ASSETS					
Financial assets					
Trade and other receivables	1,147	262	262	262	262
Total financial assets	1,147	262	262	262	262
Non-financial assets					
Property, plant and equipment	94	67	41	16	-
Total non-financial assets	94	67	41	16	-
Total assets	1,241	329	303	278	262
LIABILITIES					
Provisions					
Employee provisions	262	262	262	262	262
Total provisions	262	262	262	262	262
Total liabilities	262	262	262	262	262
Net assets	979	67	41	16	-
EQUITY					
Contributed equity	105	105	105	105	105
Retained surplus/(accumulated deficit)	874	(38)	(64)	(89)	(105)
Total equity	979	67	41	16	-

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity – summary of movement
(Budget year 2018–19)**

	Retained earnings	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000
Opening balance as at 1 July 2018			
Balance carried forward from previous period	874	105	979
Adjusted opening balance	874	105	979
Comprehensive income			
Surplus/(deficit) for the period	(912)	-	(912)
Total comprehensive income	(912)	-	(912)
of which:			
Attributable to the Australian Government	(912)	-	(912)
Transactions with owners			
<i>Contribution by owners</i>			
Equity injection - Appropriation	-	-	-
Sub-total transactions with owners	-	-	-
Estimated closing balance as at 30 June 2019	(38)	105	67
Closing balance attributable to the Australian Government	(38)	105	67

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	3,065	5,083	4,202	4,246	4,267
Total cash received	3,065	5,083	4,202	4,246	4,267
Cash used					
Employees	1,354	2,327	2,374	2,428	2,471
Suppliers	1,711	2,756	1,828	1,818	1,796
Total cash used	3,065	5,083	4,202	4,246	4,267
Net cash from/(used by) operating activities	-	-	-	-	-
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	105	-	-	-	-
Total cash used	105	-	-	-	-
Net cash from/(used by) investing activities	(105)	-	-	-	-
FINANCING ACTIVITIES					
Cash received					
Contributed equity	105	-	-	-	-
Total cash received	105	-	-	-	-
Net cash from/(used by) financing activities	105	-	-	-	-
Net increase/(decrease) in cash held	-	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	-	-	-	-	-
Cash and cash equivalents at the end of the reporting period	-	-	-	-	-

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Bill 2	105	-	-	-	-
Total new capital appropriations	105	-	-	-	-
Provided for:					
Purchase of non-financial assets	105	-	-	-	-
Total items	105	-	-	-	-
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations	105	-	-	-	-
Total	105	-	-	-	-
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	105	-	-	-	-
Total cash used to acquire assets	105	-	-	-	-

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2018–19)

	Other property, plant and equipment \$'000	Total \$'000
As at 1 July 2018		
Gross book value	105	105
Accumulated depreciation/amortisation and impairment	(11)	(11)
Opening net book balance	94	94
Capital asset additions		
Estimated expenditure on new or replacement assets		
By purchase - appropriation equity	-	-
Total additions	-	-
Other movements		
Depreciation/amortisation expense	(27)	(27)
Total other movements	(27)	(27)
As at 30 June 2019		
Gross book value	105	105
Accumulated depreciation/amortisation and impairment	(38)	(38)
Closing net book balance	67	67

Prepared on Australian Accounting Standards basis.

National Capital Authority

Entity resources and planned performance

National Capital Authority

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NATIONAL CAPITAL AUTHORITY

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The National Capital Authority (NCA) was established under the Australian Capital Territory (Planning and Land Management) Act 1988 (the PALM Act).

The PALM Act prescribes the NCA's powers and functions and makes it subject to general Ministerial direction. The Minister for Regional Development, Territories and Local Government has administrative responsibility for the PALM Act.

On behalf of the Australian Government, the NCA performs the role of trustee and manager of areas in Canberra and the ACT that are designated as National Land for the special purpose of Canberra as Australia's National Capital. The NCA works closely and collaboratively with the ACT Government in shaping the future of Canberra through the National Capital Plan and related planning and development work. The NCA also manages much of the National Estate – such as Lake Burley Griffin, the National Triangle and Anzac Parade – and educates and informs the community about Canberra's unique characteristics and special role as the National Capital.

The functions of the NCA are set out in section 6 of the PALM Act and include:

- to prepare and administer a National Capital Plan, providing the overall planning and development framework for Canberra as Australia's National Capital
- to keep the Plan under constant review and to propose amendments to it as required
- on behalf of the Commonwealth, to commission works to be carried out in Designated Areas in accordance with the Plan where neither a Department of State of the Commonwealth nor any Commonwealth authority has the responsibility to commission those works
- to recommend to the Minister the carrying out of works that the NCA considers desirable to maintain or enhance the character of the National Capital
- to foster an awareness of Canberra as the National Capital
- with the Minister's approval, to perform planning services for any person or body, whether within Australia or overseas
- with the exception of the taking of water, and with the Minister's approval, to manage National Land designated in writing by the Minister as land required for the special purposes of Canberra as the National Capital, on behalf of the Commonwealth

The main components of the NCA's work is to:

- support the planning, design and development of nationally significant parts of Canberra and the ACT
- inform and educate the community about the unique characteristics and importance of Canberra as the National Capital
- manage and enhance Commonwealth assets on National Land

Pending the passage of the Australian Capital Territory (Planning and Land Management) Amendment Bill 2017, from 1 July 2018, the accountable authority for the purposes of

finance law as set out in the PGPA Act, will transfer from the Chief Executive of the NCA to the NCA board (also known as 'the Authority'), as established by the PALM Act.

The NCA's key priorities for 2018-19 include:

- conducting ongoing review and amendment of the National Capital Plan to meet the needs of the local and broader Australian community, and ensuring the planning framework guides future development
- developing, improving and managing visitor services, attractions and programs to meet program aims and be engaging and informative, including the re-design of the National Capital Exhibition
- finalising a rigorous asset management program to improve the safety and amenity of the national capital estate and the integrity of the major symbolic and nationally significant assets

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the NCA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the government or the public) and departmental (for the NCA's operations) classification.

Information in this table is presented on a resourcing (i.e. appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: National Capital Authority resource statement - Budget estimates for 2018–19 as at Budget May 2018

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000
Departmental		
Annual appropriations - ordinary annual services (a)		
Prior year appropriations (b)	7,925	5,900
Departmental appropriation	17,093	17,202
s74 retained revenue receipts (c)	2,477	2,494
Departmental capital budget (d)	2,430	3,087
Annual appropriations - other services - non-operating		
Equity injection	156	-
<i>Total departmental annual appropriations</i>	30,081	28,683
Total departmental resourcing	30,081	28,683
Administered		
Annual appropriations - ordinary annual services (a)		
Outcome 1	3,435	6,137
Administered capital budget (e)	13,648	13,612
<i>Total administered annual appropriations</i>	17,083	19,749
<i>Total administered special appropriations (f)</i>	25	25
Total administered resourcing	17,108	19,774
Total resourcing	47,189	48,457
	2017-18	2018-19
Average staffing level (number)	57	58

Prepared on a resourcing (i.e. appropriations available) basis. All figures shown are GST exclusive - these may not match figures in the cash flow statement.

Notes:

- (a) Appropriation Bill (No. 1) 2018–19.
- (b) Includes unspent appropriations available from prior years. Excludes amounts subject to quarantine by Finance or withheld under section 51 of the PGPA Act.
- (c) Estimated retained revenue receipts under section 74 of the PGPA Act.
- (d) Departmental capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.

National Capital Authority

- (e) Administered capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.10 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.
- (f) For further information on special appropriations, please refer to Budget Paper No. 4 - Agency Resourcing.

1.3 BUDGET MEASURES

Budget measures in Part 1 relating to the NCA are detailed in Budget Paper No. 2 – Budget Measures and are summarised below.

Table 1.2: Entity 2018–19 Budget measures

Part 1: Measures announced since the 2017–18 Mid-Year Economic and Fiscal Outlook (MYEFO)

	Program	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000
Revenue measures						
National Capital Authority— additional funding	1.2					
Administered revenue		-	2,967	3,845	4,723	5,601
Departmental revenue		-	-	-	-	-
Total		-	2,967	3,845	4,723	5,601
Total revenue measures						
Administered		-	2,967	3,845	4,723	5,601
Departmental		-	-	-	-	-
Total		-	2,967	3,845	4,723	5,601
Expense measures						
National Capital Authority— additional funding	1.2					
Administered		-	2,828	3,706	4,584	5,461
Departmental		-	139	139	139	140
Total		-	2,967	3,845	4,723	5,601
Total expense measures						
Administered		-	2,828	3,706	4,584	5,461
Departmental		-	139	139	139	140
Total		-	2,967	3,845	4,723	5,601

Part 2: Other measures not previously reported in a portfolio statement

This table is not provided as there are no other measures not previously reported in a portfolio statement for the NCA.

Section 2: Outcomes and planned performance

Australian Government outcomes are the intended results, impacts or consequences of actions by the Australian Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to Australian Government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the PB Statements are part of the enhanced Commonwealth performance framework established by the PGPA Act. It is anticipated that the performance criteria described in PB Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide an entity's complete performance story.

The most recent corporate plan for the NCA can be found at:

www.nca.gov.au/about-the-NCA/corporate-documents/corporate-plan-2017-2021.

The most recent annual performance statement can be found at:

www.nca.gov.au/about-the-NCA/corporate-documents/annual-reports/annual-report-2016-2017.

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Manage the strategic planning, promotion and enhancement of Canberra as the National Capital for all Australians through the development and administration of the National Capital Plan, operation of the National Capital Exhibition, delivery of education and awareness programs and works to enhance the character of the National Capital.

Budgeted expenses for Outcome 1

The table below shows how much the NCA intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.1: Budgeted expenses for Outcome 1

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
Program 1.1: National Capital Functions					
Departmental expenses					
Departmental appropriations	17,093	17,202	17,293	17,443	17,579
s74 retained revenue receipts (a)	2,477	2,494	2,494	2,494	2,494
Expenses not requiring appropriation in the Budget year (b)	2,923	1,048	1,033	1,033	1,033
Total departmental expenses	22,493	20,744	20,820	20,970	21,106
Total expenses for Program 1.1	22,493	20,744	20,820	20,970	21,106
Program 1.2: National Capital Estate					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	3,460	6,162	7,044	7,747	8,346
Expenses not requiring appropriation in the Budget year (c)	21,813	21,813	21,813	21,813	21,813
Total administered expenses	25,273	27,975	28,857	29,560	30,159
Total expenses for Program 1.2	25,273	27,975	28,857	29,560	30,159
Outcome 1 Totals by appropriation type					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	3,460	6,162	7,044	7,747	8,346
Expenses not requiring appropriation in the Budget year (c)	21,813	21,813	21,813	21,813	21,813
Total administered expenses	25,273	27,975	28,857	29,560	30,159
Departmental expenses					
Departmental appropriations	17,093	17,202	17,293	17,443	17,579
s74 retained revenue receipts (a)	2,477	2,494	2,494	2,494	2,494
Expenses not requiring appropriation in the Budget year (b)	2,923	1,048	1,033	1,033	1,033
Total departmental expenses	22,493	20,744	20,820	20,970	21,106
Total expenses for Outcome 1	47,766	48,719	49,677	50,530	51,265

Table 2.1: Budgeted expenses for Outcome 1 (continued)

	2017-18	2018-19
Average staffing level (number)	57	58

Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as government priorities change.

Notes:

- (a) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.
- (b) Departmental 'Expenses not requiring appropriation in the Budget year' is made up of depreciation and amortisation expenses, resources received free of charge, and approved operating losses for the 2017-18 and 2018-19 financial years.
- (c) Administered 'Expenses not requiring appropriation in the Budget year' is made up of depreciation and amortisation expenses and expenses related to the write-down of assets.

Table 2.2: Performance criteria for Outcome 1

Table 2.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2018–19 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Manage the strategic planning, promotion and enhancement of Canberra as the National Capital for all Australians through the development and administration of the National Capital Plan, operation of the National Capital Exhibition, delivery of education and awareness programs and works to enhance the character of the National Capital.			
Program 1.1 – Planning and designing areas of special national importance in Canberra, and informing and educating the community about these areas, contributes to Outcome 1 by ensuring that the National Capital is planned and promoted consistent with its enduring national significance.			
Purpose	To fulfil the NCA's statutory functions and purposes and better inform and educate the community about the importance of Canberra as the National Capital.		
Delivery	<p>During 2018–19 and the forward years the NCA will:</p> <ul style="list-style-type: none"> • continue to develop and implement a comprehensive planning framework for the Australian Capital Territory • keep the National Capital Plan (the Plan) under constant review and, when required, propose, draft and consult on amendments to the Plan • assess and manage applications to undertake works in Designated Areas to ensure that they are in accordance with the Plan • provide, with Ministerial approval, consultancy services either within Australia or overseas • maintain, manage and promote the use of existing land and property assets • develop and manage the NCA's visitor services and attractions • create and deliver the NCA's touring exhibitions with an educative focus • foster an awareness of Canberra's role as National Capital 		
Current performance information			
Year	Performance criteria	Targets	Estimated achievement
2017–18	The national significance of Canberra is reflected in the National Capital Plan. The key performance indicator (1.1.1) focuses on ensuring development is consistent with the National Capital Plan and assessing applications for works approval in an efficient and effective manner 1.1.1 Percentage of works approval applications assessed against the National Capital Plan within 15 working days	75-85%	75-85%
	Timely response to maintenance issues is critical to the successful management of assets on National Land. The NCA allocates response time targets based on the urgency of the maintenance issue. Meeting these targets is an indicator of appropriately protecting the National Capital Estate. The key performance indicator (1.1.2) measures the percentage of maintenance issues addressed within the target timeframes 1.1.2 Percentage of building, civil infrastructure, open space, lake and dam maintenance issues resolved within required timeframes	90%	90%

Table 2.2: Performance criteria for Outcome 1 (continued)

Current performance information (continued)			
Year	Performance criteria	Targets	Estimated achievement
2017–18 (continued)	The key performance indicator (1.1.3) measures visitor satisfaction as measured by surveys of visitors touring the NCA's attractions 1.1.3 Percentage of surveyed visitors satisfied with the National Capital Exhibition and other attractions managed by the NCA	90%	90%
Forward looking performance information			
Year	Performance criteria	Targets	
2018–19 and beyond	Development is consistent with the National Capital Plan and applications for works are assessed in an efficient and effective manner 1.1.1 Percentage of works approval applications assessed against the National Capital Plan within 15 working days	75-85%	
	Timely response to maintenance issues based on urgency 1.1.2 Percentage of building, civil infrastructure National Estate, Lake and Dam maintenance issues resolved within required timeframes	90%	
	Visitor satisfaction as measured by visitors touring NCA attractions 1.1.3 Percentage of surveyed visitors satisfied with the National Capital Exhibition and other attractions managed by the NCA	90%	
Material changes to Program 1.1 resulting from the following measures:			
<ul style="list-style-type: none"> • There are no new measures with a material impact on the performance information for Program 1.1. 			

Table 2.2: Performance criteria for Outcome 1 (continued)

Program 1.2 – The management and enhancement of national land programme contributes to Outcome 1 by ensuring that national assets are managed and renewed to enhance the character of the National Capital.			
Purpose	To facilitate the proper management and enhancement of National Land.		
Delivery	During 2018–19 and the forward years the agency will: <ul style="list-style-type: none"> • develop and renew assets on National Land in accordance with their national significance • hold appropriate levels of insurance cover for the main risks associated with assets on National Land • implement and manage a robust asset maintenance plan that addresses the severity of asset conditions 		
Current performance information			
Year	Performance criteria	Targets	Estimated achievement
2017–18	Manage the capital assets through development and renewal in accordance with their national significance. The key performance indicator (1.2.1) measures the achievement against the asset management plan 1.2.1 Percentage of assets identified as requiring capital improvement addressed in line with the asset management plan	90%	90%
Forward looking performance information			
Year	Performance criteria	Targets	
2018–19 and beyond	Manage the capital assets through development and renewal in accordance with their national significance 1.2.1 Percentage of assets identified as requiring capital improvement addressed in line with the asset management plan	90%	
Material changes to Program 1.2 resulting from the following measures:			
<ul style="list-style-type: none"> • There are no new measures with a material impact on the performance information for Program 1.2. 			

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the NCA's finances for the 2018-19 Budget year, including the impact of Budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

Departmental comprehensive income statement

The NCA is budgeting for an operating loss of \$1.9m in 2017-18 and \$15,000 in 2018-19, adjusted for depreciation and amortisation expenses. Of the 2017-18 loss, \$1.1m arises from an accounting treatment in the 2015-16 audited accounts relating to settlement funds of \$1.2m, where most related expenditure is occurring in 2017-18 (and \$15,000 in 2018-19). The additional loss of \$0.8m is a timing difference, due to the intended sale of an NCA asset being delayed until 2018-19.

The NCA is budgeting for a break-even operating result in 2019-20 and the forward years. Revenue from Government in 2018-19 remains relatively consistent compared to 2017-18. Revenue from other sources principally reflects the recovery of costs for the provision of services and rental income.

Budgeted departmental balance sheet

The increase in the NCA's departmental budgeted net asset position in 2017-18 and forward years is due to additional capital funding received through the Public Service Modernisation Agency Sustainability Fund for business and ICT transformation and improvements to NCA managed buildings.

Schedule of budgeted income and expenses administered on behalf of Government

In 2018-19, the NCA will receive appropriation of \$6.2m for supplier expenses including the insurance premium for risks associated with assets on National Land and operating expenses associated with the administration of the pay parking program. The \$6.2m appropriation includes \$2.8m for the 2018-19 Budget measure National Capital Authority - additional funding.

Revenue from administered activities primarily includes pay parking revenue, lease revenue on diplomatic land and user charges which are returned in full to the Budget.

Schedule of budgeted assets and liabilities administered on behalf of the Government

In 2018-19, the NCA will receive appropriation of \$13.6m for activities it administers on behalf of the Government. This appropriation is directly linked to the administered capital budget and will be used to replace and upgrade existing administered assets.

The reduction in NCA's administered net asset position in 2018-19 and forward years is largely due to higher accumulated depreciation expenses on capital assets compared to capital funding received to replace and upgrade existing assets.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

**Table 3.1: Comprehensive income statement (showing net cost of services)
(for the period ended 30 June)**

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2021-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
EXPENSES					
Employee benefits	6,128	6,627	6,628	6,628	6,629
Suppliers	15,379	13,131	13,206	13,356	13,491
Depreciation and amortisation	983	983	983	983	983
Finance costs	3	3	3	3	3
Total expenses	22,493	20,744	20,820	20,970	21,106
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	1,138	1,155	1,155	1,155	1,155
Rental income	1,339	1,339	1,339	1,339	1,339
Total own-source revenue	2,477	2,494	2,494	2,494	2,494
Gains					
Other	50	50	50	50	50
Total gains	50	50	50	50	50
Total own-source income	2,527	2,544	2,544	2,544	2,544
Net (cost of)/contribution by services	(19,966)	(18,200)	(18,276)	(18,426)	(18,562)
Revenue from Government	17,093	17,202	17,293	17,443	17,579
Surplus/(Deficit) attributable to the Australian Government	(2,873)	(998)	(983)	(983)	(983)
Total comprehensive income/(loss) attributable to the Australian Government	(2,873)	(998)	(983)	(983)	(983)
Note: Impact of net cash appropriation arrangements					
	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2021-21 \$'000	2021-22 \$'000
Total comprehensive income/(loss) less depreciation/amortisation expenses previously funded through revenue appropriations	(1,890)	(15)	-	-	-
plus depreciation/amortisation expenses previously funded through revenue appropriations (a)	983	983	983	983	983
Total comprehensive income/(loss) - as per Statement of Comprehensive income	(2,873)	(998)	(983)	(983)	(983)

Prepared on Australian Accounting Standards basis.

Note:

- (a) From 2010–11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/ amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental Capital Budget Statement.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	131	131	131	131	131
Trade and other receivables	6,309	6,294	6,294	6,294	6,294
Other financial assets	336	336	336	336	336
Total financial assets	6,776	6,761	6,761	6,761	6,761
Non-financial assets					
Land and buildings	13,083	14,197	14,059	13,620	13,187
Property, plant and equipment	1,848	2,692	3,864	3,850	3,835
Intangibles	1,853	2,001	2,149	2,285	2,421
Heritage and cultural assets	230	228	226	224	222
Other non-financial assets	132	132	132	132	132
Total non-financial assets	17,146	19,250	20,430	20,111	19,797
Total assets	23,922	26,011	27,191	26,872	26,558
LIABILITIES					
Payables					
Suppliers	3,106	3,106	3,106	3,106	3,106
Other payables	3,839	3,839	3,839	3,839	3,839
Total payables	6,945	6,945	6,945	6,945	6,945
Provisions					
Employee provisions	1,465	1,465	1,465	1,465	1,465
Total provisions	1,465	1,465	1,465	1,465	1,465
Total liabilities	8,410	8,410	8,410	8,410	8,410
Net assets	15,512	17,601	18,781	18,462	18,148
EQUITY					
Contributed equity	11,221	14,308	16,471	17,135	17,804
Reserves	9,289	9,289	9,289	9,289	9,289
Retained surplus/(accumulated deficit)	(4,998)	(5,996)	(6,979)	(7,962)	(8,945)
Total equity	15,512	17,601	18,781	18,462	18,148

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity – summary of movement
(Budget year 2018–19)**

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2018				
Balance carried forward from previous period	(4,998)	9,289	11,221	15,512
Adjusted opening balance	(4,998)	9,289	11,221	15,512
Comprehensive income				
Surplus/(deficit) for the period	(998)	-	-	(998)
Total comprehensive income	(998)	-	-	(998)
of which:				
Attributable to the Australian Government	(998)	-	-	(998)
Transactions with owners				
<i>Contribution by owners</i>				
Departmental Capital Budget (DCBs)	-	-	3,087	3,087
Sub-total transactions with owners	-	-	3,087	3,087
Estimated closing balance as at 30 June 2019	(5,996)	9,289	14,308	17,601
Closing balance attributable to the Australian Government	(5,996)	9,289	14,308	17,601

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	17,093	17,202	17,293	17,443	17,579
Sale of goods and rendering of services	2,477	2,494	2,494	2,494	2,494
Other	1,890	15	-	-	-
Total cash received	21,460	19,711	19,787	19,937	20,073
Cash used					
Employees	6,128	6,627	6,628	6,628	6,629
Suppliers	15,332	13,084	13,159	13,309	13,444
Total cash used	21,460	19,711	19,787	19,937	20,073
Net cash from/(used by) operating activities	-	-	-	-	-
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	2,586	3,087	2,163	664	669
Total cash used	2,586	3,087	2,163	664	669
Net cash from/(used by) investing activities	(2,586)	(3,087)	(2,163)	(664)	(669)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	2,586	3,087	2,163	664	669
Total cash received	2,586	3,087	2,163	664	669
Net cash from/(used by) financing activities	2,586	3,087	2,163	664	669
Net increase/(decrease) in cash held	-	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	131	131	131	131	131
Cash and cash equivalents at the end of the reporting period	131	131	131	131	131

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (DCB)	2,430	3,087	2,163	664	669
Equity injections - Bill 2	156	-	-	-	-
Total new capital appropriations	2,586	3,087	2,163	664	669
Provided for:					
Purchase of non-financial assets	2,586	3,087	2,163	664	669
Total items	2,586	3,087	2,163	664	669
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations	156	-	-	-	-
Funded by capital appropriations - DCB	2,430	3,087	2,163	664	669
Total	2,586	3,087	2,163	664	669
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	2,586	3,087	2,163	664	669
Total cash used to acquire assets	2,586	3,087	2,163	664	669

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2018–19)

	Buildings \$'000	Other property, plant and equipment \$'000	Heritage and cultural assets \$'000	Computer software and intangibles \$'000	Total \$'000
As at 1 July 2018					
Gross book value	13,695	2,156	252	3,235	19,338
Accumulated depreciation/amortisation and impairment	(612)	(308)	(22)	(1,382)	(2,324)
Opening net book balance	13,083	1,848	230	1,853	17,014
Capital asset additions					
Estimated expenditure on new or replacement assets					
By purchase - appropriation ordinary annual services (a)	1,643	1,134	20	290	3,087
Total additions	1,643	1,134	20	290	3,087
Other movements					
Depreciation/amortisation expense	(529)	(290)	(22)	(142)	(983)
Total other movements	(529)	(290)	(22)	(142)	(983)
As at 30 June 2019					
Gross book value	15,338	3,290	272	3,525	22,425
Accumulated depreciation/amortisation and impairment	(1,141)	(598)	(44)	(1,524)	(3,307)
Closing net book balance	14,197	2,692	228	2,001	19,118

Prepared on Australian Accounting Standards basis.

Note:

- (a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2018-19 for DCBs.

Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
EXPENSES ADMINISTERED ON BEHALF OF GOVERNMENT					
Supplier expenses	3,460	6,162	7,044	7,747	8,346
Depreciation and amortisation	19,813	19,813	19,813	19,813	19,813
Write-down and impairment of assets	2,000	2,000	2,000	2,000	2,000
Total expenses administered on behalf of Government	25,273	27,975	28,857	29,560	30,159
LESS:					
OWN-SOURCE INCOME					
Non-taxation revenue					
Sale of goods and rendering of services	21,429	24,899	26,278	27,658	28,536
Other revenue	60	60	60	60	60
Total non-taxation revenue	21,489	24,959	26,338	27,718	28,596
Total own-source revenues administered on behalf of Government	21,489	24,959	26,338	27,718	28,596
Total own-source income administered on behalf of Government	21,489	24,959	26,338	27,718	28,596
Net (cost of)/contribution by services	(3,784)	(3,016)	(2,519)	(1,842)	(1,563)
Surplus/(Deficit)	(3,784)	(3,016)	(2,519)	(1,842)	(1,563)

Prepared on Australian Accounting Standards basis.

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	1,349	1,349	1,349	1,349	1,349
Receivables	1,886	1,886	1,886	1,886	1,886
Total financial assets	3,235	3,235	3,235	3,235	3,235
Non-financial assets					
Land and buildings	459,483	459,278	459,073	458,868	458,663
Property, plant and equipment	361,193	353,476	345,990	338,768	331,800
Heritage and cultural assets	45,505	45,240	44,975	44,710	44,445
Intangibles	466	452	438	424	410
Total non-financial assets	866,647	858,446	850,476	842,770	835,318
Total assets administered on behalf of Government	869,882	861,681	853,711	846,005	838,553
LIABILITIES					
Payables					
Suppliers	2,048	2,048	2,048	2,048	2,048
Other payables	18,909	18,909	18,909	18,909	18,909
Total payables	20,957	20,957	20,957	20,957	20,957
Total liabilities administered on behalf of Government	20,957	20,957	20,957	20,957	20,957
Net assets/(liabilities)	848,925	840,724	832,754	825,048	817,596

Prepared on Australian Accounting Standards basis.

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Sales of goods and rendering of services	21,249	24,899	26,278	27,658	28,536
Other	60	60	60	60	60
Total cash received	21,309	24,959	26,338	27,718	28,596
Cash used					
Suppliers	3,460	6,162	7,044	7,747	8,346
Total cash used	3,460	6,162	7,044	7,747	8,346
Net cash from/(used by) operating activities	17,849	18,797	19,294	19,971	20,250
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	13,648	13,612	13,843	14,107	14,361
Total cash used	13,648	13,612	13,843	14,107	14,361
Net cash from/(used by) investing activities	(13,648)	(13,612)	(13,843)	(14,107)	(14,361)
Net increase/(decrease) in cash held	4,201	5,185	5,451	5,864	5,889
Cash and cash equivalents at the beginning of the reporting period	1,349	1,349	1,349	1,349	1,349
Cash from Official Public Account for:					
- Appropriations	17,108	19,774	20,887	21,854	22,707
	17,108	19,774	20,887	21,854	22,707
Cash to Official Public Account for:					
- Appropriations	21,309	24,959	26,338	27,718	28,596
	21,309	24,959	26,338	27,718	28,596
Cash and cash equivalents at the end of the reporting period	1,349	1,349	1,349	1,349	1,349

Prepared on Australian Accounting Standards basis.

Table 3.10: Administered capital budget statement (for the period ended 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Act 1 (ACB)	13,648	13,612	13,843	14,107	14,361
Total new capital appropriations	13,648	13,612	13,843	14,107	14,361
Provided for:					
Purchase of non-financial assets	13,648	13,612	13,843	14,107	14,361
Total items	13,648	13,612	13,843	14,107	14,361
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriation - ACB	13,648	13,612	13,843	14,107	14,361
Total	13,648	13,612	13,843	14,107	14,361
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total accrual purchases	13,648	13,612	13,843	14,107	14,361
Total cash used to acquire assets	13,648	13,612	13,843	14,107	14,361

Prepared on Australian Accounting Standards basis.

Table 3.11: Schedule of administered asset movements (Budget year 2018–19)

	Land	Buildings	Other property, plant and equipment	Heritage and cultural assets	Computer software and intangibles	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2018						
Gross book value	441,922	18,373	382,813	46,534	703	890,345
Accumulated depreciation/amortisation	-	(812)	(21,620)	(1,029)	(237)	(23,698)
Opening net book balance	441,922	17,561	361,193	45,505	466	866,647
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation ordinary annual services (a)	-	490	12,465	626	31	13,612
Total additions	-	490	12,465	626	31	13,612
Other movements						
Depreciation/amortisation expense	-	(695)	(18,182)	(891)	(45)	(19,813)
Other	-	-	2,000	-	-	2,000
Total other movements	-	(695)	(16,182)	(891)	(45)	(17,813)
As at 30 June 2019						
Gross book value	441,922	18,863	393,278	47,160	734	901,957
Accumulated depreciation/amortisation	-	(1,507)	(39,802)	(1,920)	(282)	(43,511)
Closing net book balance	441,922	17,356	353,476	45,240	452	858,446

Prepared on Australian Accounting Standards basis.

Note:

- (a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2018–19 for ACBs.

National Transport Commission

Entity resources and planned performance

National Transport Commission

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NATIONAL TRANSPORT COMMISSION

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The National Transport Commission (NTC) is a statutory authority established in 2003 under the National Transport Commission Act 2003 (NTC Act) and guided by the Inter-Governmental Agreement for Regulatory and Operational Reform in Road, Rail and Intermodal Transport (IGA). The Australian Government is the host jurisdiction responsible for the NTC as a statutory authority established under Commonwealth law.

The main object of the NTC Act is to establish the NTC as a statutory authority with responsibility for developing, monitoring and maintaining uniform or nationally consistent regulatory and operational reforms relating to road, rail and intermodal transport. The NTC Act also provides a mechanism for setting out national applied law, model legislation and other instruments. The states and territories, and the Commonwealth where appropriate, may then either reference or enact the substance of the model legislation in their own law thereby establishing and maintaining a nationally agreed regulatory approach to land transport.

The Transport and Infrastructure Council (TIC), a ministerial council formed by the Council of Australian Governments (COAG), is responsible for the NTC, as an inter-governmental agency covered by the IGA.

The NTC Act and the IGA outline that the purpose of the NTC is to:

- develop, monitor and maintain and review uniform or nationally consistent regulatory and operational arrangements for road, rail and intermodal transport, including recommending to Australia's transport ministers proposed reforms and amendments to agreed reforms
- develop proposed reforms for heavy vehicle road user charges based on charging principles agreed by Australia's transport ministers
- recommend other opportunities for Australia's transport ministers to achieve the objectives of our inter-governmental agreement, that is, by identifying reforms to improve land transport productivity, efficiency, safety, environmental performance and regulatory efficiency
- undertake any other responsibilities and functions determined by Australia's transport ministers

Reforms are defined as changes to national applied land transport law, model laws and other instruments such as guidelines.

TIC agrees the 4 year corporate plan, prepared under section 35 of the PGPA Act and aligned with this Budget statement. It also maintains a performance-based framework for TIC's governance of the NTC, which includes a Statement of Expectations for the NTC to respond to through its Corporate Plan.

The NTC is independently reviewed every 6 years as required by the NTC Act. This statutory review is in addition to regular ad hoc administrative reviews of the NTC. These reviews provide TIC with the opportunity to set the direction for the work of the NTC to meet changing transport reform needs.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the NTC for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the NTC's operations) classification.

Information in this table is presented on a resourcing (i.e. appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: National Transport Commission resource statement - Budget estimates for 2018–19 as at Budget May 2018

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000
Opening balance/cash reserves at 1 July	1,576	2,101
Funds from Government		
Annual appropriations - ordinary annual services (a)		
Outcome 1	3,400	3,476
<i>Total annual appropriations</i>	<i>3,400</i>	<i>3,476</i>
Total funds from Government	3,400	3,476
Funds from other sources		
Interest	30	30
Sale of goods and services	6,728	6,455
Total funds from other sources	6,758	6,485
Total net resourcing	11,734	12,062
	2017-18	2018-19
Average staffing level (number)	39	41

Prepared on a resourcing (i.e. appropriations available) basis. All figures shown are GST exclusive - these may not match figures in the cash flow statement.

The NTC is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure, Regional Development and Cities, which are then paid to the NTC and are considered 'departmental' for all purposes.

Note:

(a) Appropriation Bill (No. 1) 2018-19.

1.3 BUDGET MEASURES

There are no Budget measures relating to the NTC detailed in Budget Paper No. 2 – Budget Measures.

Table 1.2: Entity 2018–19 Budget measures

Part 1: Measures announced since the 2017–18 Mid-Year Economic and Fiscal Outlook (MYEFO)

This table is not provided as there have been no measures since MYEFO for the NTC.

Part 2: Other measures not previously reported in a portfolio statement

This table is not provided as there are no other measures not previously reported in a portfolio statement for the NTC.

Section 2: Outcomes and planned performance

Australian Government outcomes are the intended results, impacts or consequences of actions by the Australian Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to Australian Government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the PB Statements are part of the enhanced Commonwealth performance framework established by the PGPA Act. It is anticipated that the performance criteria described in PB Statements will be read with broader information provided in an entity's corporate plans and annual performance statements - included in Annual Reports - to provide an entity's complete performance story.

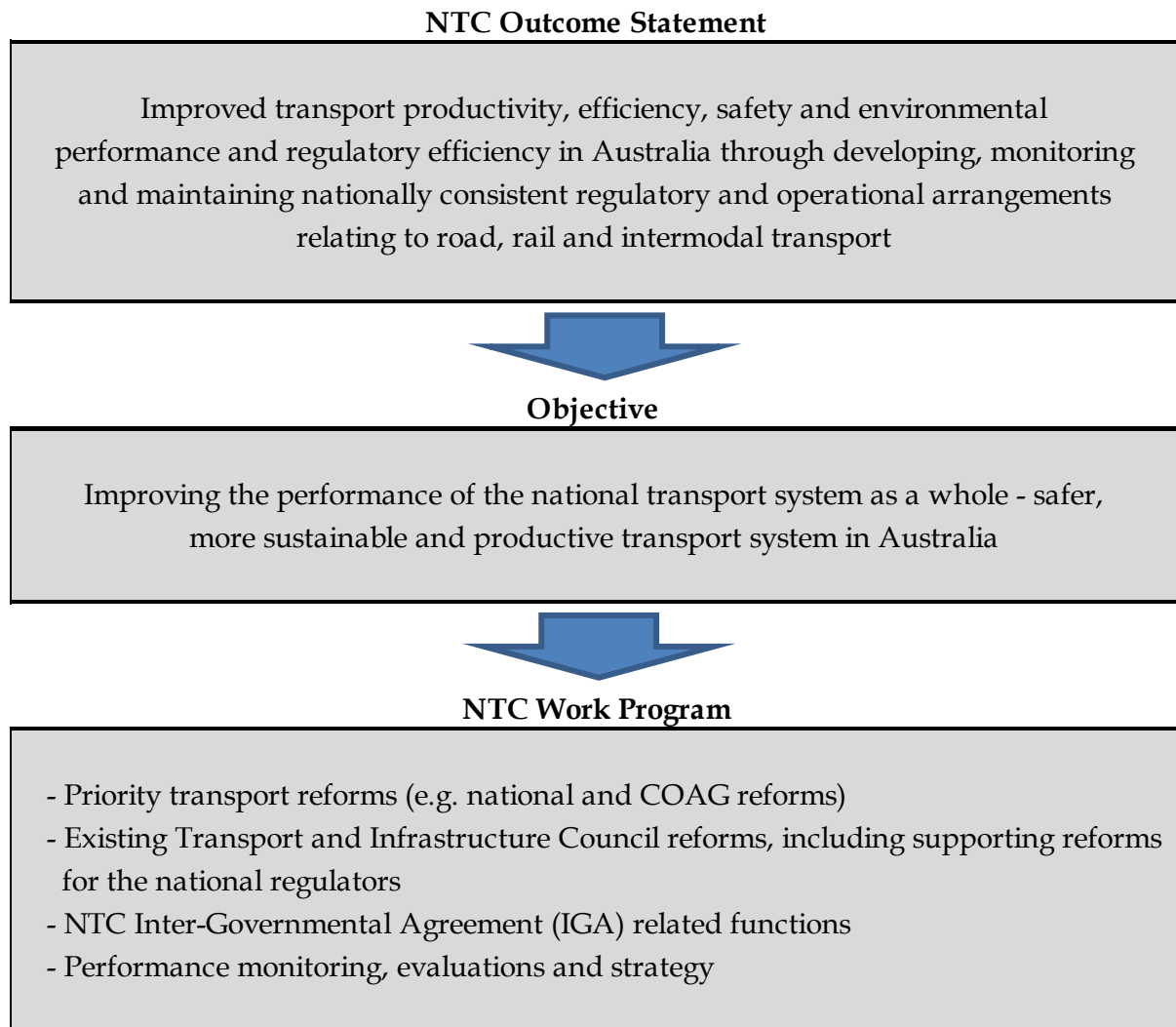
The most recent corporate plan for the NTC can be found at:

[www.ntc.gov.au/Media/Reports/\(8099E98D-C5CD-2CE1-E6B5-E18E3DA01E79\).pdf](http://www.ntc.gov.au/Media/Reports/(8099E98D-C5CD-2CE1-E6B5-E18E3DA01E79).pdf).

The most recent annual performance statement can be found in the annual report at:

[www.ntc.gov.au/Media/Reports/\(15B983FB-B6C4-3B0A-BAF0-CF0183A4D891\).pdf](http://www.ntc.gov.au/Media/Reports/(15B983FB-B6C4-3B0A-BAF0-CF0183A4D891).pdf).

Figure 2.1: The NTC's Outcome Statement, Objective and Work Program



2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Improved transport productivity, efficiency, safety and environmental performance and regulatory efficiency in Australia through developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport.

Budgeted expenses for Outcome 1

The table below shows how much the NTC intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by departmental funding sources.

Table 2.1: Budgeted expenses for Outcome 1

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
Program 1.1: National Transport Commission					
Revenue from Government					
Ordinary Annual Services (Appropriation Bill No. 1)	3,400	3,476	3,555	3,639	3,730
Revenues from other independent sources (a)	6,758	6,485	6,632	6,788	6,957
Expenses not requiring appropriation in the Budget year (b)	(107)	-	-	-	-
Total expenses for Program 1.1	10,051	9,961	10,187	10,427	10,687
Outcome 1 Totals by appropriation type					
Revenue from Government					
Ordinary Annual Services (Appropriation Bill No. 1)	3,400	3,476	3,555	3,639	3,730
Revenues from other independent sources (a)	6,758	6,485	6,632	6,788	6,957
Expenses not requiring appropriation in the Budget year (b)	(107)	-	-	-	-
Total expenses for Outcome 1	10,051	9,961	10,187	10,427	10,687
	2017-18	2018-19			
Average staffing level (number)	39	41			

Notes:

- (a) Includes a one-off grant of \$828,000 from the Commonwealth government under Part 5 of the National Land Transport Act 2014 (\$414,000 in both 2016-17 and 2017-18). All of the funding is to be passed to the Alertness Cooperative Research Centre as a part contribution to research into heavy vehicle driver fatigue related to the Heavy Vehicle National Law.
- (b) Represents funds received as per (a) above and not disbursed in 2017-18 in keeping with the terms of contract. The \$107,000 not disbursed in 2017-18 is scheduled to be paid in 2018-19 as per the agreed terms.

Table 2.2: Performance criteria for Outcome 1

Table 2.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2018–19 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Improved transport productivity, efficiency, safety and environmental performance and regulatory efficiency in Australia through developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport.			
Program 1.1 – To develop, monitor and maintain land transport reforms as outlined in the ‘NTC Work Program 2017–2021’ subject to approval by transport and infrastructure ministers.			
Purposes	<ul style="list-style-type: none"> Develop and propose changes to national law, model law and other related instruments and guidelines to improve transport productivity, efficiency, safety, environmental performance and regulatory efficiency. Maintain and monitor those reforms agreed by TIC. 		
Delivery	The work program is delivered consistent with key performance criteria and targets.		
Current performance information			
Year	Performance criteria	Targets	Estimated achievement
2017–18	Percentage of projects delivered on time and to budget each financial year	At least 90%	Greater than 90%
	Percentage of reform projects on the work program that are due to be presented to the Transport and Infrastructure Senior Officials’ Committee (TISOC) and/or TIC for consideration each financial year are presented to TISOC and/or TIC	At least 80%	Greater than 80%
	Key stakeholder satisfaction with NTC’s engagement and performance, including the quality of our products, via annual survey	Key stakeholder satisfaction is overall positive (a rating of greater than 7 out of 10)	Greater than 7 out of 10
	Percentage of NTC recommendations presented to TIC each financial year that are agreed by TIC	Greater than 90%	Greater than 90%
Forward looking performance information			
Year	Performance criteria	Targets	
2018–19 and beyond	Our projects are delivered on time and within budget each financial year	At least 90%	
	Recommendations from our projects are presented when due to the TISOC and/or TIC within each financial year	At least 80%	
	TIC agree our recommendations	Greater than 90%	
	Our annual stakeholder survey shows that key stakeholders are satisfied with our engagement and performance, including the quality of our recommendations to TIC	A survey satisfaction rating of greater than 7 out of 10	

Table 2.2: Performance criteria for Outcome 1 (continued)

Forward looking performance information (continued)		
Year	Performance criteria	Targets
2018–19 and beyond (continued)	Results of periodic statutory review of NTC’s effectiveness and efficiency in achieving its purpose including recommendation to continue operation	TIC recommendation for the NTC to continue in operation
Material changes to Program 1.1 resulting from the following measures:		
<ul style="list-style-type: none"> • There are no new measures with a material impact on the performance information for Program 1.1. 		

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the NTC's finances for the 2018-19 Budget year, including the impact of Budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

Budgeted departmental income statement

The NTC is funded by Commonwealth, states and territories on an annual basis, apportioned by an agreed percentage allocation as outlined within the NTC's IGA.

Under its Act, funding for the NTC is to be applied only in payment or discharge of the costs, expenses and other obligations incurred by the NTC in the performance of its functions and the exercise of its powers.

Each year, the NTC must prepare estimates, in accordance with TIC directions, of its receipts and expenditure for each financial year and, if TIC so directs, for any other period specified by TIC. The NTC must submit estimates so prepared to TIC no later than such a date as TIC directs. Except with the consent of TIC, the funding of the NTC must not be spent otherwise than in accordance with the corporate plan and work program provided annually. On this basis, the NTC's forward estimate may change yearly based on directions from TIC.

Budgeted departmental balance sheet

The NTC's balance sheet is simple in structure and classification. Assets are largely comprised of cash and office plant and equipment, while liabilities are payables (to suppliers) and employee provision (staff entitlements).

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

**Table 3.1: Comprehensive income statement (showing net cost of services)
(for the period ended 30 June)**

	2017-18	2018-19	2019-20	2020-21	2021-22
	Estimated actual	Budget	Forward estimate	Forward estimate	Forward estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
EXPENSES					
Employee benefits	6,183	6,373	6,438	6,560	6,691
Suppliers	3,683	3,428	3,589	3,707	3,836
Depreciation and amortisation	185	160	160	160	160
Total expenses	10,051	9,961	10,187	10,427	10,687
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Interest	30	30	30	30	30
Other (a)	6,728	6,455	6,602	6,758	6,927
Total own-source revenue	6,758	6,485	6,632	6,788	6,957
Total own-source income	6,758	6,485	6,632	6,788	6,957
Net (cost of)/contribution by services	(3,293)	(3,476)	(3,555)	(3,639)	(3,730)
Revenue from Government	3,400	3,476	3,555	3,639	3,730
Surplus/(Deficit) attributable to the Australian Government	107	-	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	107	-	-	-	-

Prepared on Australian Accounting Standards basis.

Note:

(a) Relates to funding provided by states and territories.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2017-18	2018-19	2019-20	2020-21	2021-22
	Estimated actual	Budget	Forward estimate	Forward estimate	Forward estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS					
Financial assets					
Cash and cash equivalents	2,101	2,111	2,071	2,081	2,091
Trade and other receivables	90	90	90	90	90
Total financial assets	2,191	2,201	2,161	2,171	2,181
Non-financial assets					
Property, plant and equipment	561	551	591	581	571
Other non-financial assets	20	20	20	20	20
Total non-financial assets	581	571	611	601	591
Total assets	2,772	2,772	2,772	2,772	2,772
LIABILITIES					
Payables					
Suppliers	200	200	200	200	200
Other payables	16	16	16	16	16
Total payables	216	216	216	216	216
Provisions					
Employee provisions	813	813	813	813	813
Total provisions	813	813	813	813	813
Total liabilities	1,029	1,029	1,029	1,029	1,029
Net assets	1,743	1,743	1,743	1,743	1,743
EQUITY					
Reserves	119	119	119	119	119
Retained surplus/(accumulated deficit)	1,624	1,624	1,624	1,624	1,624
Total equity	1,743	1,743	1,743	1,743	1,743

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity – summary of movement
(Budget year 2018–19)**

	Retained earnings \$'000	Asset revaluation reserve \$'000	Total equity \$'000
Opening balance as at 1 July 2018			
Balance carried forward from previous period	1,624	119	1,743
Adjusted opening balance	1,624	119	1,743
Comprehensive income			
Surplus/(deficit) for the period	-	-	-
Total comprehensive income	-	-	-
Estimated closing balance as at 30 June 2019	1,624	119	1,743
Closing balance attributable to the Australian Government	1,624	119	1,743

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	3,400	3,476	3,555	3,639	3,730
Interest	30	30	30	30	30
Other	7,411	6,455	6,602	6,758	6,927
Total cash received	10,841	9,961	10,187	10,427	10,687
Cash used					
Employees	6,183	6,373	6,438	6,560	6,691
Suppliers	3,883	3,428	3,589	3,707	3,836
Total cash used	10,066	9,801	10,027	10,267	10,527
Net cash from/(used by) operating activities	775	160	160	160	160
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	250	150	200	150	150
Total cash used	250	150	200	150	150
Net cash from/(used by) investing activities	(250)	(150)	(200)	(150)	(150)
Net increase/(decrease) in cash held	525	10	(40)	10	10
Cash and cash equivalents at the beginning of the reporting period	1,576	2,101	2,111	2,071	2,081
Cash and cash equivalents at the end of the reporting period	2,101	2,111	2,071	2,081	2,091

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000	2021-22 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from departmental resources (a)	250	150	200	150	150
Total	250	150	200	150	150
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	250	150	200	150	150
Total cash used to acquire assets	250	150	200	150	150

Prepared on Australian Accounting Standards basis.

Note:

(a) Includes funding from entity receipts, and proceeds from the sale of assets.

Table 3.6: Statement of asset movements (Budget year 2018–19)

	Other property, plant and equipment \$'000	Total \$'000
As at 1 July 2018		
Gross book value	1,498	2,421
Accumulated depreciation/amortisation and impairment	(937)	(1,860)
Opening net book balance	561	561
Capital asset additions		
Estimated expenditure on new or replacement assets		
By purchase - other	150	150
Total additions	150	150
Other movements		
Depreciation/amortisation expense	(160)	(160)
Total other movements	(160)	(160)
As at 30 June 2019		
Gross book value	1,648	2,571
Accumulated depreciation/amortisation and impairment	(1,097)	(2,020)
Closing net book balance	551	551

Prepared on Australian Accounting Standards basis.

GLOSSARY

Activities	The actions/functions performed by entities to deliver government policies.
Additional Estimates	Appropriation Bills that seek appropriation authority from Parliament for the additional expenditure of money from the Consolidated Revenue Fund (CRF), in order to meet requirements that have arisen since the last Budget. Further annual appropriation Bills can be introduced during the year if required. These Bills are called the Additional Estimates Appropriation Bills (after MYEFO) or Supplementary Additional Estimates Appropriation Bills (at the same time as bills for the next budget).
Administered Item	Items managed by an entity on behalf of the Government. Entities do not have control over these items, which are related to activities governed by eligibility rules and conditions established by the legislation (for example, grants, subsidies and benefit payments).
Annual Appropriation	Annual Appropriation Acts provide annual funding for government operations and programs; for investment in assets; or to reduce liabilities. Bills proposing appropriations for the forthcoming financial year are introduced into Parliament on budget night. The annual Appropriation Bills propose specified amounts of appropriation for expenditure by entities to carry out the government's outcomes.
Appropriation	A law of the Commonwealth Parliament that provides authority to draw money from the CRF. An appropriation authorises expenditure for a specified purpose. The Commonwealth cannot spend money without an appropriation authorising that expenditure and, in some cases, legislation other than an appropriation may be required to authorise the relevant expenditure.
Budget Paper 1 (BP1)	Budget Strategy and Outlook. Provides information on the economic and fiscal outlook for the Australian Government, including information on the government's fiscal strategy.
Budget Paper 2 (BP2)	Budget Measures. Provides a description of each Budget measure (revenue, expense and capital) by portfolio.
Budget Paper 3 (BP3)	Federal Financial Relations. Provides information and analysis on Federal funding provided to the States and Territories and local government.
Budget Paper 4 (BP4)	Agency Resourcing. Contains information on resourcing for Australian Government entities (including special appropriations, special accounts and a summary of agency resourcing).

Central Entities	Refers to the Department of the Prime Minister and Cabinet, the Department of the Treasury, and the Department of Finance.
Consolidated Revenue Fund (CRF)	The CRF is established by section 81 of the Constitution and consists of all revenues and moneys raised or received by the executive government of the Commonwealth. The CRF is self-executing in nature, which means that all money forms part of the CRF automatically upon receipt by the Commonwealth.
Departmental Capital Budget	Departmental (or Administered) Capital Budget (DCB/ACB) are provided to non-corporate Entities (as an equity injection) that receive government funding to meet the costs associated with the replacement of minor assets (assets valued at \$10 million or less) or maintenance costs that are eligible to be capitalised. The funding for depreciation, amortisation and make-good expenses was replaced with a DCB in the 2010-11 Budget.
Departmental Item	Resources (assets, liabilities, revenues and expenses) that the entity's Accountable Authority controls directly. This includes outsourced activities funded and controlled by the entity. Examples of departmental items include entity running costs, accrued employee entitlements and net appropriations. A departmental item is a component of a departmental program.
Entities	Commonwealth entities and Commonwealth companies as defined under the Public Governance, Performance and Accountability Act 2013 (PGPA Act) that are within the General Government Sector (GGS).
Estimated Actual	Details of the current year's estimated final figures as included in the Budget documentation. As the Budget is released in May each year, but the financial year does not end until 30 June, the current year numbers that are used for comparison with Budget amounts can only be estimates.
Expenses not requiring appropriation in the Budget year	Expenses where there is a government policy not to fund those expenses within the year; where the funding has been provided in a prior year but the expense will be incurred in the current year; items which do not or will not involve a cash flow impact (such as bad debt expenses); or where the expenses reflect the usage of services or resources provided free of charge. : e.g. Australian National Audit Office (ANAO) audit services – the ANAO does not charge for audit services however the expense must be recognised.
Forward Estimates Period	The three years following the Budget year. For example, if 2018-19 is the Budget year, 2019-20 is forward year 1, 2020-21 is forward year 2 and 2021-22 is forward year 3. This period does not include the current financial year or the Budget year.

General Government Sector (GGS)	A Government Finance Statistics (GFS) classification of all entities that are controlled and largely funded by the Australian Government. The GGS provides public services that are mainly non-market in nature and for the collective consumption of the community, or involve the transfer or redistribution of income. These services are largely financed through taxes and other compulsory levies, user charging and external funding. This sector comprises all government departments, offices and some other bodies.
Government Finance Statistics (GFS)	A reporting framework that is a specialised statistical system designed to support economic analysis of the public sector. It allows for comprehensive assessments of the economic impact of government and is consistent with international statistical standards of the International Monetary Fund and the System of National Accounts.
Measure	A new policy or savings decision of the government with financial impacts on the government's underlying cash balance; fiscal balance; operating balance; headline cash balance; net debt or net worth. Such proposals are normally made in the context of the annual Budget, and are typically published in BP2, in the MYEFO and in the Pre-election Economic and Fiscal Outlook (PEFO).
Mid-Year Economic and Fiscal Outlook (MYEFO)	The MYEFO provides an update of the government's Budget estimates by examining expenses and revenues in the year to date, as well as provisions for new decisions that have been taken since the Budget. The report provides updated information to allow the assessment of the government's fiscal performance against the fiscal strategy set out in its current fiscal strategy statement.
National Partnership payments	Commonwealth payments to states and territories made in accordance with Part 4 of the Federal Financial Relations Act 2009 (FFR Act). The Minister may determine that an amount specified in the determination is to be paid to a State specified in the determination for the purpose of making a grant of financial assistance to support the delivery by the State of specified outputs or projects; or facilitate reforms by the State; or reward the State for nationally significant reforms.
Official Public Account (OPA)	The Commonwealth's central bank account. The OPA is one of a group of linked bank accounts, referred to as the Official Public Account Group of Accounts. OPAs are maintained with the Reserve Bank of Australia, as required by subsection 53(3) of the PGPA Act.
Outcomes	The results, impacts or consequences of actions by the Australian Government on the Australian community that the government wishes to achieve. For reporting purposes, outcomes equate to major activities in AASB 1052 (section 20).
Portfolio Budget Statements (PB Statements)	Budget related paper detailing Budget initiatives and explanations of appropriations specified by outcome and program by each entity within a portfolio.

Glossary

Program	Activity that delivers benefits, services or transfer payments to individuals, industry and/or the community as a whole, with the aim of achieving the intended result specified in an outcome statement.
Program support	The entity's running costs allocated to a program. This is funded through an entity's departmental appropriations.
Public Governance, Performance and Accountability Act 2013 (PGPA Act)	The PGPA Act replaced the Financial Management and Accountability Act 1997 (FMA Act) and the Commonwealth Authorities and Companies Act 1997 (CAC Act) on 1 July 2014. As the primary piece of Commonwealth resource management legislation, the PGPA Act establishes a coherent system of governance and accountability for public resources, with an emphasis on planning, performance and reporting. It applies to all Commonwealth entities and Commonwealth companies.
Special Account	A type of special appropriation, which can only be established by a written determination of the Finance Minister (section 78 of the PGPA Act) or through an Act of Parliament (section 80 of the PGPA Act). Special Accounts allow money in the CRF to be acknowledged as set-aside (hypothecated) for a particular purpose. Amounts credited to a Special Account may only be spent for the purposes of the Special Account.
Special Appropriations (including Standing Appropriations)	<p>Authority within an Act (other than the annual Appropriation Acts) to spend money from the CRF for particular purposes. For special appropriations, the authority to withdraw funds from the CRF does not generally cease at the end of the financial year.</p> <p>Standing appropriations are a sub-category consisting of ongoing special appropriations - the amount appropriated will depend on circumstances specified in the legislation.</p>
Underlying cash balance	A cash measure that shows whether the government has to borrow from financial markets to cover its activities. Underlying cash balance equals operating receipts, less operating payments, less investment in non-financial assets, less Future Fund receipts.

ABBREVIATIONS

AA	Airservices Australia
AAS	Australian Accounting Standards
AC	Companion of the Order of Australia
ACB	Administered Capital Budget
ACT	Australian Capital Territory
ADRs	Australian Design Rules
AGIE	Australian Government Indigenous Expenditure
AM	Member of the Order of Australia
AMSA	Australian Maritime Safety Authority
AMSA Act	Australian Maritime Safety Authority Act 1990
AO	Officer of the Order of Australia
ASIC	Australian Security Identification Card
ATSB	Australian Transport Safety Bureau
AVID	Aviation Verification of Identity
BITRE	Bureau of Infrastructure, Transport and Regional Economics
BP1	Budget Paper 1 - Budget Strategy and Outlook
BP2	Budget Paper 2 - Budget Measures
BP3	Budget Paper 3 - Federal Financial Relations
BP4	Budget Paper 4 - Agency Resourcing
btkm	billion-tonne-kilometres
CASA	Civil Aviation Safety Authority
COAG	Council of Australian Governments
CORSIA	Carbon Offsetting and Reduction Scheme for International Aviation
CPI	Consumer Price Index
CRF	Consolidated Revenue Fund
CRIS	Cost Recovery Implementation Statement
DCB	Departmental Capital Budget

Abbreviations

the department	The Department of Infrastructure, Regional Development and Cities
FMA Act	Financial Management and Accountability Act 1997
GGS	General Government Sector
GFS	Government Finance Statistics
GST	Goods and Services Tax
Hon	Honourable
IA	Infrastructure Australia
IPFA	Infrastructure and Project Financing Agency
IALA	International Association of Marine Aids to Navigation and Lighthouse Authorities
IGA	Inter-Governmental Agreement
IRT Act	Interstate Road Transport Act 1985
KPA	Key performance areas
KPI	Key performance indicators
MOU	Memorandum of Understanding
MP	Member of Parliament
MYEFO	Mid-Year Economic and Fiscal Outlook
na	not applicable
NCA	National Capital Authority
nfp	not for publication
No.	Number
NSW	New South Wales
NT	Northern Territory
NTC	National Transport Commission
OECD	Organisation for Economic Cooperation and Development
PALM Act	Australian Capital Territory (Planning and Land Management) Act 1988
PB Statements	Portfolio Budget Statements
PGPA Act	Public Governance, Performance and Accountability Act 2013

PPPs	Public Private Partnerships
PSL	Protection of the Sea Levy
PSM	Public Service Medal
QLD	Queensland
RAAP	Remote Aviation Access Program
RASS	Remote Air Services Subsidy
SA	South Australia
TAS	Tasmania
the Treasury	The Department of the Treasury
TIC	Transport and Infrastructure Council
TISOC	Transport and Infrastructure Senior Officials' Committee
TSI	Transport Safety Investigation Act 2013
VIC	Victoria
WA	Western Australia

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