



Budget

2017-18

Portfolio Budget Statements 2017-18 **Budget Related Paper No. 1.13**

Infrastructure and Regional Development Portfolio

Budget Initiatives and Explanations of
Appropriations Specified by Outcomes
and Programs by Entity

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Senator the Hon Fiona Nash
Minister for Regional Development
Minister for Local Government and Territories
Minister for Regional Communications
Deputy Leader of The Nationals

President of the Senate
Australian Senate
Parliament House
CANBERRA ACT 2600

Speaker
House of Representatives
Parliament House
CANBERRA ACT 2600

Dear Mr President
Dear Mr Speaker

I hereby submit Portfolio Budget Statements in support of the 2017–18 Budget for the Infrastructure and Regional Development portfolio.

These statements have been developed, and are submitted to the Parliament, as a statement on the outcomes for the portfolio.

I present these statements to provide accountability to the Parliament and, through it, the public.

Yours sincerely

A handwritten signature in blue ink, appearing to read 'Fiona Nash'.

FIONA NASH

Abbreviations and conventions

The following notations may be used:

na	not applicable (unless otherwise specified)
nfp	not for publication
\$m	\$ million

Figures in tables and in the text may be rounded. Figures in text are generally rounded to one decimal place, whereas figures in tables are generally rounded to the nearest thousand. Discrepancies in tables between totals and sums of components are due to rounding.

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Links to Portfolio Budget Statements (including Portfolio Additional Estimates Statements and Portfolio Supplementary Additional Estimates Statements) can be located on the Australian Government Budget website <www.budget.gov.au> or on the Department of Infrastructure and Regional Development website <www.infrastructure.gov.au>.

**USER GUIDE
TO THE
PORTFOLIO BUDGET STATEMENTS**

USER GUIDE

The purpose of the 2017–18 Portfolio Budget Statements (PB Statements) is to inform Senators and Members of Parliament of the proposed allocation of resources to government outcomes by entities within the portfolio. Entities receive resources from the annual appropriations acts, special appropriations (including standing appropriations and special accounts), and revenue from other sources.

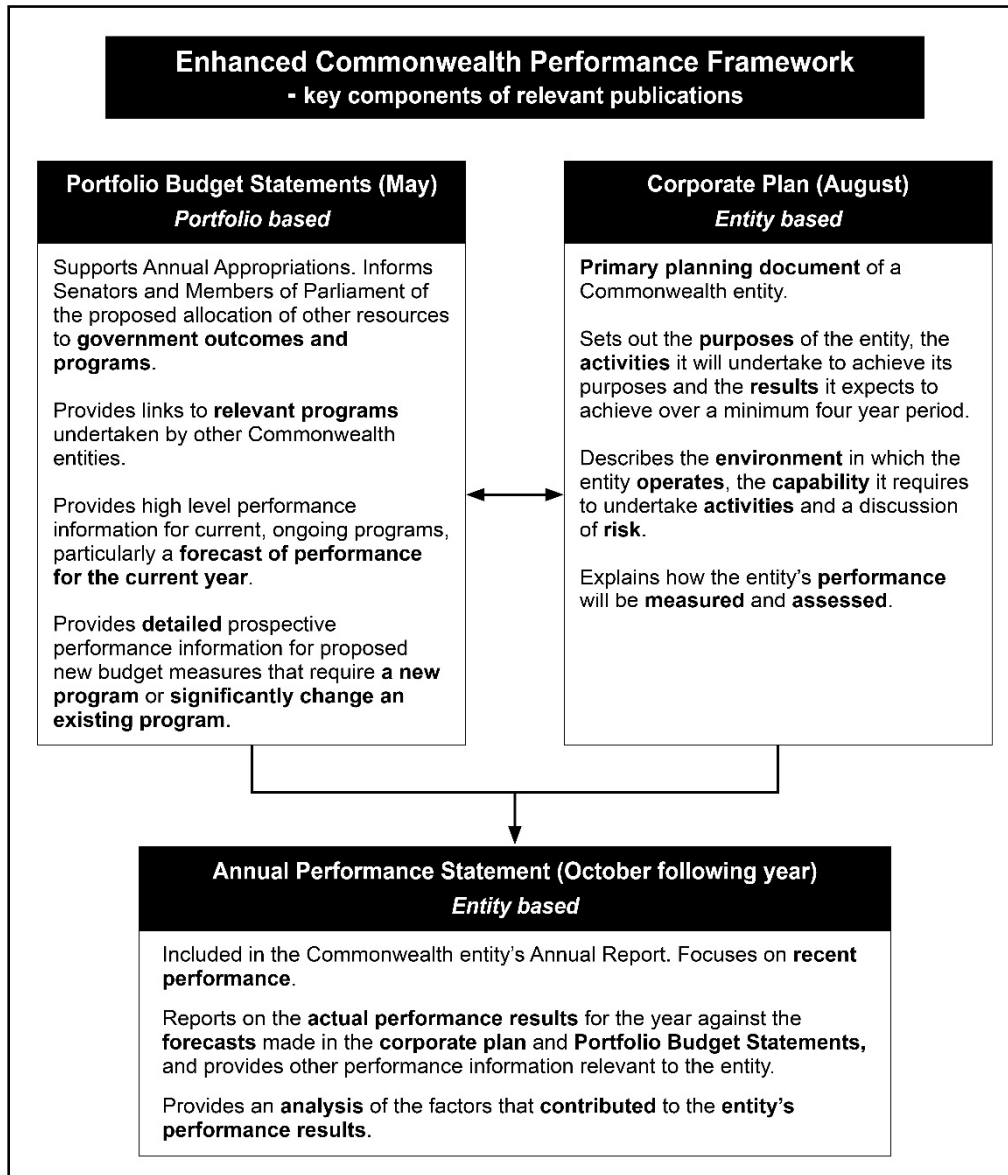
A key role of the PB Statements is to facilitate the understanding of proposed annual appropriations in Appropriation Bills (No. 1 and No. 2) 2017–18 (or Appropriation (Parliamentary Departments) Bill (No. 1) 2017–18 for the parliamentary departments). In this sense, the PB Statements are Budget related papers and are declared by the Appropriation Acts to be ‘relevant documents’ to the interpretation of the Acts according to section 15AB of the *Acts Interpretation Act 1901*.

The PB Statements provide information, explanation and justification to enable Parliament to understand the purpose of each outcome proposed in the Bills.

As required under section 12 of the *Charter of Budget Honesty Act 1998*, only entities within the general government sector are included as part of the Commonwealth general government sector fiscal estimates and produce PB Statements where they receive funding (either directly or via portfolio departments) through the annual appropriation acts.

The Enhanced Commonwealth Performance Framework

The following diagram outlines the key components of the enhanced Commonwealth performance framework. The diagram identifies the content of each of the publications and the relationship between them. Links to the publications for each entity within the portfolio can be found in the introduction to Section 2: Outcomes and planned performance.



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PORTFOLIO OVERVIEW

INFRASTRUCTURE AND REGIONAL DEVELOPMENT PORTFOLIO OVERVIEW

Ministers and portfolio responsibilities

The Infrastructure and Regional Development portfolio contributes to the well-being of all Australians through the following outcomes.

Department of Infrastructure and Regional Development (the Department)

- *Outcome 1: Improved infrastructure across Australia through investment in and coordination of transport and other infrastructure.*
- *Outcome 2: An efficient, sustainable, competitive, safe and secure transport system for all transport users through regulation, financial assistance and safety investigations.*
- *Outcome 3: Strengthening the sustainability, capacity and diversity of regional economies including through facilitating local partnerships between all levels of government and local communities; and providing grants and financial assistance.*
- *Outcome 4: Good governance in the Australian territories through the maintenance and improvement of the overarching legislative framework for self-governing territories, and laws and services for non-self-governing territories.*

Australian Maritime Safety Authority (AMSA)

- *Outcome 1: Minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services and maximise people saved from maritime and aviation incidents through search and rescue coordination.*

Australian Transport Safety Bureau (ATSB)

- *Outcome 1: Improved transport safety in Australia including through: independent 'no blame' investigation of transport accidents and other safety occurrences; safety data recording, analysis and research; and fostering safety awareness, knowledge and action.*

Civil Aviation Safety Authority (CASA)

- *Outcome 1: Maximise aviation safety through a regulatory regime, detailed technical material on safety standards, comprehensive aviation industry oversight, risk analysis, industry consultation, education and training.*

Infrastructure Australia (IA)

- *Outcome 1: Improve decision-making on matters relating to infrastructure; advise governments and others on matters relating to infrastructure, including better assessment of infrastructure needs and prioritisation of infrastructure projects; and promote best practice infrastructure planning, financing, delivery and operation.*

National Capital Authority (NCA)

- *Outcome 1: Manage the strategic planning, promotion and enhancement of Canberra as the National Capital for all Australians through the development and administration of the National Capital Plan; operation of the National Capital Exhibition; delivery of education and awareness programs; and works to enhance the character of the National Capital.*

National Transport Commission (NTC)

- *Outcome 1: Improved transport productivity, efficiency, safety and environmental performance and regulatory efficiency in Australia through developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport.*

Airservices Australia (AA) is also an entity within the Infrastructure and Regional Development portfolio. However, as AA does not receive funding (directly or indirectly) through the annual appropriation acts, they do not produce Portfolio Budget Statements.

The Department is accountable to: the Minister for Regional Development and the Minister for Local Government and Territories, Senator the Hon Fiona Nash; the Minister for Infrastructure and Transport, the Hon Darren Chester MP; and the Minister for Urban Infrastructure, the Hon Paul Fletcher MP.

The Department provides policy advice to the ministers and undertakes policy and regulatory functions and the delivery of administered items on behalf of the Australian Government.

AA's primary function is to provide air navigation and aviation rescue firefighting services for the aviation industry and community.

AMSA is the national regulator for domestic commercial vessels and the national safety entity responsible for maritime safety, protection of the marine environment, and aviation and maritime search and rescue.

ATSB's primary function is to improve aviation, maritime and rail safety, underpinned by the *Transport Safety Investigation Act 2003*.

CASA's primary function is to conduct the safety regulation of civil air operations in Australian territory and the operation of Australian aircraft outside Australian territory.

IA's statutory function is to deliver high quality advice on the nationally significant infrastructure needs of Australia.

NCA's statutory function is to manage the Australian Government's interest in the strategic planning, promotion, development and enhancement of Canberra as the National Capital.

NTC's primary function is to improve the productivity, safety and environmental performance of Australia's road, rail and intermodal transport system.

Further details on the goals, operations and operating environments of the Department, AA, AMSA, ATSB, CASA, IA, NCA and NTC can be found either in the entity specific sections of the PB Statements or on the respective entity websites.

Department of Infrastructure and Regional Development <www.infrastructure.gov.au>

Airservices Australia <www.airservicesaustralia.com>

Australian Maritime Safety Authority <www.amsa.gov.au>

Australian Transport Safety Bureau <www.atsb.gov.au>

Civil Aviation Safety Authority <www.casa.gov.au>

Infrastructure Australia <www.infrastructureaustralia.gov.au>

National Capital Authority <www.nationalcapital.gov.au>

National Transport Commission <www.ntc.gov.au>

For information on resourcing across the portfolio, please refer to Part 1: Agency Financial Resourcing in *Budget Paper No. 4 – Agency Resourcing*.

Figure 1: Infrastructure and Regional Development portfolio structure and outcomes

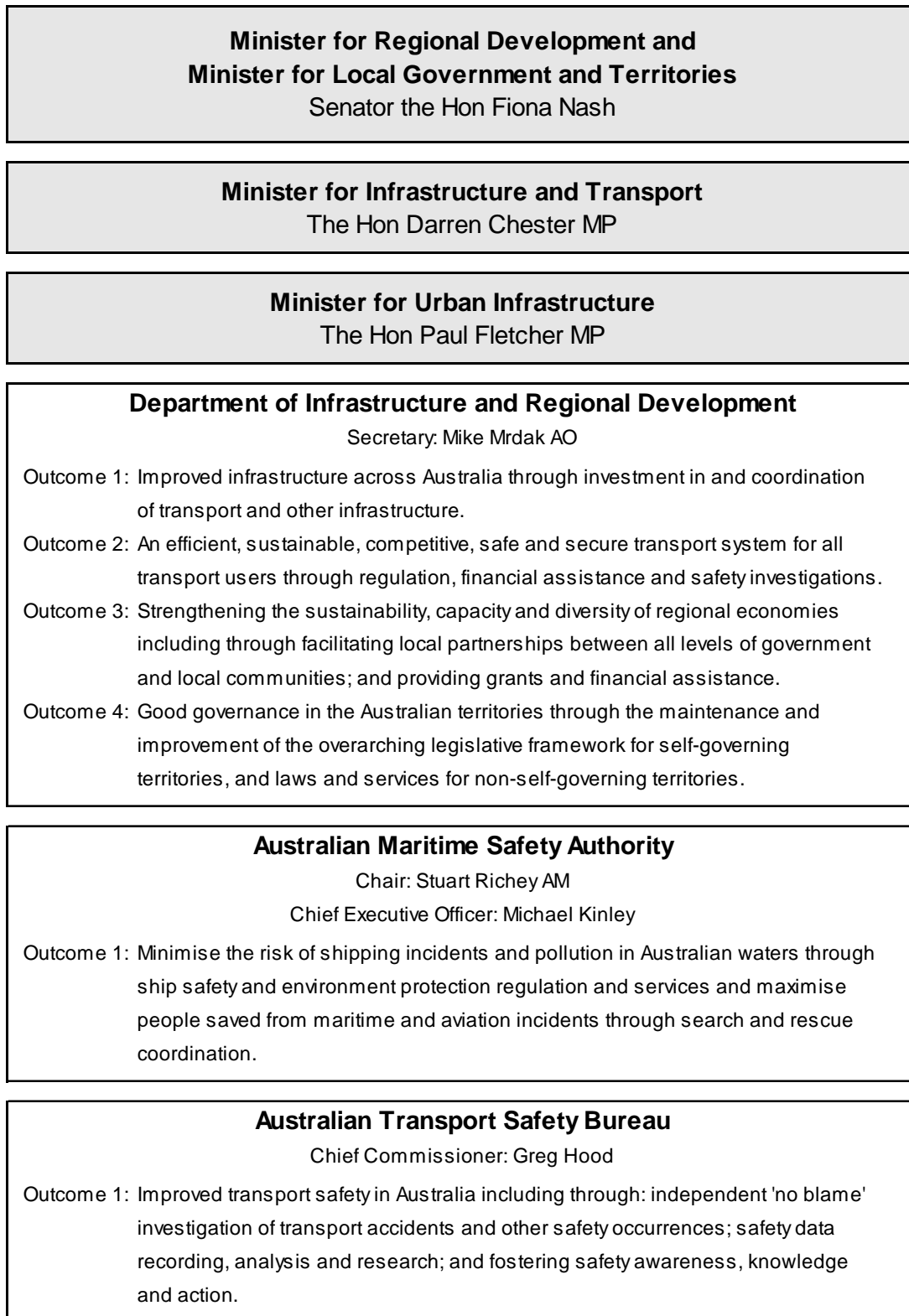


Figure 1: Infrastructure and Regional Development portfolio structure and outcomes (continued)

<p style="text-align: center;">Civil Aviation Safety Authority Chair: Jeffrey Boyd Chief Executive Officer and Director of Aviation Safety: Shane Carmody (Acting) Outcome 1: Maximise aviation safety through a regulatory regime, detailed technical material on safety standards, comprehensive aviation industry oversight, risk analysis, industry consultation, education and training.</p>
<p style="text-align: center;">Infrastructure Australia Chair: Mark Birrell Chief Executive Officer: Philip Davies Outcome 1: Improve decision-making on matters relating to infrastructure; advise governments and others on matters relating to infrastructure, including better assessment of infrastructure needs and prioritisation of infrastructure projects; and promote best practice infrastructure planning, financing, delivery and operation.</p>
<p style="text-align: center;">National Capital Authority Chair: Terry Weber Chief Executive Officer: Malcolm Snow Outcome 1: Manage the strategic planning, promotion and enhancement of Canberra as the National Capital for all Australians through the development and administration of the National Capital Plan, operation of the National Capital Exhibition, delivery of education and awareness programs and works to enhance the character of the National Capital.</p>
<p style="text-align: center;">National Transport Commission Chair: David Anderson PSM Chief Executive Officer and Commissioner: Paul Retter AM Outcome 1: Improved transport productivity, efficiency, safety and environmental performance and regulatory efficiency in Australia through developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport.</p>

ENTITY RESOURCES AND PLANNED PERFORMANCE

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Department of Infrastructure and Regional Development

Entity resources and planned performance

Department of Infrastructure and Regional Development

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DEPARTMENT OF INFRASTRUCTURE AND REGIONAL DEVELOPMENT

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

In accordance with the four outcomes outlined in the Portfolio Overview, the Department is responsible for the following programs:

- Program 1.1: Infrastructure investment;
- Program 2.1: Transport security;
- Program 2.2: Surface transport;
- Program 2.3: Road safety;
- Program 2.4: Air transport;
- Program 3.1: Regional development;
- Program 3.2: Local government; and
- Program 4.1: Services to territories.

Each of our programs link to one or more of our purposes:

- **Keeping transport secure** – preventing terrorist incidents in the aviation, maritime and offshore oil and gas sectors
- **Supporting economic growth through transport** – improving transport efficiency and sustainability to facilitate the movement of people and freight
- **Making travel safer** – minimising the number and severity of transport safety incidents
- **Increasing transport access** – connecting people, communities, businesses and markets
- **Supporting regional development and local communities** – delivering jobs and economic growth for regional Australia and improving standards of living through influencing policy, investing in infrastructure and building community capability
- **Providing good governance in the territories** – delivering services, legislative frameworks and infrastructure

Section 2 of this document ('Outcomes and Planned Performance') maps our programs to our purposes and includes detailed performance information for each program.

The Department supports the Australian Government's objective to deliver jobs, productivity improvements and economic growth to Australians. It is vital that all Australians – whether from the cities or the regions – have an opportunity to benefit from our economic growth.

Rapid advances in and adoption of, new technology is changing the way we connect and interact with the world around us. New technologies are transforming how we use transport and the way we interact with infrastructure, bringing exponential opportunities as well as some significant challenges.

Australia relies on its transport services to connect us to the global economy through international trade. Australia must safely and efficiently move millions of tonnes of freight from farm gates and factories to markets across the nation and overseas. It is expected that Australia's national land freight task will grow by around 75 per cent between 2011 and 2031.

Well-connected cities and regions can improve economic and social outcomes. Transport, communications and social infrastructure play a key role in both access to services and markets, and also facilitate access to the jobs of the future while increasing the liveability of our cities and regions.

Ensuring Australians are getting to home and work safely each day is a critical priority for the Department. Road fatalities account for the highest number of deaths, at 4.91 annual deaths per 100,000 people. Road crashes are estimated to cost the Australian economy \$27 billion each year. Investing in our road network and the safety of our drivers and vehicles is a key aspect of reducing the number and severity of road incidents.

The Department's infrastructure and regional development programs are investing in projects that are helping communities across Australia. These investments enable people to access employment and services, run competitive businesses, connect with their families and friends, enhance safety and improve liveability. The Department's programs are providing funding to support priority road projects from national highways to local roads. Critical rail infrastructure is also being supported, such as the Inland Rail from Melbourne to Brisbane, to enhance the ability to transport goods from these areas to port and to market.

The Department is committed to ensuring all Australians have access to essential services, good governance and infrastructure. Regional programs are supporting projects that strengthen and diversify their economic base as well as building communities that people want to live in and come back to for work, business and lifestyle opportunities. The Department also ensures that communities in Australia's external territories and the Jervis Bay Territory have access to a level of services and economic opportunity as similar sized communities in the rest of Australia.

The Department is committed to meeting the challenges of the future, improving the liveability and safety of our communities and ensuring a regulatory environment that reaps the benefits of innovation and new technologies, while still ensuring the Australian transport system remains efficient, safe and secure.

As the Department works to achieve its outcomes, it will continue to be guided by its strategic vision: having a view on the right outcome; driving policy reform; leading program and project delivery; regulating effectively; being a leading Australian entity for investment strategy and planning; and fostering a high performing workforce.

For more information on the Department's strategic direction, please refer to the 2017-18 Corporate Plan which will be published by August 2017 at www.infrastructure.gov.au/department/about/corporateplan.aspx.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the Department for its operations and to deliver programs and services on behalf of the government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the government or the public) and departmental (for the Department's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (i.e. appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome X' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Department of Infrastructure and Regional Development resource statement - Budget estimates for 2017–18 as at Budget May 2017

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000
Departmental		
Annual appropriations - ordinary annual services (a)		
Prior year appropriations available (b) (c)	128,651	126,021
Departmental appropriation (c)	253,457	276,500
s74 retained revenue receipts (d)	9,316	6,615
Departmental capital budget (c) (e)	7,748	14,810
Annual appropriations - other services - non-operating (f)		
Prior year appropriations available (b)	23,416	-
<i>Total departmental annual appropriations</i>	<i>422,588</i>	<i>423,946</i>
Total departmental resourcing	422,588	423,946
Administered		
Annual appropriations - ordinary annual services (a)		
Outcome 1	112,431	179,754
Outcome 2	285,160	271,968
Outcome 3	266,881	783,272
Outcome 4	119,550	121,424
Administered capital budget (g)	24,555	14,771
Payments to corporate entities (h)	122,547	125,853
Annual appropriations - other services - non-operating (f)		
Prior year appropriations available (b)	100,933	-
Administered assets and liabilities	123,758	859,697
Annual appropriations - other services - specific payments to States, ACT, NT and local government (f)		
Outcome 1 (i)	815,077	699,630
Outcome 3 (j)	21,318	25,000
<i>Total administered annual appropriations</i>	<i>1,992,210</i>	<i>3,081,369</i>

Table 1.1: Department of Infrastructure and Regional Development resource statement - Budget estimates for 2017–18 as at Budget May 2017 (continued)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000
Administered (continued)		
<i>Total administered special appropriations (k)</i>	<i>3,786,375</i>	<i>1,501,778</i>
Special accounts (k)		
Appropriation receipts	71,002	71,002
Non-appropriation receipts	32,825	361,871
<i>Total special accounts receipts</i>	<i>103,827</i>	<i>432,873</i>
<i>Less administered appropriations drawn from annual/special appropriations and credited to special accounts</i>	<i>(71,002)</i>	<i>(71,002)</i>
<i>Less payments to corporate entities from annual/special appropriations</i>	<i>(364,614)</i>	<i>(372,007)</i>
Total administered resourcing	5,446,796	4,573,011
Total resourcing	5,869,384	4,996,957
	2016-17	2017-18
Average staffing level (number)	1,130	1,130

Prepared on a resourcing (i.e. appropriations available) basis. All figures shown are GST exclusive – these may not match figures in the cash flow statement.

Notes:

- (a) Appropriation Bill (No. 1) 2017–18.
- (b) Includes unspent appropriations available from prior years.
- (c) Excludes amounts subject to quarantine by the Department of Finance or withheld under section 51 of the *Public Governance, Performance and Accountability Act 2013* (PGPA Act).
- (d) Estimated retained revenue receipts under section 74 of the PGPA Act.
- (e) Departmental capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.
- (f) Appropriation Bill (No. 2) 2017–18.
- (g) Administered capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.10 for further details. For accounting purposes, this amount is designated as a 'contribution by owner'.
- (h) 'Corporate entities' are corporate Commonwealth entities and Commonwealth companies as defined under the PGPA Act.
- (i) Relates to appropriations sought for payment to the States, ACT, NT and local governments in Appropriation Bill No.2 2017-18. Outcome 1 – Program 1.1: Infrastructure Investment includes the Roads to Recovery programme under the Roads to Recovery Funding Conditions 2014 with payments of: \$9.7m (ACT); \$196.6m (NSW); \$20.4m (NT); \$142.4m (QLD); \$63.0m (SA); \$22.8m (TAS); \$142.4m (VIC); and \$102.4m (WA). Information on the terms and conditions can be found in the determination, Roads to Recovery Funding Conditions 2014 at investment.infrastructure.gov.au/publications/administration/pdf/R2R_Funding_Conditions_2014_2019.pdf. Terms and conditions are determined/made under authority from section 90(1) of the *National Land Transport Act 2014*.

- (j) Relates to appropriations sought for payment to the States, ACT, NT and local governments in Appropriation Bill No.2 2017-18. Outcome 3 - Program 3.1: Regional Development includes the Drought Communities Program with payments of: \$1.0m (NSW); \$2.5m (QLD); and \$1.5m (VIC). Information on the terms and conditions can be found in <investment.infrastructure.gov.au/funding/dcp/index.aspx>. Terms and conditions are determined/made under authority from Financial Management and Accountability Regulations 1997 in Schedule 1AA; and the new Supplementary Local Roads Funding for South Australia program with payments of \$20.0m (SA). Information on the terms and conditions will be found in <investment.infrastructure.gov.au/funding>. Terms and conditions will be determined/made under authority from Financial Management and Accountability Regulations 1997 in Schedule 1AA.
- (k) For further information on special appropriations and special accounts, please refer to *Budget Paper No. 4 - Agency Resourcing*. Please also see Section 2 for further information on outcome and expenses broken down by various funding sources, for example, annual appropriations, special appropriations and special accounts.

Table 1.1: Department of Infrastructure and Regional Development resource statement - Budget estimates for 2017–18 as at Budget May 2017 (continued)

Third party payments from and on behalf of other entities

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000
Receipts received from other entities for the provision of services (disclosed above in s74 retained revenue receipts section above)		
ATSB	2,456	2,529
Payments made by other entities on behalf of the Department (disclosed above within administered appropriations)		
Department of Human Services (a)	217,868	220,290
Payments made to corporate entities within the portfolio		
AMSA		
Appropriation Bill (No. 1)	65,716	69,548
<i>Australian Maritime Safety Authority Act 1990 - s48(2)</i>	120,554	123,107
CASA		
Appropriation Bill (No. 1)	41,892	41,313
<i>Aviation Fuel Revenues (Special Appropriation) Act 1988 - s4(4)</i>	121,513	123,047
IA		
Appropriation Bill (No. 1)	11,581	11,592
NTC		
Appropriation Bill (No. 1)	3,358	3,400

Notes:

- (a) Payments relate to the *Bass Strait Passenger Vehicle Equalisation Scheme* and *Tasmanian Freight Equalisation Scheme* administered items.

1.3 BUDGET MEASURES

Budget measures in Part 1 relating to the Department are detailed in *Budget Paper No. 2 – Budget Measures* and are summarised below.

Table 1.2: Entity 2017–18 Budget measures

Part 1: Measures announced since the 2016–17 Mid-Year Economic and Fiscal Outlook (MYEFO)

	Program	2016-17 \$'000	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000
Revenue measures						
Delivery of Inland Rail	1.1					
Administered revenue		-	nfp	nfp	nfp	nfp
Departmental revenue		-	-	-	-	-
Total		-	-	-	-	-
University of the Sunshine Coast, Moreton Bay Campus – concessional loan	3.1					
Administered revenue		-	nfp	nfp	nfp	nfp
Departmental revenue		-	-	-	-	-
Total		-	-	-	-	-
Total revenue measures						
Administered		-	-	-	-	-
Departmental		-	-	-	-	-
Total		-	-	-	-	-
Expense measures						
Delivery of Inland Rail	1.1					
Administered expenses		-	-	-	-	-
Departmental expenses		-	13,238	12,438	11,642	10,082
Total		-	13,238	12,438	11,642	10,082
Faster Rail Connecting Capital Cities and Major Regional Centres	1.1					
Administered expenses		-	20,000	-	-	-
Departmental expenses		-	-	-	-	-
Total		-	20,000	-	-	-
Infrastructure and Project Financing Agency – establishment (a)	1.1					
Administered expenses		-	-	-	-	-
Departmental expenses		-	-	-	-	-
Total		-	-	-	-	-
Infrastructure Investment Programme – National Rail Program (a)	1.1					
Administered expenses		-	-	-	-	-
Departmental expenses		-	-	-	-	-
Total		-	-	-	-	-

Table 1.2: Entity 2017–18 Budget measures (continued)
Part 1: Measures announced since the 2016–17 Mid-Year Economic and Fiscal Outlook (MYEFO) (continued)

	Program	2016-17 \$'000	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000
Expense measures (continued)						
Infrastructure Investment Programme – new investments (a)	1.1					
Administered expenses		-	-	-	-	-
Departmental expenses		-	-	-	-	-
Total		-	-	-	-	-
Infrastructure Investment Programme – offsets (a)	1.1					
Administered expenses		-	-	-	-	-
Departmental expenses		-	-	-	-	-
Total		-	-	-	-	-
Infrastructure Investment Programme – Victorian infrastructure investments (a)	1.1					
Administered expenses		-	-	-	-	-
Departmental expenses		-	-	-	-	-
Total		-	-	-	-	-
WA Infrastructure and GST Top-Up payment (a)	1.1					
Administered expenses		-	-	-	-	-
Departmental expenses		-	-	-	-	-
Total		-	-	-	-	-
Keys2drive – additional funding	2.3					
Administered expenses		-	4,000	4,000	4,000	4,000
Departmental expenses		-	-	-	-	-
Total		-	4,000	4,000	4,000	4,000
Delivering Western Sydney Airport	2.4					
Administered expenses		-	-	-	-	-
Departmental expenses		-	606	606	606	606
Total		-	606	606	606	606
Regional Growth Fund	3.1					
Administered expenses		-	19,800	96,290	231,935	116,213
Departmental expenses		-	-	3,710	3,665	587
Total		-	19,800	100,000	235,600	116,800
Stronger Communities Programme – Round Three	3.1					
Administered expenses		-	22,500	-	-	-
Departmental expenses		-	4,768	451	-	-
Total		-	27,268	451	-	-

Table 1.2: Entity 2017–18 Budget measures (continued)

Part 1: Measures announced since the 2016–17 Mid-Year Economic and Fiscal Outlook (MYEFO) (continued)

	Program	2016-17 \$'000	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000
Expense measures (continued)						
University of the Sunshine Coast, Moreton Bay Campus – Concessional Loan	3.1					
Administered expenses		-	nfp	nfp	nfp	nfp
Departmental expenses		-	-	-	-	-
Total		-	-	-	-	-
Supplementary Local Roads Funding for South Australia	3.2					
Administered expenses		-	20,000	20,000	-	-
Departmental expenses		-	-	-	-	-
Total		-	20,000	20,000	-	-
Overseas Allowances for Australian Government Employees – efficiencies	All					
Administered expenses		-	-	-	-	-
Departmental expenses		-	-	(164)	(167)	(170)
Total		-	-	(164)	(167)	(170)
Total expense measures						
Administered		-	86,300	120,290	235,935	120,213
Departmental		-	18,612	17,041	15,746	11,105
Total		-	104,912	137,331	251,681	131,318
Capital measures						
Delivery of Inland Rail	1.1					
Administered capital		-	-	-	-	-
Departmental capital		-	491	-	-	-
Total		-	491	-	-	-
Delivering Western Sydney Airport	2.4					
Administered capital		-	-	-	-	-
Departmental capital		-	-	-	-	-
Total		-	-	-	-	-
Total capital measures						
Administered		-	-	-	-	-
Departmental		-	491	-	-	-
Total		-	491	-	-	-

Prepared on a Government Financial Statistics (fiscal) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Notes:

- (a) The fiscal impact for this measure is reported by the Department of the Treasury for payments to and through states and territories for National Partnership payments. Refer to the Department of the Treasury's Portfolio Budget Statements (Program 1.9).

Part 2: Other measures not previously reported in a portfolio statement

This table is not provided as there are no other measures not previously reported in a portfolio statement for the Department.

Section 2: Outcomes and planned performance

Australian Government outcomes are the intended results, impacts or consequences of actions by the Australian Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to Australian Government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

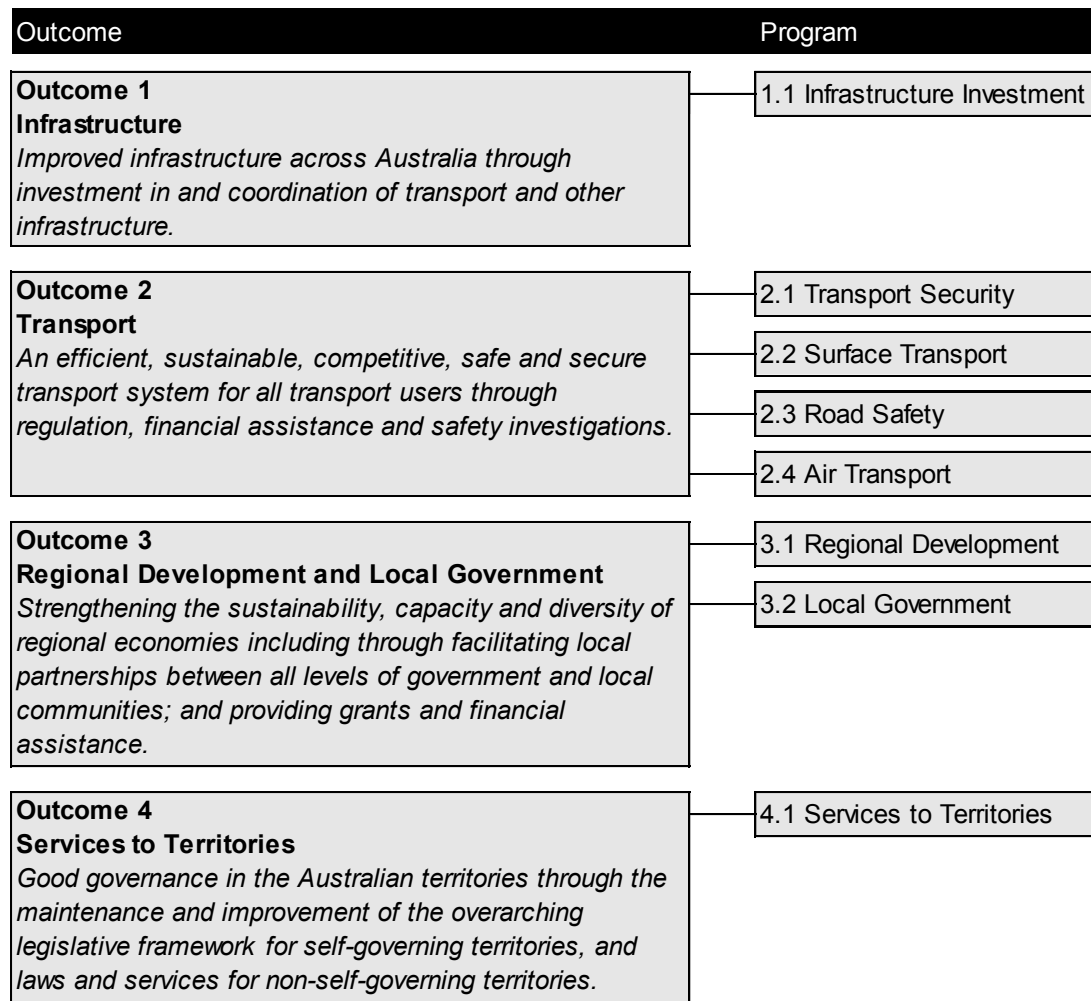
Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the enhanced Commonwealth performance framework established by the PGPA Act. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements - included in Annual Reports - to provide an entity's complete performance story.

The most recent corporate plan for the Department can be found at:
<www.infrastructure.gov.au/departments/about/corporate-plan.aspx>.

The most recent annual performance statement can be found at:
<www.infrastructure.gov.au/departments/annual_report/index.aspx>.

Figure 2.1: Outcome and program structure



2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Improved infrastructure across Australia through investment in and coordination of transport and other infrastructure.

Linked programs

The Department of the Treasury
Programs
<ul style="list-style-type: none"> Program 1.9: National Partnership Payments to the states.
Contribution to Outcome 1 made by linked programs
The above linkage relates to National Partnership Payments which are paid through the Department of the Treasury as part of the Federal Financial Relations Framework.

Budgeted expenses for Outcome 1

The table below shows how much the Department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
Program 1.1: Infrastructure Investment					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	111,983	179,754	68,239	18,612	10,321
Other Services (Appropriation Bill No. 2)	815,077	699,630	364,516	399,679	399,679
Payments to corporate entities (a)	11,581	11,592	11,503	11,560	11,604
Expenses not requiring appropriation in the Budget year (b)	468,157	121,456	89,805	12,428	-
Total administered expenses	1,406,798	1,012,432	534,063	442,279	421,604
Departmental expenses					
Departmental appropriations	31,441	43,044	33,698	33,420	29,654
s74 retained revenue receipts (c)	340	223	227	231	236
Expenses not requiring appropriation in the Budget year (d)	1,763	1,631	1,573	1,489	1,391
Total departmental expenses	33,544	44,898	35,498	35,140	31,281
Total expenses for Program 1.1	1,440,342	1,057,330	569,561	477,419	452,885

Table 2.1.1: Budgeted expenses for Outcome 1 (continued)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
Outcome 1 Totals by appropriation type					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	111,983	179,754	68,239	18,612	10,321
Other Services (Appropriation Bill No. 2)	815,077	699,630	364,516	399,679	399,679
Payments to corporate entities (a)	11,581	11,592	11,503	11,560	11,604
Expenses not requiring appropriation in the Budget year (b)	468,157	121,456	89,805	12,428	-
Total administered expenses	1,406,798	1,012,432	534,063	442,279	421,604
Departmental expenses					
Departmental appropriations	31,441	43,044	33,698	33,420	29,654
Section 74 retained revenue receipts (c)	340	223	227	231	236
Expenses not requiring appropriation in the Budget year (d)	1,763	1,631	1,573	1,489	1,391
Total departmental expenses	33,544	44,898	35,498	35,140	31,281
Total expenses for Outcome 1	1,440,342	1,057,330	569,561	477,419	452,885
Movement of administered funds between years (e)					
	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
Outcome 1:					
Program 1.1: Infrastructure Investment	(92,866)	28,991	49,090	8,291	-
Total movement of administered funds between years	(92,866)	28,991	49,090	8,291	-
Average staffing level (number)					
	2016-17	2017-18			
	171	171			

Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as government priorities change.

Notes:

- (a) Relates to appropriation for corporate entities which is provided through the Department.
- (b) Administered 'Expenses not requiring appropriation in the Budget year' comprises expenses relating to prepayments associated with prior year payments, accruals and other non-cash expenses.
- (c) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.
- (d) Departmental 'Expenses not requiring appropriation in the Budget year' is made up of depreciation and amortisation expenses and expenses that are reduced by associated receipts.
- (e) Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Table 2.1.2: Program components for Outcome 1

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
Components for program 1.1: Infrastructure Investment					
Annual administered expenses (a)					
Infrastructure Investment Program					
- <i>Investment</i> (b)	111,496	179,384	68,084	18,291	10,000
- <i>Roads to Recovery</i>	815,500	700,000	364,671	400,000	400,000
Building our Future campaign	64	-	-	-	-
Moorebank Intermodal Company	356,276	-	-	-	-
WestConnex Stage 2 - provision of a concessional loan	111,881	121,456	89,805	12,428	-
Payments to corporate entities (c)					
- Infrastructure Australia	11,581	11,592	11,503	11,560	11,604
Program support	33,544	44,898	35,498	35,140	31,281
Total program expenses	1,440,342	1,057,330	569,561	477,419	452,885

Notes:

- (a) Excludes expenses relating to payments made to and through the states and territories by the Department of the Treasury for the *Infrastructure Investment Program* (*Black Spot projects, Bridges Renewal Program, Heavy Vehicle Safety and Productivity, Northern Australia – improving cattle supply chains and Northern Australia Road projects*) and *Infrastructure Growth Package* (*New Investments, Black Spot projects and Western Sydney Infrastructure Plan*) administered items.
- (b) Excludes expenses relating to payments made to and through the states and territories by the Department of the Treasury.
- (c) Relates to appropriation for corporate entities which is provided through the Department.

Table 2.1.3: Performance criteria for Outcome 1

Table 2.1.3 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2017–18 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Improved infrastructure across Australia through investment in and coordination of transport and other infrastructure.		
Program 1.1 – The infrastructure investment program improves infrastructure across Australia, increasing the efficiency and safety of Australia’s land transport infrastructure while strengthening the Australian economy.		
Purposes (a)	<ul style="list-style-type: none"> • Supporting economic growth through transport – Improving transport efficiency and sustainability to facilitate the movement of people and freight • Making travel safer – Minimising the number and severity of transport safety incidents • Increasing transport access – Connecting people, communities, businesses and markets • Supporting regional development and local communities – Delivering jobs and economic growth for regional Australia and improving standards of living through influencing policy, investing in infrastructure and building community capability 	
Delivery	<p>During 2017–18 and the forward years, the Department will:</p> <ul style="list-style-type: none"> • advise on potential projects and deliver infrastructure projects that improve Australia’s land transport network efficiency, safety, productivity, and accessibility, in partnership with state and territory governments; • examine opportunities for alternative funding and financing approaches for the Australian Government’s commitments to land transport projects under the infrastructure investment program, to optimise the impact of public investment in infrastructure; and • work with state, territory and local governments to develop options to support longer term institutional and governance reform of land transport market investment and charging arrangements to share the cost of transport projects between those who benefit and the broader Australian community. 	
Performance information		
Year	Performance criteria	Targets/2016–17 Estimated achievement
2016–17	<p>Transport networks are more efficient</p> <p>Annual number of deaths on Australian roads</p> <p>Jobs supported by infrastructure investments</p> <p>Percentage of major road projects (defined as Australian Government contribution of \$100 million or more) funded with a benefit cost ratio above 1.0</p>	<p>Target: Demonstrated through travel time savings arising through Australian Government funded projects</p> <p><i>Estimated achievement:</i> To be reported as a case study</p> <p>Target: Trends on track to achieve the target in the National Road Safety Strategy 2011–20, to reduce road deaths by at least 30 per cent on 2008–10 figures by 2020</p> <p><i>Estimated achievement:</i> as at the end of February 2017, there were 1,256 deaths in road crashes in the last 12 months. This represents a reduction of 12 per cent relative to the baseline set for the National Road Safety Strategy</p> <p>Target: Demonstrated through the delivery of Australian Government funded projects</p> <p><i>Estimated achievement:</i> To be reported as a case study</p> <p>Target: 100 per cent</p> <p><i>Estimated achievement:</i> 86 per cent</p>

Table 2.1.3: Performance criteria for Outcome 1 (continued)

Performance information (continued)		
Year	Performance criteria	Targets/2016–17 Estimated achievement
2017–18 and beyond	Volume of freight	Target (2017–18 and beyond): Increased rolling average compared to previous 10 year period
	Percentage of major road projects funded with a benefit cost ratio above 1.0	Target (2017–18 and beyond): 100 per cent
	Travel time savings arising from major projects	Target (2017–18 and beyond): Reduced travel times
	Number of road fatalities	Target (2017–18 and beyond): On track to achieve the target in the National Road Safety Strategy 2011–20, to reduce road deaths by at least 30 per cent on 2008–10 figures by 2020
	Serious injuries due to road crashes	Target (2017–18 and 2018–19): On track to have source data and establish a baseline to monitor progress and inform targets by 2019–20
		Target (2019–20): Have source data and establish a baseline to monitor progress and inform targets
	Number of rail fatalities	Target (2020–21): Decreased Target (2017–18 and beyond): Decreased rolling average compared to previous 10 year period
	Level of capacity for the rail network	Target (2017–18 and beyond): Increased
Jobs supported by infrastructure investment and regional program investments	Target (2017–18 and beyond): Demonstrated through the delivery of Australian Government funded projects	
Material changes to Program 1.1 resulting from the following measures:		
<ul style="list-style-type: none"> • There are no new measures with a material impact on the performance information for Program 1.1 		

(a) Refers to updated purposes that will be reflected in the 2017–18 Corporate Plan.

2.2 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 2

Outcome 2: An efficient, sustainable, competitive, safe and secure transport system for all transport users through regulation, financial assistance and safety investigations.

Linked programs

The Department of Human Services
Programs <ul style="list-style-type: none"> • Program 1.1: Services to the Community - Social Security and Welfare.
Contribution to Outcome 2 made by linked programs <p>The above linkage relates to payments made by the Department of Human Services on behalf of the Department for the Bass Strait Passenger Vehicle Equalisation Scheme and the Tasmanian Freight Equalisation Scheme.</p>

Budgeted expenses for Outcome 2

The table below shows how much the Department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.2.1: Budgeted expenses for Outcome 2

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
Program 2.1: Transport Security					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	997	997	997	1,014	1,031
Total administered expenses	997	997	997	1,014	1,031
Departmental expenses					
Departmental appropriation	62,300	64,598	62,718	64,038	62,735
s74 retained revenue receipts (a)	1,119	877	885	892	900
Expenses not requiring appropriation in the Budget year (b)	3,341	3,397	3,267	3,096	2,891
Total departmental expenses	66,760	68,872	66,870	68,026	66,526
Total expenses for Program 2.1	67,757	69,869	67,867	69,040	67,557

Table 2.2.1: Budgeted expenses for Outcome 2 (continued)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
Program 2.2: Surface Transport					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	222,042	224,485	226,612	228,798	231,210
Special Appropriations					
<i>Australian Maritime Safety Authority Act 1990 (c)</i>	120,556	123,457	125,556	126,812	128,080
<i>Protection of the Sea (Oil Pollution Compensation Funds) Act 1993</i>	1,000	1,000	1,000	1,000	1,000
<i>Public Governance, Performance and Accountability Act 2013</i>	50	50	50	50	50
Special Accounts					
Interstate Road Transport Account	71,002	71,002	71,002	71,002	71,002
Payments to corporate entities (c)	69,074	72,948	73,821	75,178	76,834
Expenses not requiring appropriation in the Budget year (d)	(50)	(50)	(50)	(50)	(50)
Total administered expenses	483,674	492,892	497,991	502,790	508,126
Departmental expenses					
Departmental appropriation	14,056	13,060	12,649	12,878	12,544
s74 retained revenue receipts (a)	1,361	145	147	119	121
Expenses not requiring appropriation in the Budget year (b)	(439)	732	706	697	651
Total departmental expenses	14,978	13,937	13,502	13,694	13,316
Total expenses for Program 2.2	498,652	506,829	511,493	516,484	521,442
Program 2.3: Road Safety					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	4,000	4,000	4,000	4,000	4,000
Total administered expenses	4,000	4,000	4,000	4,000	4,000
Departmental expenses					
Departmental appropriation	18,198	16,872	16,343	16,732	16,297
s74 retained revenue receipts (a)	224	152	155	158	161
Expenses not requiring appropriation in the Budget year (b)	980	991	956	905	846
Total departmental expenses	19,402	18,015	17,454	17,795	17,304
Total expenses for Program 2.3	23,402	22,015	21,454	21,795	21,304

Table 2.2.1: Budgeted expenses for Outcome 2 (continued)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
Program 2.4: Air Transport					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	57,882	42,486	26,175	18,707	19,128
Special Appropriations					
<i>Aviation Fuel Revenues (Special Appropriation) Act 1988 (c)</i>	121,900	123,100	126,700	130,500	134,400
<i>Public Governance, Performance and Accountability Act 2013</i>	100	100	100	100	100
Special Accounts					
Melbourne Airport New Runway Land Acquisition Special Account	10,000	-	-	-	-
Payments to corporate entities (c)	41,892	41,313	41,038	40,948	41,104
Expenses not requiring appropriation in the Budget year (d)	(94)	448	2,020	2,020	2,020
Total administered expenses	231,680	207,447	196,033	192,275	196,752
Departmental expenses					
Departmental appropriation	78,463	87,017	31,552	32,176	31,499
s74 retained revenue receipts (a)	5,794	4,905	4,809	3,361	3,420
Expenses not requiring appropriation in the Budget year (b)	(2,126)	(1,399)	(1,361)	(288)	(447)
Total departmental expenses	82,131	90,523	35,000	35,249	34,472
Total expenses for Program 2.4	313,811	297,970	231,033	227,524	231,224
Outcome 2 Totals by appropriation type					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	284,921	271,968	257,784	252,519	255,369
Special Appropriations	243,606	247,707	253,406	258,462	263,630
Special Accounts	81,002	71,002	71,002	71,002	71,002
Payments to corporate entities (c)	110,966	114,261	114,859	116,126	117,938
Expenses not requiring appropriation in the Budget year (d)	(144)	398	1,970	1,970	1,970
Total administered expenses	720,351	705,336	699,021	700,079	709,909
Departmental expenses					
Departmental appropriation	173,017	181,547	123,262	125,824	123,075
s74 retained revenue receipts (a)	8,498	6,079	5,996	4,530	4,602
Expenses not requiring appropriation in the Budget year (b)	1,756	3,721	3,568	4,410	3,941
Total departmental expenses	183,271	191,347	132,826	134,764	131,618
Total expenses for Outcome 2	903,622	896,683	831,847	834,843	841,527
	2016-17	2017-18			
Average staffing level (number)	718	718			

Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as government priorities change.

Notes:

- (a) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.
- (b) Departmental 'Expenses not requiring appropriation in the Budget year' is made up of depreciation and amortisation expenses and expenses that are reduced by associated receipts.

- (c) Relates to appropriation for corporate entities which is provided through the Department.
- (d) Administered 'Expenses not requiring appropriation in the Budget year' relate to depreciation and amortisation expenses and accruals.

Table 2.2.2: Program components for Outcome 2

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
Components for program 2.1: Transport Security					
Annual administered expenses					
Aviation security enhancements					
- <i>improving international aviation security</i>	23	23	23	23	23
- <i>regional and remote airports security awareness</i>	974	974	974	991	1,008
Program support	66,760	68,872	66,870	68,026	66,526
Total program expenses	67,757	69,869	67,867	69,040	67,557
Components for program 2.2: Surface Transport					
Annual administered expenses					
Bass Strait Passenger Vehicle Equalisation Scheme	47,773	48,681	49,752	50,846	52,117
International Maritime Organization - contribution	276	266	266	276	286
National Heavy Vehicle Regulator	3,852	3,868	3,890	3,917	3,976
OECD Road Transport - contribution	46	61	64	69	72
Tasmanian Freight Equalisation Scheme	170,095	171,609	172,640	173,690	174,759
Payments to corporate entities (a)					
- Australian Maritime Safety Authority	65,716	69,548	70,345	71,629	73,195
- National Transport Commission	3,358	3,400	3,476	3,549	3,639
Special Appropriation expenses					
<i>Australian Maritime Safety Authority Act 1990 (a)</i>	120,556	123,457	125,556	126,812	128,080
<i>Protection of the Sea (Oil Pollution Compensation Funds) Act 1993</i>	1,000	1,000	1,000	1,000	1,000
Special Account expenses					
Interstate Road Transport Account	71,002	71,002	71,002	71,002	71,002
Program support	14,978	13,937	13,502	13,694	13,316
Total program expenses	498,652	506,829	511,493	516,484	521,442
Components for program 2.3: Road Safety					
Annual administered expenses					
keys2drive	4,000	4,000	4,000	4,000	4,000
Program support	19,402	18,015	17,454	17,795	17,304
Total program expenses	23,402	22,015	21,454	21,795	21,304

Table 2.2.2: Program components for Outcome 2 (continued)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
Components for program 2.4: Air Transport					
Annual administered expenses					
Airport Lessee Companies - reimbursement of parking fines	1,000	1,000	1,000	1,000	1,000
Hobart International Airport runway extension - contribution	22,000	13,235	-	-	-
International Civil Aviation Organization - contribution	2,149	2,212	2,325	2,535	2,732
Payment scheme for Airservices Australia's en route charges	2,000	2,000	2,000	2,000	2,000
Regional Aviation Access	24,113	22,698	20,850	13,172	13,396
Sunshine Coast Airport concessional loan	-	-	nfp	nfp	nfp
Sydney West Airport - site management	6,620	1,341	-	-	-
Payments to corporate entities (a)					
- Civil Aviation Safety Authority	41,892	41,313	41,038	40,948	41,104
Depreciation and amortisation	6	548	2,120	2,120	2,120
Special Appropriation expenses					
<i>Aviation Fuel Revenues (Special Appropriation) Act 1988 (a)</i>	<i>121,900</i>	<i>123,100</i>	<i>126,700</i>	<i>130,500</i>	<i>134,400</i>
Special Account expenses					
Melbourne Airport New Runway Land Acquisition Special Account	10,000	-	-	-	-
Program support	82,131	90,523	35,000	35,249	34,472
Total program expenses	313,811	297,970	231,033	227,524	231,224

Notes:

(a) Relates to appropriation for corporate entities which is provided through the Department.

Table 2.2.3: Performance criteria for Outcome 2

Table 2.2.3 below details the performance criteria for each program associated with Outcome 2. It also summarises how each program is delivered and where 2017–18 Budget measures have created new programs or materially changed existing programs.

Outcome 2 – An efficient, sustainable, competitive, safe and secure transport system for all transport users through regulation, financial assistance and safety investigations.		
Program 2.1 – The transport security program ensures a viable and sustainable transport security system in Australia through regulation designed collaboratively with industry and government entities.		
Purposes (a)	<ul style="list-style-type: none"> • Keeping transport secure – Preventing security incidents in the aviation, maritime and offshore oil and gas sectors • Supporting economic growth through transport – Improving transport efficiency and sustainability to facilitate the movement of people and freight 	
Delivery	<p>During 2017–18 and the forward years, the Department will:</p> <ul style="list-style-type: none"> • deliver 100 per cent of compliance activities within the National Compliance Plan (NCP) to ensure regulated industry participants comply with their obligations; • deliver identity security reforms to strengthen key regulatory settings; • improve transport security legislation to ensure it is proportionate to the risks being regulated; • review regulatory settings to ensure that they effectively counter contemporary security risks; and • work with international partners to influence global standards and improve the transport security capability of our regional partners. 	
Performance information		
Year	Performance criteria	Targets/2016–17 Estimated achievement
2016–17	<p>Industry understanding of their regulatory obligations and security risks</p> <p>International standards improve aviation and maritime security in Australia and the region</p> <p>Percentage of activities completed as set out in the NCP <i>The NCP comprises the Department’s plan of regulatory compliance activities prioritising those parts of the transport system which are most at risk. The NCP is publicly launched with industry annually.</i></p>	<p>Target: Demonstrated through survey of regulated industry participants <i>Estimated achievement:</i> Achieved – Refer to the 2015–16 Regulator Performance Framework – Office of Transport Security (OTS) Self-assessment Report</p> <p>Through collaboration with industry, policy and regulatory frameworks are efficient and effective and industry understand their regulatory obligations and security risks</p> <p>Target: Demonstrated by shaping issues in the International Civil Aviation Organization (ICAO) and the International Maritime Organization (IMO) and working with regional partners <i>Estimated achievement:</i> To be reported as a case study</p> <p>Target: 100 per cent <i>Estimated achievement:</i> 98 per cent</p>
2017–18 and beyond	Changes to transport security regulations are focused on the highest risk	Target (2017–18 and beyond): Where there is a change in the security environment, all regulatory changes are focused on addressing the highest risk

Table 2.2.3: Performance criteria for Outcome 2 (continued)

Performance information (continued)		
Year	Performance criteria	Targets/2016–17 Estimated achievement
2017–18 (continued)	<p>Regulated industry participants' understanding of security risk to their operations and their obligations under the transport security regulatory regime</p> <p>Compliance by regulated industry participants with their transport security obligations</p> <p>The extent to which international standards are influenced and the transport security capability of our regional partners improved.</p> <p>Degree to which transport security regulations meet international standards for the secure movement of people and freight</p> <p>Changes to transport security regulations are proportionate to the risk being managed</p>	<p>Target (2017–18): Have source data and establish a baseline to monitor progress and inform targets</p> <p>Target (2017–18): 100 per cent of compliance activities set out in the National Compliance Plan completed; and have source data and establish a baseline to monitor progress and inform future targets</p> <p>Target (2017–18 and beyond): Observed improvements</p> <p>Target (2017–18 and beyond): Meet requirements</p> <p>Target (2017–18 and beyond): Regulatory impact on industry is reduced</p>
<p>Material changes to Program 2.1 resulting from the following measures:</p> <ul style="list-style-type: none"> • There are no new measures with a material impact on the performance information for Program 2.1 		

(a) Refers to updated purposes that will be reflected in the 2017–18 Corporate Plan.

Table 2.2.3: Performance criteria for Outcome 2 (continued)

Program 2.2 – The surface transport program undertakes activities that seek to improve the performance of the surface transport sector for the benefit of all Australians.		
Purposes (a)	<ul style="list-style-type: none"> • Supporting economic growth through transport – Improving transport efficiency and sustainability to facilitate the movement of people and freight • Making travel safer – Minimising the number and severity of transport safety incidents • Increasing transport access – Connecting people, communities, businesses and markets 	
Delivery	<p>During 2017–18 and the forward years, the Department will:</p> <ul style="list-style-type: none"> • progress coastal shipping regulatory changes to ensure that a safe, secure and efficient coastal shipping system is an integral part of Australia’s national transport system; • promote integrated surface transport (road, rail) reforms that support the operation of single national markets and build on effective relationships with key stakeholders, including other governments, unions, industry and regulators to deliver a more seamless and consistent regulatory environment; • support the strategic work program of the Transport and Infrastructure Council to sustain national transport reform momentum, with jurisdictions working together to build on initial measures and implement longer-term reforms which improve pricing, access, safety and productivity; • work with states and territory governments to encourage the trialling and adoption of emerging transport technologies that improve safety, including vehicle automation; • utilise the established and effective national regulators, and consider options for building on the infrastructure of the national regulators, to drive regulatory improvement, productivity and safety outcomes and reduced costs for the heavy vehicle, maritime and rail sectors; • facilitate increased access to public transport for people with disability through the Department’s administration of the Disability Standards for Accessible Public Transport 2002, made under the Disability Discrimination Act 1992; • develop a national freight and supply chain strategy; and • lead work with state and territory governments to deliver advice to the Council of Australian Governments on progressing heavy vehicle road reform in line with the road map agreed by the Transport and Infrastructure Council in May 2015. 	
Performance information		
Year	Performance criteria	Targets/2016–17 Estimated achievement
2016–17	<p>Total annual freight volume, measured in billion-tonne-kilometres (btkm), by sector:</p> <ul style="list-style-type: none"> a) coastal trading b) rail freight, and c) road freight <p>Average load per freight vehicle, measured by road freight tonne kilometre per road freight vehicle kilometre</p>	<p>Target: Increased compared to previous year <i>Estimated achievement:</i> The annual average for the last 5 years of available data is*:</p> <ul style="list-style-type: none"> a) 108.4 btkm b) 328.2 btkm c) 200.6 btkm <p>* 2016–17 establishes a baseline for future reporting</p> <p>Target: Increasing trend <i>Estimated achievement:</i> The average for the last 5 years of available data is*:</p> <ul style="list-style-type: none"> a) 20.5 tonnes b) 3.8 tonnes <p>* 2016–17 establishes a baseline for future reporting</p>

Table 2.2.3: Performance criteria for Outcome 2 (continued)

Performance information (continued)		
Year	Performance criteria	Targets/2016–17 <i>Estimated achievement</i>
2016–17 (continued)	Number of fatalities for: a) maritime b) rail freight, and c) road freight	Target: Decreased compared to the average over the previous ten-year period <i>Estimated achievement:</i> The average for the last 5 years of available data is*: a) 5 b) Data not available c) 204 (for road fatalities due to road crashes involving heavy trucks) * Where possible, 2016–17 establishes a baseline for future reporting
	Improved transparency of transport infrastructure standards as evidenced by the proportion of Australia’s roads included in the Transport and Infrastructure Council Asset Register	Target: Increased proportion compared to previous year <i>Estimated achievement:</i> Target achieved. The Transport and Infrastructure Council Asset Register Maps released in February 2017 cover approximately 8 per cent of Australia’s total road network, up from approximately 4 per cent in the 2016 release
	Improved community understanding of road funding issues	Target: Increased demonstrated through community surveys <i>Estimated achievement:</i> research completed to provide baseline data on road user understanding of current arrangements for road funding (to inform future communication activities)
2017–18 and beyond	Volume of freight	Target (2017–18 and beyond): Increased rolling average compared to previous 10 year period
	Number of road fatalities	Target (2017–18 and beyond): On track to achieve the target in the National Road Safety Strategy 2011–20, to reduce road deaths by at least 30 per cent on 2008–10 figures by 2020
	Serious injuries due to road crashes	Target (2017–18 and 2018–19): On track to have source data and establish a baseline to monitor progress and inform by 2019–20 Target (2019–20): Have source data and establish a baseline to monitor progress and inform targets Target (2020–21): Decreased
	Number of rail fatalities	Target (2017–18 and beyond): Decreased rolling average compared to previous 10 year period
	Number of maritime fatalities	Target (2017–18 and beyond): Decreased rolling average compared to previous 10 year period
	Proportion of Australia’s roads included in the Transport and Infrastructure Council Asset Register	Target (2017–18 and beyond): Increased proportion compared to previous year
	Community understanding of road funding issues	Target (2017–18 and beyond): Increased, demonstrated through community surveys (to be measured in 2018–19 and 2020–21)

Table 2.2.3: Performance criteria for Outcome 2 (continued)

Performance information (continued)		
Year	Performance criteria	Targets/2016–17 Estimated achievement
2017–18 and beyond (continued)	Transport emissions	Target (2017–18 and beyond): Decreased compared to previous year
	Level of capacity for the rail network	Target (2017–18 and beyond): Increased
	Level of capacity for coastal freight	Target (2017–18 and beyond): Increased
Material changes to Program 2.2 resulting from the following measures:		
<ul style="list-style-type: none"> • There are no new measures with a material impact on the performance information for Program 2.2 		

(a) Refers to updated purposes that will be reflected in the 2017-18 Corporate Plan.

Table 2.2.3: Performance criteria for Outcome 2 (continued)

Program 2.3 – The road safety program develops a safer road transport system by coordinating a national strategic approach to improving road safety and working to make vehicles safer for all road users.		
Purposes (a)	<ul style="list-style-type: none"> • Supporting economic growth through transport – Improving transport efficiency and sustainability to facilitate the movement of people and freight • Making travel safer – Minimising the number and severity of transport safety incidents 	
Delivery	During 2017–18 and the forward years, the Department will: <ul style="list-style-type: none"> • implement reforms to the <i>Motor Vehicle Standards Act 1989</i> in consultation with vehicle manufacturers, registered automotive workshops, state and territory vehicle registration authorities and the broader automotive sector, to deliver better outcomes for the community and the government including improved vehicle safety and economic benefits; • develop and implement standards and undertake compliance and safety investigation activities to ensure the delivery of both safety and environmental outcomes is consistent with international approaches; and • coordinate ongoing delivery arrangements for the National Road Safety Strategy 2011–20 and National Road Safety Action Plan 2015–17, including road safety data collection and progress reporting to inform and improve road safety for all road users. 	
Performance information		
Year	Performance criteria	Targets/2016–17 Estimated achievement
2016–17	Annual number of deaths on Australian roads Percentage of road vehicle standards that are harmonised with international standards Average new light vehicle CO ₂ intensity Performance against service standards, including: <ol style="list-style-type: none"> percentage of new type approval applications decided on within 32 days percentage of import approval applications decided on within 20 days percentage of used import plate approval applications decided on within 5 days of the submission of a vehicle inspection certificate 	Target: Trends on track to achieve the target in the National Road Safety Strategy 2011–20, to reduce road deaths by at least 30 per cent on 2008–10 figures by 2020 <i>Estimated achievement:</i> as at the end of February 2017, there were 1,256 deaths in road crashes in the last 12 months. This represents a reduction of 12 per cent relative to the baseline set for the National Road Safety Strategy Target: Increasing trend <i>Estimated achievement:</i> 93 per cent Target: Decreasing trend <i>Estimated achievement:</i> 1 per cent improvement for 2016 in average efficiency (gCO ₂ /km) of new light vehicles Target: Greater than 95 per cent <i>Estimated achievement:</i> <ol style="list-style-type: none"> 93 per cent 93 per cent 70 per cent* * figure includes the time applicants take to respond to questions on applications and the time taken to undertake audits. If these factors are excluded from the calculation, the performance measure is close to 95 per cent
2017–18 and beyond	Number of deaths due to road crashes	Target (2017–18 and beyond): On track to achieve the target in the National Road Safety Strategy 2011–20, to reduce road deaths by at least 30 per cent on 2008–10 figures by 2020

Table 2.2.3: Performance criteria for Outcome 2 (continued)

Performance information (continued)		
Year	Performance criteria	Targets/2016–17 Estimated achievement
2017–18 and beyond (continued)	Serious injuries due to road crashes	<i>Target (2017–18 and 2018–19):</i> On track to have source data and establish a baseline by 2019–20 <i>Target (by 2019–20):</i> Have source data and establish a baseline to monitor progress and inform targets <i>Target (2020–21):</i> Decreased compared to previous year
	Percentage of road vehicle standards that are harmonised with international standards	<i>Target (2017–18 and beyond):</i> Increased compared to previous year
	Transport emissions	<i>Target (2017–18 and beyond):</i> Decreased compared to previous year
Material changes to Program 2.3 resulting from the following measures:		
<ul style="list-style-type: none"> • There are no new measures with a material impact on the performance information for Program 2.3 		

(a) Refers to updated purposes that will be reflected in the 2017–18 Corporate Plan.

Table 2.2.3: Performance criteria for Outcome 2 (continued)

<p>Program 2.4 – The air transport program ensures the aviation industry operates within a clear and robust safety, planning and environmental regulatory framework and that Australian businesses and consumers have access to competitive international and domestic air services and access to remote areas.</p>		
<p>Purposes (a)</p>	<ul style="list-style-type: none"> • Supporting economic growth through transport – Improving transport efficiency and sustainability to facilitate the movement of people and freight • Making travel safer – Minimising the number and severity of transport safety incidents • Increasing transport access – Connecting people, communities, businesses and markets • Supporting regional development and local communities – Delivering jobs and economic growth for regional Australia and improving standards of living through influencing policy, investing in infrastructure and building community capability 	
<p>Delivery</p>	<p>During 2017–18 and the forward years, the Department will:</p> <ul style="list-style-type: none"> • ensure aviation regulation supports ongoing infrastructure investment at federally leased airports to ensure airports can meet projected growth and operate within a clear and robust regulatory framework; • work through a cross-agency and industry working group to progress the technical elements of the International Civil Aviation Organization’s Carbon Offsetting and Reduction Scheme for International Aviation (CORSIA) to ensure Australia’s international aviation operators are able to meet their commitments to reduce CO₂ emissions under CORSIA while not being disadvantaged against their competitors; • engage with the National Airports Safeguarding Advisory Group to progress key elements of the National Airports Safeguarding Framework to ensure the current and future safety, viability, and growth of aviation operations while delivering community safety and amenity through consistently applied best practice in land use planning and assessments in the vicinity of airports; • progress the consideration of future airspace protection arrangements to improve safety; • progress the approval of regulations, proportionate to the risks being regulated, to enhance aviation safety; • maintain legislative governance and reporting requirements for Government aviation safety agencies to facilitate effective aviation safety accountability; • provide policy advice to the Australian Government on current and emerging aviation policy issues to enhance the competitiveness and sustainability of the Australian aviation industry; • manage the delivery of programs to support regional and remote aviation access; • engage in air services talks with key countries to ensure businesses and consumers have access to competitive international and domestic air services in line with market requirements; and • implement the Australian Government’s decision that the location for western Sydney’s new airport will be the Commonwealth-owned site at Badgerys Creek, to support jobs growth and provide the aviation capacity necessary to cater for Sydney’s projected economic and population growth. 	
<p>Performance information</p>		
<p>Year</p>	<p>Performance criteria</p>	<p>Targets/2016–17 Estimated achievement</p>
<p>2016–17</p>	<p>Level of available aviation capacity at major city airports</p>	<p>Target: Increase compared to previous year <i>Estimated achievement:</i> Growth across major city airports (Brisbane, Melbourne, Perth and Sydney) of 3.1 per cent in total passengers, 0.9 per cent in total aircraft movements and 8.0 per cent in total freight tonnage</p>
	<p>Level of available capacity in international aviation markets</p>	<p>Target: Increased compared to previous year <i>Estimated achievement:</i> New and updated arrangements negotiated with six countries with the possibility of more by 30 June 2017</p>

Table 2.2.3: Performance criteria for Outcome 2 (continued)

Performance information (continued)		
Year	Performance criteria	Targets/2016–17 Estimated achievement
2016–17 (continued)	<p>Opportunities available to Australian airlines in international aviation markets</p> <p>Level of aviation services to remote communities</p> <p>Jobs supported by Western Sydney Airport project</p>	<p>Target: Increased compared to previous year <i>Estimated achievement:</i> New and updated arrangements negotiated with six countries with the possibility of more by 30 June 2017</p> <p>Target: Maintained service levels compared to previous year <i>Estimated achievement:</i> Payment scheme for Airservices Australia's en route charges: Increase of two further airlines and six new commercial routes. Regional Aviation Access Program: \$11.6 million funding for works at 50 aerodrome upgrade projects progressed. A further \$11.8 million in funding for 91 aerodrome upgrade projects announced</p> <p>Target: Regulatory settings and investment strategy in place for the Western Sydney Airport project* <i>Estimated achievement:</i> The determination of the Airport Plan in December 2016 provides the authorisation for the construction and operation of the Stage 1 Western Sydney Airport</p>
2017–18 and beyond	<p>Volume of freight</p> <p>Passenger movements, aviation sector</p> <p>Percentage of major airport projects funded with a benefit cost ratio above 1.0</p> <p>Transport emissions</p> <p>Number of aviation fatalities</p> <p>Level of capacity at major city airports</p> <p>Level of available capacity in international aviation markets</p> <p>Opportunities available to Australian airlines in international aviation markets</p> <p>Level of aviation services to remote communities</p> <p>Jobs supported by Western Sydney Airport project</p>	<p>Target (2017–18 and beyond): Increased rolling average compared to previous 10 year period</p> <p>Target (2017–18 and beyond): Increase rolling average compared to previous 10 year period</p> <p>Target (2017–18 and beyond): 100 per cent</p> <p>Target (2017–18 and beyond): Decreased compared to previous year</p> <p>Target (2017–18 and beyond): Decreased compared to previous year</p> <p>Target (2017–18 and beyond): Increased compared to rolling strategic 20 year planning period</p> <p>Target (2017–18 and beyond): Increased compared to previous year</p> <p>Target (2017–18 and beyond): Increased compared to previous year</p> <p>Target (2017–18 and beyond): Maintained or increase compared to previous year</p> <p>Target (2017–18): On track to commence construction in 2018–19 Target (2018–19): Commencement of construction</p>
<p>Material changes to Program 2.4 resulting from the following measures:</p> <ul style="list-style-type: none"> • There are no new measures with a material impact on the performance information for Program 2.4 		

(a) Refers to updated purposes that will be reflected in the 2017–18 Corporate Plan.

2.3 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 3

Outcome 3: Strengthening the sustainability, capacity and diversity of regional economies including through facilitating local partnerships between all levels of government and local communities; and providing grants and financial assistance.

Linked programs

The Department of the Treasury
Programs
<ul style="list-style-type: none"> • Program 1.9: National Partnership Payments to the states.
Contribution to Outcome 3 made by linked programs
The above linkage relates to National Partnership Payments which are paid through the Department of the Treasury as part of the Federal Financial Relations Framework.

Budgeted expenses for Outcome 3

The table below shows how much the Department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.3.1: Budgeted expenses for Outcome 3

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
Program 3.1: Regional development					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	266,881	783,272	842,485	513,145	135,198
Other Services (Appropriation Bill No. 2)	21,318	5,000	5,000	-	-
Total administered expenses	288,199	788,272	847,485	513,145	135,198
Departmental expenses					
Departmental appropriation	28,744	34,171	29,628	29,077	26,904
s74 retained revenue receipts (a)	261	171	174	178	182
Expenses not requiring appropriation in the Budget year (b)	1,298	1,258	1,212	1,148	1,071
Total departmental expenses	30,303	35,600	31,014	30,403	28,157
Total expenses for Program 3.1	318,502	823,872	878,499	543,548	163,355

Table 2.3.1: Budgeted expenses for Outcome 3 (continued)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
Program 3.2: Local government					
Administered expenses					
Other Services (Appropriation Bill No. 2)	-	20,000	20,000	-	-
Special Appropriations					
Local Government (Financial Assistance) Act 1995	3,472,156	1,183,472	2,455,947	2,576,289	2,592,004
Expenses not requiring appropriation in the Budget year (c)	(1)	-	-	-	-
Total administered expenses	3,472,155	1,203,472	2,475,947	2,576,289	2,592,004
Departmental expenses					
Departmental appropriation	2,272	2,041	1,975	2,032	1,972
s74 retained revenue receipts (a)	27	17	18	18	18
Expenses not requiring appropriation in the Budget year (b)	126	128	123	117	109
Total departmental expenses	2,425	2,186	2,116	2,167	2,099
Total expenses for Program 3.2	3,474,580	1,205,658	2,478,063	2,578,456	2,594,103
Outcome 3 Totals by appropriation type					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	266,881	783,272	842,485	513,145	135,198
Other Services (Appropriation Bill No. 2)	21,318	25,000	25,000	-	-
Special Appropriations	3,472,156	1,183,472	2,455,947	2,576,289	2,592,004
Total administered expenses	3,760,354	1,991,744	3,323,432	3,089,434	2,727,202
Departmental expenses					
Departmental appropriation	31,016	36,212	31,603	31,109	28,876
s74 retained revenue receipts (a)	288	188	192	196	200
Expenses not requiring appropriation in the Budget year (b)	1,424	1,386	1,335	1,265	1,180
Total departmental expenses	32,728	37,786	33,130	32,570	30,256
Total expenses for Outcome 3	3,793,082	2,029,530	3,356,562	3,122,004	2,757,458
Movement of administered funds between years (c)					
	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
Outcome 3:					
Program 3.1: Regional Development	(207,938)	13,438	126,000	68,500	-
Total movement of administered funds between years	(207,938)	13,438	126,000	68,500	-
Average staffing level (number)					
	2016-17	2017-18			
	145	145			

Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as government priorities change.

Notes:

(a) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.

- (b) Departmental 'Expenses not requiring appropriation in the Budget year' is made up of depreciation and amortisation expenses and expenses that are reduced by associated receipts.
- (c) Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Table 2.3.2: Program components for Outcome 3

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
Components for program 3.1: Regional Development					
Annual administered expenses (a)					
Building Better Regions Fund	-	110,237	197,740	124,735	48,913
Community Development Grants Fund	81,006	303,176	279,180	101,600	-
Drought Communities Programme	21,318	5,000	5,000	-	-
National Stronger Regions Fund	98,179	261,101	182,628	67,842	-
Regional Australia Institute	1,821	-	-	-	-
Regional Development Australia Committees	18,302	18,320	18,337	18,668	18,985
Regional Development Australia Fund	25,266	-	-	-	-
Regional Growth Fund	-	11,500	57,600	135,800	67,300
Regional Jobs and Investment Packages	3,500	45,000	107,000	64,500	-
Stronger Communities Programme	24,460	22,500	-	-	-
Tasmanian Jobs and Growth Package	14,347	11,438	-	-	-
University of the Sunshine Coast, Moreton Bay Campus – Concessional Loan	-	nfp	nfp	nfp	nfp
Program support	30,303	35,600	31,014	30,403	28,157
Total program expenses	318,502	823,872	878,499	543,548	163,355
Components for program 3.2: Local Government					
Annual administered expenses (a)					
Supplementary Local Roads Funding for South Australia	-	20,000	20,000	-	-
Special Appropriation expenses					
<i>Local Government (Financial Assistance) Act 1995</i>	3,472,155	1,183,472	2,455,947	2,576,289	2,592,004
Program support	2,425	2,186	2,116	2,167	2,099
Total program expenses	3,474,580	1,205,658	2,478,063	2,578,456	2,594,103

Notes:

- (a) Excludes expenses relating to payments made to and through the states and territories by the Department of the Treasury for the *Murray-Darling Basin regional economic diversification program*; the *South Australia economic development program* and the *North Queensland Stadium* administered items.

Table 2.3.3: Performance criteria for Outcome 3

Table 2.3.3 below details the performance criteria for each program associated with Outcome 3. It also summarises how each program is delivered and where 2017–18 Budget measures have created new programs or materially changed existing programs.

Outcome 3 – Strengthening the sustainability, capacity and diversity of regional economies including through facilitating local partnerships between all levels of government and local communities; and providing grants and financial assistance.		
Program 3.1 – The regional development program undertakes a range of regionally focused stakeholder consultation and engagement, research, policy development and program delivery activities to create jobs, drive economic growth and build stronger regional communities.		
Purposes (a)	<ul style="list-style-type: none"> • Supporting regional development and local communities – Delivering jobs and economic growth for regional Australia and improving standards of living through influencing policy, investing in infrastructure and building community capability 	
Delivery	<p>During 2017–18 and the forward years, the Department will:</p> <ul style="list-style-type: none"> • influence policy and program outcomes in favour of regional Australia and deliver a whole-of-government agenda outlining the Government’s focus for regional Australia as well as relevant current and future Government activity in regional communities, to increase community awareness of the importance of regional Australia to the national economy; • maintain a regional evidence base that tracks trends and issues relevant to the development of Australia’s regions, including through the annual updates of the Progress in Australian Regions series, so as to inform communities and influence regional policy decisions; • deliver Regional Ministerial Budget Statements in accordance with Budget requirements, to outline the Australian Government’s investment in the growth of our regions, to deliver the foundations for a strong and dynamic economy for all Australians; • manage regional and local government grants programs to support the economic growth and liveability of regions; and • lead the redesign and implementation of a revised Regional Development Australia program under a new charter focused on growing strong, confident and vibrant regions. 	
Performance information		
Year	Performance criteria	Targets/2016–17 Estimated achievement
2016–17	Jobs supported by regional program investments	Target: Demonstrated through the delivery of Australian Government funded projects <i>Estimated achievement:</i> To be reported as a case study
	Number of employed persons outside capital cities	Target: Increased compared to previous year <i>Estimated achievement:</i> The number of employed persons outside capital cities increased by 1.6 per cent between 2014–15 and 2015–16 to 3.75 million
	Disposable household income for low and middle incomes outside capital cities	Target: Increased compared to previous year <i>Estimated achievement:</i> Disposable household income for low and middle incomes outside capital cities increased between 2011–12 and 2013–14 (latest available data) in all States except Victoria. This measure also declined in the Northern Territory

Table 2.3.3: Performance criteria for Outcome 3 (continued)

Performance information (continued)		
Year	Performance criteria	Targets/2016–17 Estimated achievement
2017–18 and beyond	Jobs supported by infrastructure investment and regional program investments	Target (2017–18 and beyond): Demonstrated through the delivery of Australian Government funded projects
	Number of employed persons outside capital cities	Target (2017–18 and beyond): Increased compared to previous year
	Disposable household income for low and middle incomes outside capital cities	Target (2017–18 and beyond): Increased compared to previous year
Material changes to Program 3.1 resulting from the following measures:		
<ul style="list-style-type: none"> • There are no new measures with a material impact on the performance information for Program 3.1 		

(a) Refers to updated purposes that will be reflected in the 2017–18 Corporate Plan.

Table 2.3.3: Performance criteria for Outcome 3 (continued)

Program 3.2 – The local government program aims to strengthen local government capacity and better support local communities through providing policy advice to the Australian Government and financial assistance to local governments.		
Purposes (a)	<ul style="list-style-type: none"> • Supporting regional development and local communities – Delivering jobs and economic growth for regional Australia and improving standards of living through influencing policy, investing in infrastructure and building community capability 	
Delivery	During 2017–18 and the forward years, the Department will: <ul style="list-style-type: none"> • deliver and manage the Financial Assistance Grant program in accordance with the <i>Local Government (Financial Assistance) Act 1995</i> to provide financial assistance that supports equitable levels of local government services delivery; and • administer the National Awards for Local Government to recognise, reward and promote the innovative work of local governments across Australia. 	
Performance information		
Year	Performance criteria	Targets/2016–17 Estimated achievement
2016–17	Financial assistance is provided to support equitable levels of services by local government bodies	Target: Financial assistance is provided in accordance with the <i>Local Government (Financial Assistance) Act 1995</i> <i>Estimated achievement:</i> Financial assistance is provided in accordance with the <i>Local Government (Financial Assistance) Act 1995</i> to all state and territory local governing bodies and the Australian Capital Territory to support equitable levels of local government services
2017–18 and beyond	Financial assistance is provided to support equitable levels of services by local government bodies	Target (2017–18 and beyond): Financial assistance is provided in accordance with the <i>Local Government (Financial Assistance) Act 1995</i>
Material changes to Program 3.2 resulting from the following measures:		
<ul style="list-style-type: none"> • There are no new measures with a material impact on the performance information for Program 3.2 		

(a) Refers to updated purposes that will be reflected in the 2017–18 Corporate Plan.

2.4 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 4

Outcome 4: Good governance in the Australian Territories through the maintenance and improvement of the overarching legislative framework for self-governing territories, and laws and services for non-self-governing territories.

Linked programs

There are no linked programs for Outcome 4.

Budgeted expenses for Outcome 4

The table below shows how much the Department intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.4.1: Budgeted expenses for Outcome 4

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
Program 4.1: Services to territories					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	125,301	121,510	116,510	118,254	119,909
Special Accounts					
Christmas Island Phosphate Mining Rehabilitation Special Account 2016	1,500	1,500	1,500	1,500	1,500
Indian Ocean Territories Special Account 2014	25,242	20,242	18,167	18,167	18,167
Jervis Bay Territory Special Account 2014	1,160	1,129	1,171	1,219	1,274
Expenses not requiring appropriation in the Budget year (a)	53,951	38,375	38,044	38,559	37,685
Total administered expenses	207,154	182,756	175,392	177,699	178,535
Departmental expenses					
Departmental appropriations	17,983	15,697	15,211	15,605	15,211
s74 retained revenue receipts (b)	190	125	127	130	132
Expenses not requiring appropriation in the Budget year (c)	898	912	879	832	777
Total departmental expenses	19,071	16,734	16,217	16,567	16,120
Total expenses for Program 4.1	226,225	199,490	191,609	194,266	194,655

Table 2.4.1: Budgeted expenses for Outcome 4 (continued)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
Outcome 4 Totals by appropriation type					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	125,301	121,510	116,510	118,254	119,909
Special Accounts	27,902	22,871	20,838	20,886	20,941
Expenses not requiring appropriation in the Budget year (a)	53,951	38,375	38,044	38,559	37,685
Total administered expenses	207,154	182,756	175,392	177,699	178,535
Departmental expenses					
Departmental appropriations	17,983	15,697	15,211	15,605	15,211
Section 74 retained revenue receipts (b)	190	125	127	130	132
Expenses not requiring appropriation in the Budget year (c)	898	912	879	832	777
Total departmental expenses	19,071	16,734	16,217	16,567	16,120
Total expenses for Outcome 4	226,225	199,490	191,609	194,266	194,655
	2016-17	2017-18			
Average staffing level (number)	96	96			

Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as government priorities change.

Notes:

- (a) Administered 'Expenses not requiring appropriation in the Budget year' relate to depreciation and amortisation expenses and accruals.
- (b) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.
- (c) Departmental 'Expenses not requiring appropriation in the Budget year' relate to depreciation and amortisation expenses and expenses that are reduced by associated receipts.

Table 2.4.2: Program components for Outcome 4

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
Components for program 4.1: Services to territories					
Annual administered expenses					
ACT Government - national capital functions	1,916	1,916	1,916	1,945	1,972
Norfolk Island - Commonwealth administration	1,367	1,066	1,067	1,083	1,098
Norfolk Island - Kingston and Arthur's Vale historic area	632	632	632	642	651
Office of Administrator, Northern Territory	324	334	334	338	343
Services to Indian Ocean Territories (a)	93,187	88,999	84,396	85,661	86,861
Services to Jervis Bay Territory (b)	5,229	5,013	5,027	5,102	5,173
Services to Norfolk Island	22,646	23,463	23,136	23,483	23,811
Depreciation and amortisation	53,951	38,462	38,046	38,559	37,685
Special Account expenses					
Christmas Island Phosphate Mining Rehabilitation Special Account 2016	1,500	1,500	1,500	1,500	1,500
Indian Ocean Territories Special Account 2014	25,242	20,242	18,167	18,167	18,167
Jervis Bay Territory Special Account 2014	1,160	1,129	1,171	1,219	1,274
Program support	19,071	16,734	16,217	16,567	16,120
Total program expenses	226,225	199,490	191,609	194,266	194,655

Notes:

- (a) See also expenses associated with the Indian Ocean Territories Special Account 2014.
- (b) See also expenses associated with the Jervis Bay Territory Special Account 2014.

Table 2.4.3: Performance criteria for Outcome 4

Table 2.4.3 below details the performance criteria for each program associated with Outcome 4. It also summarises how each program is delivered and where 2017–18 Budget measures have created new programs or materially changed existing programs.

Outcome 4 – Good governance in the Australian Territories through the maintenance and improvement of the overarching legislative framework for self-governing territories, and laws and services for non-self-governing territories.		
Program 4.1 – The services to territories program aims to improve the quality of services provided to residents of the external territories and the Jervis Bay Territory and provides targeted support to ACT and NT through economic and social sustainability initiatives, delivery of services and managing the Australian Government’s interests in the territories.		
Purpose (a)	<ul style="list-style-type: none"> • Providing good governance in the territories – Delivering services, legislative frameworks and infrastructure. 	
Delivery	<p>During 2017–18 and the forward years, the Department will:</p> <ul style="list-style-type: none"> • deliver essential infrastructure, services and legal frameworks to the external territories and Jervis Bay Territory to support the provision of a comparable level of services and protections to similar communities; • progress financial and governance reform for Norfolk Island through constructive community partnerships and increase the range and quality of federal and state level services to a consistent level provided to similar sized communities in the rest of Australia; • manage the world heritage Kingston and Arthurs Vale Historic Area on Norfolk Island, ensuring compliance with relevant legislation and agreements to sustainably protect heritage values and develop the potential of the site to provide a positive contribution to the social and economic well-being of the community; • administer the loan to the Australian Capital Territory Government to implement its Loose Fill Asbestos Insulation Eradication Scheme; and • provide advice to the Australian Government to effectively administer the Australian Government’s interest in the Australian Capital Territory and the Northern Territory. 	
Performance information		
Year	Performance criteria	Targets/2016–17 Estimated achievement
2016–17	<p>Legal frameworks in place in the external territories and the Jervis Bay Territory that provide comparable rights and protections to citizens as the rest of Australia</p> <p>State-type services are delivered in the external territories and the Jervis Bay Territory similar to comparable communities</p>	<p>Target: State level laws are applied and/or updated in each of the external territories and the Jervis Bay Territory as appropriate to reflect comparable arrangements</p> <p><i>Estimated achievement:</i> State level laws are applied and/or updated in each of the external territories and the Jervis Bay Territory as appropriate to reflect comparable arrangements</p> <p>Target: Services are delivered in accordance with Service Delivery Agreements and contracts</p> <p><i>Estimated achievement:</i> Services are delivered in accordance with service delivery arrangements and contracts. Essential infrastructure continues to meet community needs</p>

Table 2.4.3: Performance criteria for Outcome 4 (continued)

Performance information (continued)		
Year	Performance criteria	Targets/2016–17 Estimated achievement
2017–18 and beyond	<p>Communities in the external territories and Jervis Bay Territory have comparable services and essential infrastructure to similar communities</p> <p>Legal and governance frameworks in the external territories and Jervis Bay Territory are appropriate for the protection and well-being of the communities</p>	<p>Target (2017–18 and beyond): Service delivery arrangements and contracts deliver comparable services and essential infrastructure to similar communities</p> <p>Target (2017–18 and beyond): Legal and governance frameworks comparable to similar communities</p>
<p>Material changes to Program 4.1 resulting from the following measures:</p> <ul style="list-style-type: none"> • There are no new measures with a material impact on the performance information for Program 4.1 		

(a) Refers to an updated purpose that will be reflected in the 2017–18 Corporate Plan

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the Department’s finances for the 2017–18 Budget year, including the impact of Budget measures and resourcing on financial statements.

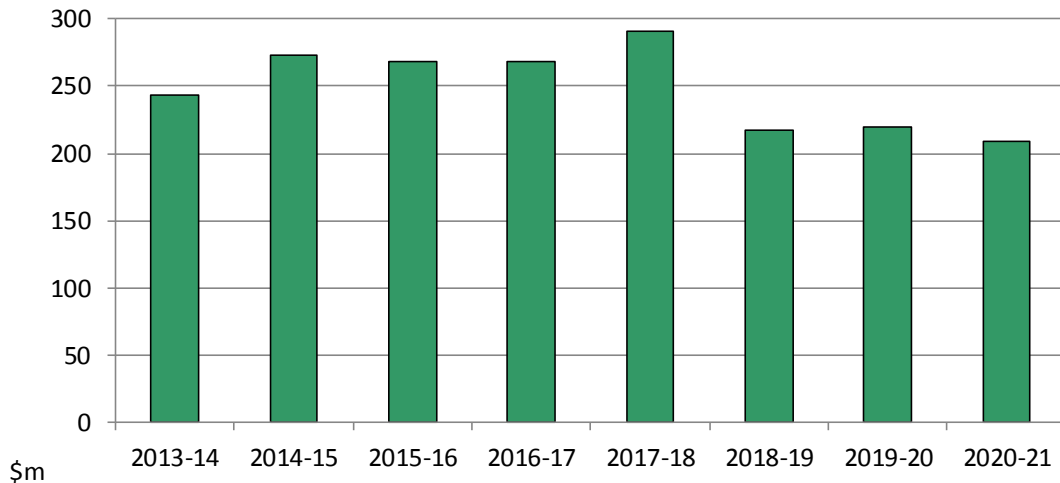
3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

Departmental

Budgeted departmental income statement

Total expenses are estimated at \$290.8m in 2017–18, an increase of \$22.2m from the 2016–17 estimated actual. The increase is primarily due to additional Departmental funding for the Delivery of Inland Rail and Stronger Communities measures, coupled with a re-allocation of funding for the Building Better Regions Fund and the current profile of previous Budget measures.



Budgeted departmental balance sheet

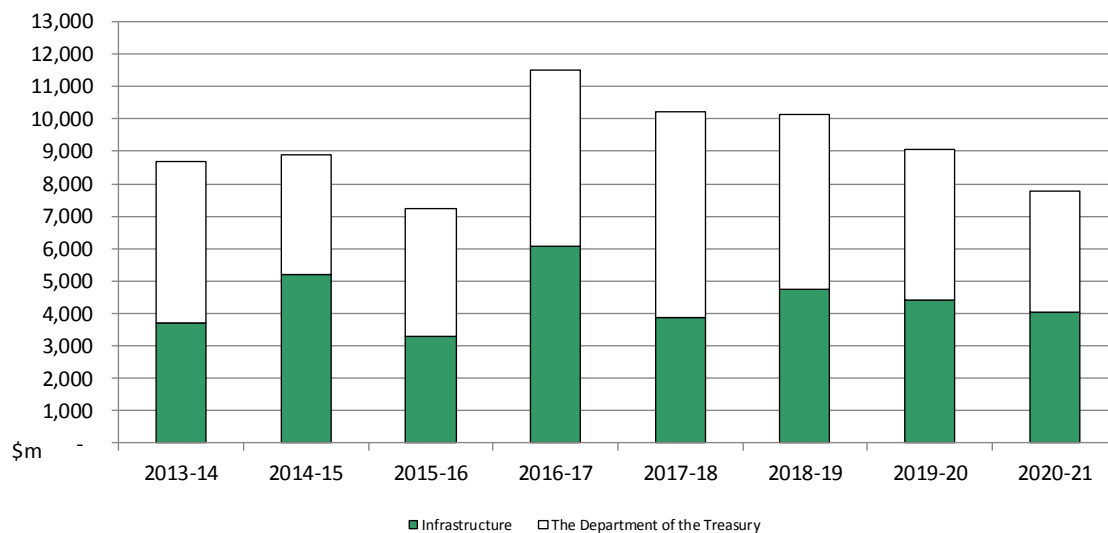
The Department’s major non-financial assets are Buildings (\$15.8m), Intangibles (\$10.9m) and Property Plant and Equipment (\$17.3m). The Department’s primary liability continues to be accrued employee leave entitlements, estimated at \$48.2m.

Administered

Budgeted administered income statement

The Department administers the collection of taxes, fees and fines, other non-taxation revenue and interest and dividends estimated at \$412.7m in 2017-18, representing an increase of \$38.1m from the 2016-17 estimated actual. The increase is primarily due to the current profile of interest for the Westconnex Stage 2 Concessional Loan (\$28.3m) and an increase in dividends.

Administered expenses are budgeted at \$3,892.3m in 2017-18, representing a decrease of \$2,202.4m from the 2016-17 estimated actual and will be incurred for the administered items set out at Section 2. The primary reason for the decrease is the bring-forward of funding from 2017-18 into 2016-17 for the Financial Assistance Grant program.



Schedule of budgeted assets and liabilities administered on behalf of government

Total assets are expected to increase in 2017-18 by \$1,765.5m to \$8,639.0m from the 2016-17 estimated actual result. The increase relates mainly to the loan associated with WestConnex Stage 2 (\$640.7m) and an increase in investments (\$1,137.7m).

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

**Table 3.1: Comprehensive income statement (showing net cost of services)
(for the period ended 30 June)**

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
EXPENSES					
Employee benefits	139,504	141,344	143,090	145,228	147,206
Suppliers	119,406	139,352	64,853	64,643	53,555
Depreciation and amortisation	9,530	10,049	9,716	9,165	8,514
Finance costs	174	20	12	5	-
Total expenses	268,614	290,765	217,671	219,041	209,275
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	3,596	3,243	3,269	3,002	3,029
Other revenue	976	730	730	730	730
Total own-source revenue	4,572	3,973	3,999	3,732	3,759
Gains					
Other gains	1,055	243	182	186	186
Total gains	1,055	243	182	186	186
Total own-source income	5,627	4,216	4,181	3,918	3,945
Net (cost of)/contribution by services	(262,987)	(286,549)	(213,490)	(215,123)	(205,330)
Revenue from Government	253,457	276,500	203,774	205,958	196,816
Surplus/(deficit) attributable to the Australian Government	(9,530)	(10,049)	(9,716)	(9,165)	(8,514)
Total comprehensive income/(loss) attributable to the Australian Government	(9,530)	(10,049)	(9,716)	(9,165)	(8,514)
Note: Impact of net cash appropriation arrangements					
	2016-17 \$'000	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000
Total comprehensive income/(loss) less depreciation/amortisation expenses previously funded through revenue appropriations	-	-	-	-	-
plus depreciation/amortisation expenses previously funded through revenue appropriations (a)	9,530	10,049	9,716	9,165	8,514
Total comprehensive income/(loss) - as per Statement of Comprehensive Income	(9,530)	(10,049)	(9,716)	(9,165)	(8,514)

Prepared on Australian Accounting Standards basis.

Notes:

- (a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental Capital Budget Statement.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	1,600	1,600	1,600	1,600	1,600
Trade and other receivables	127,952	127,983	128,835	131,125	132,948
Other financial assets	1,214	1,214	1,214	1,214	1,214
Total financial assets	130,766	130,797	131,649	133,939	135,762
Non-financial assets					
Land and buildings	18,221	15,812	13,687	11,785	10,151
Property, plant and equipment	10,038	17,347	21,448	22,019	21,088
Intangibles	11,070	10,931	9,476	6,964	5,296
Other non-financial assets	3,344	3,212	3,145	3,145	3,145
Total non-financial assets	42,673	47,302	47,756	43,913	39,680
Total assets	173,439	178,099	179,405	177,852	175,442
LIABILITIES					
Payables					
Suppliers	15,666	15,349	14,986	14,986	14,986
Other payables	1,244	1,145	1,086	2,146	2,714
Total payables	16,910	16,494	16,072	17,132	17,700
Provisions					
Employee provisions	47,892	48,250	49,445	50,670	51,925
Other provisions	2,669	2,626	2,638	2,643	2,643
Total provisions	50,561	50,876	52,083	53,313	54,568
Total liabilities	67,471	67,370	68,155	70,445	72,268
Net assets	105,968	110,729	111,250	107,407	103,174
EQUITY					
Contributed equity	(108,511)	(93,701)	(83,464)	(78,142)	(73,861)
Reserves	34,972	34,972	34,972	34,972	34,972
Retained surplus/(accumulated deficit)	179,507	169,458	159,742	150,577	142,063
Total equity	105,968	110,729	111,250	107,407	103,174

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity – summary of movement
(Budget year 2017–18)**

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2017				
Balance carried forward from previous period	179,507	34,972	(108,511)	105,968
Adjusted opening balance	179,507	34,972	(108,511)	105,968
Comprehensive income				
Surplus / (deficit) for the period	(10,049)	-	-	(10,049)
Total comprehensive income	(10,049)	-	-	(10,049)
of which:				
Attributable to the Australian Government	(10,049)	-	-	(10,049)
Transactions with owners				
<i>Contribution by owners</i>				
Departmental Capital Budget (DCBs)	-	-	14,810	14,810
Sub-total transactions with owners	-	-	14,810	14,810
Estimated closing balance as at 30 June 2018	169,458	34,972	(93,701)	110,729
Closing balance attributable to the Australian Government	169,458	34,972	(93,701)	110,729

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	263,589	276,518	202,934	203,673	194,993
Sale of goods and rendering of services	8,770	6,415	6,342	4,887	4,970
Other	546	200	200	1,098	682
Total cash received	272,905	283,133	209,476	209,658	200,645
Cash used					
Employees	138,190	140,987	141,892	143,841	145,865
Suppliers	127,307	141,956	67,522	65,817	54,780
Other	6,593	190	62	-	-
Total cash used	272,090	283,133	209,476	209,658	200,645
Net cash from/(used by) operating activities	815	-	-	-	-
INVESTING ACTIVITIES					
Cash used					
Purchase of property plant and equipment and intangibles	9,101	14,810	10,237	5,322	4,281
Total cash used	9,101	14,810	10,237	5,322	4,281
Net cash from/(used by) investing activities	(9,101)	(14,810)	(10,237)	(5,322)	(4,281)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	7,748	14,810	10,237	5,322	4,281
Total cash received	7,748	14,810	10,237	5,322	4,281
Net cash from/(used by) financing activities	7,748	14,810	10,237	5,322	4,281
Net increase/(decrease) in cash held	(538)	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	2,138	1,600	1,600	1,600	1,600
Cash and cash equivalents at the end of the reporting period	1,600	1,600	1,600	1,600	1,600

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (DCB)	7,748	14,810	10,237	5,322	4,281
Total new capital appropriations	7,748	14,810	10,237	5,322	4,281
Provided for:					
Purchase of non-financial assets	7,748	14,810	10,237	5,322	4,281
Total items	7,748	14,810	10,237	5,322	4,281
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations - DCB (a)	9,101	14,810	10,237	5,322	4,281
Total	9,101	14,810	10,237	5,322	4,281
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	9,101	14,810	10,237	5,322	4,281
Total cash used to acquire assets	9,101	14,810	10,237	5,322	4,281

Prepared on Australian Accounting Standards basis.

Notes:

(a) Includes both current and prior year Departmental Capital Budgets (DCBs).

Table 3.6: Statement of asset movements (Budget year 2017–18)

	Buildings	Other property, plant and equipment	Intangibles	Total
	\$'000	\$'000	\$'000	\$'000
As at 1 July 2017				
Gross book value	20,775	18,553	37,792	77,120
Accumulated depreciation/amortisation and impairment	(2,554)	(8,515)	(26,722)	(37,791)
Opening net book balance	18,221	10,038	11,070	39,329
Capital asset additions				
Estimated expenditure on new or replacement assets				
By purchase - appropriation ordinary annual services (a)	-	10,522	4,288	14,810
Total additions	-	10,522	4,288	14,810
Other movements				
Depreciation/amortisation expense	(2,409)	(3,213)	(4,427)	(10,049)
Total other movements	(2,409)	(3,213)	(4,427)	(10,049)
As at 30 June 2018				
Gross book value	20,775	29,075	42,080	91,930
Accumulated depreciation/amortisation and impairment	(4,963)	(11,728)	(31,149)	(47,840)
Closing net book balance	15,812	17,347	10,931	44,090

Prepared on Australian Accounting Standards basis.

Notes:

- (a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2017–18 for DCBs.

Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
EXPENSES ADMINISTERED ON BEHALF OF GOVERNMENT					
Employees	17,927	17,912	18,937	19,474	19,474
Supplier expenses	151,915	137,185	126,187	121,261	122,988
Subsidies	243,081	246,088	241,442	243,908	246,472
Grants	5,036,073	3,203,764	4,088,009	3,843,055	3,477,969
Depreciation and amortisation	53,957	39,010	40,166	40,679	39,805
Payments to corporate entities	122,547	125,853	126,362	127,686	129,542
Finance costs	111,881	121,456	89,850	12,571	247
Write-down and impairment of assets	356,276	-	-	-	-
Other expenses	1,000	1,000	1,000	1,000	1,000
Total expenses administered on behalf of Government	6,094,657	3,892,268	4,731,953	4,409,634	4,037,497
LESS:					
OWN-SOURCE INCOME					
Own-source income					
Taxation revenue					
Other taxes	40,392	42,753	45,363	48,161	51,161
Total taxation revenue	40,392	42,753	45,363	48,161	51,161
Non-taxation revenue					
Sale of goods and rendering of services	17,984	17,774	15,317	14,941	14,990
Fees and fines	212,943	217,380	219,826	221,446	223,097
Interest	45,937	74,106	104,357	106,830	138,783
Dividends	79,693	95,599	107,741	112,249	121,469
Rental income	3,704	3,398	3,402	3,406	3,412
Other revenue	14,364	4,469	4,583	4,694	4,815
Total non-taxation revenue	374,625	412,726	455,226	463,566	506,566
Total own-source revenues administered on behalf of Government	415,017	455,479	500,589	511,727	557,727
Gains					
Other gains	786	826	868	913	959
Total gains administered on behalf of Government	786	826	868	913	959
Total own-source income administered on behalf of Government	415,803	456,305	501,457	512,640	558,686
Net (cost of)/contribution by services Surplus/(Deficit)	(5,678,854)	(3,435,963)	(4,230,496)	(3,896,994)	(3,478,811)

Prepared on Australian Accounting Standards basis.

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

	2016-17	2017-18	2018-19	2019-20	2020-21
	Estimated actual	Budget	Forward estimate	Forward estimate	Forward estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS					
Financial assets					
Receivables	1,570,158	2,201,164	2,796,906	2,997,820	3,072,297
Investments accounted for using the equity method	403,299	1,252,988	1,707,700	2,409,969	3,089,741
Other investments	4,041,400	4,329,460	5,519,310	7,261,850	10,077,752
Other financial assets	12,279	12,279	12,279	12,279	12,279
Total financial assets	6,027,136	7,795,891	10,036,195	12,681,918	16,252,069
Non-financial assets					
Land and buildings	367,773	361,035	358,565	356,580	354,526
Property, plant and equipment	353,104	357,766	336,828	314,887	293,946
Heritage and cultural assets	114,781	114,831	114,830	114,829	114,828
Intangibles	5,072	3,807	2,542	1,277	14
Inventories	2,717	2,717	2,717	2,717	2,717
Other non-financial assets	2,975	2,975	2,975	2,975	2,975
Total non-financial assets	846,422	843,131	818,457	793,265	769,006
Total assets administered on behalf of Government	6,873,558	8,639,022	10,854,652	13,475,183	17,021,075
LIABILITIES					
Payables					
Suppliers	10,564	10,539	10,531	10,531	10,531
Subsidies	13,296	13,296	12,888	12,888	12,888
Grants	20,159	20,562	20,535	21,351	21,431
Other payables	272	279	284	434	434
Total payables	44,291	44,676	44,238	45,204	45,284
Provisions					
Employee provisions	3,882	3,986	4,093	4,203	4,203
Other provisions	3,091	3,091	3,091	3,091	3,091
Total payables	6,973	7,077	7,184	7,294	7,294
Total liabilities administered on behalf of Government	51,264	51,753	51,422	52,498	52,578
Net assets/(liabilities)	6,822,294	8,587,269	10,803,230	13,422,685	16,968,497

Prepared on Australian Accounting Standards basis.

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Interest	30,255	30,097	29,182	29,053	29,174
Dividends	79,693	95,599	107,741	112,249	121,469
Taxes	39,392	41,753	44,363	47,161	50,161
Fees	109,374	110,695	108,585	108,573	109,005
Fines	1,000	1,000	1,000	1,000	1,000
Other	24,056	7,872	7,989	8,250	8,227
Total cash received	283,770	287,016	298,860	306,286	319,036
Cash used					
Grant payments	5,039,897	3,203,359	4,088,034	3,842,237	3,477,889
Subsidies paid	243,081	246,088	241,850	243,908	246,472
Employee benefits	17,922	17,808	18,830	19,364	19,474
Suppliers	152,102	137,210	126,195	121,261	122,988
Payments to corporate entities	122,547	125,853	126,362	127,686	129,542
Total cash used	5,575,549	3,730,318	4,601,271	4,354,456	3,996,365
Net cash from/(used by) operating activities	(5,291,779)	(3,443,302)	(4,302,411)	(4,048,170)	(3,677,329)
INVESTING ACTIVITIES					
Cash received					
Repayment of advances and loans	4,349	54,502	54,629	54,796	105,014
Total cash received	4,349	54,502	54,629	54,796	105,014
Cash used					
Purchase of property, plant and equipment	25,313	35,719	15,492	15,487	15,546
Advances and loans made	617,213	761,791	664,301	189,605	69,090
Investments	123,000	1,137,749	1,644,562	2,444,809	3,495,674
Total cash used	765,526	1,935,259	2,324,355	2,649,901	3,580,310
Net cash from/(used by) investing activities	(761,177)	(1,880,757)	(2,269,726)	(2,595,105)	(3,475,296)
Net increase/(decrease) in cash held	(6,052,956)	(5,324,059)	(6,572,137)	(6,643,275)	(7,152,625)
Cash and cash equivalents at the beginning of the reporting period	-	-	-	-	-
Cash from Official Public Account for:					
- Appropriations	6,226,517	5,232,849	6,833,932	6,912,469	7,484,882
- Special Accounts	108,904	432,873	91,840	91,888	91,943
	6,335,421	5,665,722	6,925,772	7,004,357	7,576,825
Cash to Official Public Account for:					
- Appropriations	(173,638)	91,210	(261,795)	(269,194)	(332,257)
- Special Accounts	(108,827)	(432,873)	(91,840)	(91,888)	(91,943)
	(282,465)	(341,663)	(353,635)	(361,082)	(424,200)
Cash and cash equivalents at the end of the reporting period	-	-	-	-	-

Prepared on Australian Accounting Standards basis.

Table 3.10: Administered capital budget statement (for the period ended 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Act 1 (ACB)	24,555	14,771	15,492	15,487	15,546
Administered assets and liabilities - Bill 2	123,758	859,697	1,732,962	2,549,319	3,564,764
Total new capital appropriations	148,313	874,468	1,748,454	2,564,806	3,580,310
Provided for:					
Purchase of non-financial assets	25,313	35,719	15,492	15,487	15,546
Other items	123,000	838,749	1,732,962	2,549,319	3,564,764
Total items	148,313	874,468	1,748,454	2,564,806	3,580,310
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations	758	20,948	-	-	-
Funded by capital appropriation - ACB (a)	24,555	14,771	15,492	15,487	15,546
Total	25,313	35,719	15,492	15,487	15,546
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total accrual purchases	25,313	35,719	15,492	15,487	15,546
Total cash used to acquire assets	25,313	35,719	15,492	15,487	15,546

Prepared on Australian Accounting Standards basis.

Notes:

- (a) Includes both current and prior year appropriations.
- (b) Includes purchase from current and previous year's Administered Capital Budgets (ACBs).

Table 3.11: Schedule of administered asset movements (Budget year 2017–18)

	Land \$'000	Buildings \$'000	Other property, plant and equipment \$'000	Heritage and cultural assets \$'000	Computer software and intangibles \$'000	Total \$'000
As at 1 July 2017						
Gross book value	234,369	157,447	383,482	114,786	6,358	896,442
Accumulated depreciation/amortisation	-	(24,043)	(30,378)	(5)	(1,286)	(55,712)
Opening net book balance	234,369	133,404	353,104	114,781	5,072	840,730
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation ordinary annual services (a)	-	1,678	33,991	50	-	35,719
Total additions	-	1,678	33,991	50	-	35,719
Other movements						
Depreciation/amortisation expense	-	(8,416)	(29,329)	-	(1,265)	(39,010)
Total other movements	-	(8,416)	(29,329)	-	(1,265)	(39,010)
As at 30 June 2018						
Gross book value	234,369	159,125	417,473	114,836	6,358	932,161
Accumulated depreciation/amortisation	-	(32,459)	(59,707)	(5)	(2,551)	(94,722)
Closing net book balance	234,369	126,666	357,766	114,831	3,807	837,439

Prepared on Australian Accounting Standards basis.

Notes:

- (a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2017-18 for ACBs.

Appendix 3.1: Administered own-source revenue

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000
TAXATION REVENUE		
Other		
Airport land tax equivalents	33,782	36,217
Christmas Island phosphate mining rehabilitation - conservation levy	1,500	1,500
International Oil Pollution Compensation Funds	1,000	1,000
Services to Indian Ocean Territories	4,110	4,036
	40,392	42,753
NON-TAXATION REVENUE		
Sale of goods and rendering of services		
Services to Indian Ocean Territories	16,078	16,078
Services to Jervis Bay Territory	815	856
Sale of Jandakot sand	1,091	840
	17,984	17,774
Fees and fines		
<i>Coastal Trading (Revitalising Australian Shipping) Act 2012</i>	310	310
Cost recovery for Airport Building Controllers at leased airports	6,600	6,930
<i>Interstate Road Transport Act 1985</i> - registration charges and fines	71,002	71,002
Marine Navigation Levy	34,450	35,279
Marine Navigation (Regulatory Functions) Levy	51,722	52,967
Motor Vehicle Standards Regulations Fees	10,600	10,600
Part X of the <i>Competition and Consumer Act 2010</i>	36	36
Parking fines at leased Federal airports	1,000	1,000
Protection of the Sea Levy	34,384	35,211
Services to Indian Ocean Territories	2,839	2,577
Services to Norfolk Island	-	1,468
	212,943	217,380
Interest		
Loan to Australian Capital Territory - loose fill asbestos	29,787	29,869
Norfolk Island	414	401
Northern Territory	3,617	3,422
WestConnex Stage 2	12,119	40,414
	45,937	74,106
Dividends		
Provision for dividends from government business enterprises	79,693	95,599
	79,693	95,599
Rental income		
Services to Indian Ocean Territories	3,125	3,125
Services to Jervis Bay Territory	268	273
Sydney West Airport - site management	311	-
	3,704	3,398
Other revenue		
Cost recovery for Airport Environmental Officers at leased airports	2,091	2,196
Melbourne Airport New Runway Land Acquisition Special Account - Receipts	10,000	-
Services to Indian Ocean Territories	2,273	2,273
	14,364	4,469

Appendix 3.1: Administered own-source revenue (continued)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000
NON-TAXATION REVENUE (continued)		
Gains		
Other gains	786	826
	786	826
Total Administered own-source revenue	415,803	456,305

Appendix 3.2: Administered loan repayments

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000
Administered loan repayments		
Norfolk Island	1,230	1,231
Northern Territory	3,119	3,271
Loan to the Australian Capital Territory Government - loose fill asbestos	-	50,000
Total Administered loan repayments	4,349	54,502

Australian Maritime Safety Authority

Entity resources and planned performance

Australian Maritime Safety Authority

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AUSTRALIAN MARITIME SAFETY AUTHORITY

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The Australian Maritime Safety Authority (AMSA) is a statutory authority established under the *Australian Maritime Safety Authority Act 1990* (AMSA Act) to:

- promote maritime safety and protection of the marine environment;
- prevent and combat ship-sourced pollution in the marine environment;
- provide infrastructure to support safety of navigation in Australian waters;
- provide a national search and rescue service to the maritime and aviation sectors;
- provide, on request, services to the maritime industry on a commercial basis; and
- provide, on request, services of a maritime nature on a commercial basis to the Commonwealth and/or states and territories.

AMSA regularly assesses its operating environment, challenges, goals and risks to identify key priorities for coming years.

In 2017-18 AMSA will continue to focus on strategic objectives that reflect AMSA's statutory responsibilities, are consistent with the whole of government regulatory reform agenda and form the basis for the program objectives and outputs detailed in the following sections.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to AMSA for its operations and to deliver programs and services on behalf of the government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for AMSA's operations) classification.

For more detailed information on special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (i.e. appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Australian Maritime Safety Authority resource statement – Budget estimates for 2017–18 as at Budget May 2017

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000
Opening balance/cash reserves at 1 July	71,032	69,828
Funds from Government		
Annual appropriations - ordinary annual services (a)		
Outcome 1	65,716	69,548
<i>Total annual appropriations</i>	<i>65,716</i>	<i>69,548</i>
Special appropriations (Department of Infrastructure and Regional Development)		
<i>Australian Maritime Safety Authority Act 1990 (b)(c)</i>	120,555	123,107
<i>Total special appropriations</i>	<i>120,555</i>	<i>123,107</i>
Amounts received from related entities (c)		
Department of Foreign Affairs and Trade	927	506
Department of Infrastructure and Regional Development	858	-
<i>Total amounts received from related entities</i>	<i>1,785</i>	<i>506</i>
Total funds from Government	188,056	193,161
Funds from other sources		
Interest	1,798	1,100
Sale of goods and services	18,864	16,178
Total funds from other sources	20,662	17,278
Total net resourcing	279,750	280,267
	2016-17	2017-18
Average staffing level (number)	380	418

Prepared on a resourcing (i.e. appropriations available) basis. All figures shown are GST exclusive – these may not match figures in the cash flow statement.

AMSA is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure and Regional Development, which are then paid to AMSA and are considered 'departmental' for all purposes.

Notes:

(a) Appropriation Bill (No. 1) 2017–18.

- (b) Levies collected under *Marine Navigation Levy Collection Act 1989*, *Marine Navigation (Regulatory Function) Levy Collection Act 1991* and *Protection of the Sea (Shipping Levy) Collection Act 1981* are paid to the Consolidated Revenue Fund and appropriated under section 48 of the AMSA Act.
- (c) Funding provided by a government entity that is not specified within the annual appropriation bills as a payment to the corporate Commonwealth entity.

1.3 BUDGET MEASURES

Budget measures in Part 1 relating to AMSA are detailed in *Budget Paper No. 2 – Budget Measures* and are summarised below.

Table 1.2: Entity 2017–18 Budget measures

Part 1: Measures announced since the 2016–17 Mid-Year Economic and Fiscal Outlook (MYEFO)

	Program	2016-17 \$'000	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000
Expense measures						
Overseas Allowances for Australian Government Employees - efficiencies	1.1					
Departmental expenses		-	-	1	1	1
Total		-	-	1	1	1
Total expense measures						
Departmental		-	-	1	1	1
Total		-	-	1	1	1

Part 2: Other measures not previously reported in a portfolio statement

This table is not provided as there are no other measures not previously reported in a portfolio statement for AMSA.

Section 2: Outcomes and planned performance

Australian Government outcomes are the intended results, impacts or consequences of actions by the Australian Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to Australian Government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the enhanced Commonwealth performance framework established by the PGPA Act. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements - included in Annual Reports - to provide an entity's complete performance story.

The most recent corporate plan for AMSA can be found at: <www.amsa.gov.au/forms-and-publications/about-amsa/publications/Corporate-Plans/index.asp>

The most recent annual performance statement can be found at:
<www.amsa.gov.au/forms-and-publications/about-amsa/publications/Annual-Reports/index.asp> (see Appendix 2 to AMSA 2015-16 Annual Report)

AMSA contributes to one Outcome and one Program, which is divided into two sub-programs:

Sub-program 1: Seafarer and ship safety and environment protection aims to achieve the first part of AMSA's Outcome: *Minimising the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services.*

Sub-program 2: Search and rescue aims to achieve the second part of AMSA's Outcome: *Maximising the number of people saved from maritime and aviation incidents through search and rescue coordination.*

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services and maximise people saved from maritime and aviation incidents through search and rescue coordination.

Budgeted expenses for Outcome 1

This table below shows how much AMSA intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Departmental funding sources.

Table 2.1: Budgeted expenses for Outcome 1

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
Program 1.1: Australian Maritime Safety Authority					
Revenue from Government					
Ordinary Annual Services (Appropriation Bill No. 1)	65,716	69,548	70,345	71,629	73,195
Payments from related entities	1,785	506	-	-	-
Special Appropriations <i>Australian Maritime Safety Authority Act 1990 - s48</i>	120,555	123,107	125,636	126,782	128,000
Revenues from other independent sources	20,662	17,278	8,863	8,989	8,865
Expenses not requiring appropriation in the Budget year (a)	(14,658)	13,168	4,199	3,975	110
Total expenses for Program 1.1	194,060	223,607	209,043	211,375	210,170
Outcome 1 Totals by appropriation type					
Revenue from Government					
Ordinary Annual Services (Appropriation Bill No. 1)	65,716	69,548	70,345	71,629	73,195
Payments from related entities	1,785	506	-	-	-
Special Appropriations	120,555	123,107	125,636	126,782	128,000
Revenues from other independent sources	20,662	17,278	8,863	8,989	8,865
Expenses not requiring appropriation in the Budget year (a)	(14,658)	13,168	4,199	3,975	110
Total expenses for Outcome 1	194,060	223,607	209,043	211,375	210,170
	2016-17	2017-18			
Average staffing level (number)	380	418			

Notes:

- (a) 'Expenses not requiring appropriation in the Budget year' is made up of the operating result and the timing of accruals.

Table 2.2: Program components for Outcome 1

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
Sub-program 1.1.1: Seafarer and ship safety and environment					
Revenue from Government					
Payments from related entities	400	-	-	-	-
Special Appropriations					
<i>Australian Maritime Safety Authority Act 1990 - s48</i>	112,072	114,445	116,796	117,861	118,994
Revenues from other independent sources	20,091	16,913	8,521	8,638	8,515
Expenses not requiring appropriation in the Budget year (a)	(14,658)	13,168	4,199	3,975	110
Total sub-program 1.1.1 expenses	117,905	144,526	129,516	130,474	127,619
Sub-program 1.1.2: Search and rescue					
Revenue from Government					
Ordinary Annual Services (Appropriation Bill No. 1)	65,716	69,548	70,345	71,629	73,195
Payments from related entities	1,385	506	-	-	-
Special Appropriations					
<i>Australian Maritime Safety Authority Act 1990 - s48</i>	8,483	8,662	8,840	8,921	9,006
Revenues from other independent sources	571	365	342	351	350
Total sub-program 1.1.2 expenses	76,155	79,081	79,527	80,901	82,551
Total program expenses	194,060	223,607	209,043	211,375	210,170

Notes:

- (a) 'Expenses not requiring appropriation in the Budget year' is made up of the operating result and the timing of accruals.

Departmental appropriation splits and totals, by component, are indicative estimates and may change in the course of the Budget year as government priorities change.

Table 2.3: Performance criteria for Outcome 1

Table 2.3 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2017–18 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services and maximise people saved from maritime and aviation incidents through search and rescue coordination.		
Program 1.1 – Seafarer and ship safety, environment protection and search and rescue.		
Sub-program 1.1.1 Seafarer and ship safety and environment protection aims to minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services.		
Purposes	<p>AMSA's purpose is reflected in AMSA's corporate plan as follows:</p> <p>Vision: <u>Safe and clean seas</u>, saving lives</p> <p>Mission: <u>Ensuring safe vessel operations, combatting marine pollution</u>, and rescuing people in distress</p> <p>Roles:</p> <ul style="list-style-type: none"> - promote maritime safety and protection of the marine environment; - prevent and combat ship-sourced pollution in the marine environment; - provide infrastructure to support safe navigation in Australian waters; - provide, on request, services to the maritime industry on a commercial basis; and - provide, on request, services of a maritime nature on a commercial basis to the Commonwealth and/or states and territories. 	
Delivery	<p>Activity: ensuring regulated vessels are operated safely and meeting standards Target: vessel owners, vessel operators, seafarers</p> <p>Activity: preventing pollution from shipping Target: vessel owners, vessel operators, seafarers</p> <p>Activity: supporting safe navigation Target: vessel owners, vessel operators, commercial and recreational seafarers</p> <p>Activity: contributing to and implementing international conventions Target: vessel owners, vessel operators, seafarers, international bodies, other nations, other regulators (within Australia and internationally)</p> <p>Activity: ensuring seafarer competency and welfare Target: vessel owners, vessel operators, seafarers, education and training bodies</p> <p>Activity: building the National System for Domestic Commercial Vessel Safety Target: domestic vessel owners, vessel operators, seafarers</p>	
Performance information		
Year	Performance criteria (a)	Targets/2016–17 Estimated achievement
2016–17	<p>Improvement in the standard of foreign flagged ships and Australian flagged ships (regulated under the <i>Navigation Act 2012</i>) operating in Australian waters, demonstrated through the proportion of serious incidents to total port arrivals</p> <p>Reduction over time in the ratio of reports to AMSA under the <i>Protection of the Sea (Prevention of Pollution from Ships) Act 1983</i> of significant pollution incidents compared to the total number of ship port visits to Australia.</p>	<p>≤0.5 / 0.3</p> <p><0.7% / 0%</p>

Table 2.3: Performance criteria for Outcome 1 (continued)

Performance information (continued)		
Year	Performance criteria (a)	Targets/2016–17 Estimated achievement
2017–18	Improvement in the standard of foreign flagged ships and Australian flagged ships (regulated under the <i>Navigation Act 2012</i>) operating in Australian waters, demonstrated through the proportion of serious incidents to total port arrivals Reduction over time in the ratio of reports to AMSA under the <i>Protection of the Sea (Prevention of Pollution from Ships) Act 1983</i> of significant pollution incidents compared to the total number of ship port visits to Australia.	≤0.5 <0.7%
2018–19 and beyond	As per 2017–18	As per 2017–18
Material changes to Program 1.1 resulting from the following measures:		
<ul style="list-style-type: none"> • There are no new measures with a material impact on the performance information for Program 1.1, Sub-program 1.1.1 		

- (a) The number of performance criteria listed in Table 2.3 have been reduced from previous years as allowed by the Finance Secretary’s Direction under Subsection 36(3) of the PGPA Act dated 3 March 2017 - ‘Requirements for Performance Information included in the Portfolio Budget Statements’. A more comprehensive suite of measures are detailed in AMSA’s Corporate Plan, and are reported in the Annual Performance Statement (Appendix 2 to the Annual Report).

Table 2.3: Performance criteria for Outcome 1 (continued)

Program 1.1 – Seafarer and ship safety, environment protection and search and rescue.		
Sub-program 1.1.2. Search and rescue aims to maximise the number of people saved from maritime and aviation incidents through coordinating search and rescue.		
Purposes	<p>Vision: Safe and <u>clean seas, saving lives</u></p> <p>Mission: Ensuring safe vessel operations, <u>combatting marine pollution</u>, and <u>rescuing people in distress</u></p> <p>Roles:</p> <ul style="list-style-type: none"> - promote maritime safety and protection of the marine environment - prevent and combat ship-sourced pollution in the marine environment - provide a national search and rescue service to the maritime and aviation sectors 	
Delivery	<p>Activity: pre-emptively intervene to assure vessel safety Target: vessel owners, vessel operators, seafarers</p> <p>Activity: saving lives daily through search and rescue Target: persons in distress/lives at risk, emergency services</p> <p>Activity: delivering an effective maritime incident response capability Target: vessel owners, vessel operators, seafarers, emergency services</p> <p>Activity: delivering an effective marine pollution response capability Target: vessel owners, vessel operators, seafarers, state and territory governments, emergency services</p>	
Performance information		
Year	Performance criteria	Targets/2016–17 Estimated achievement
2016–17	Maximise percentage of saved lives as a proportion of lives at risk (a person is defined as being at risk if the person has a chance of surviving the initial maritime or aviation incident)	100% / 97.1%
2017–18	Maximise percentage of saved lives as a proportion of lives at risk (a person is defined as being at risk if the person has a chance of surviving the initial maritime or aviation incident)	100%
2018–19 and beyond	As per 2017–18	As per 2017–18
Material changes to Program 1.1 resulting from the following measures:		
<ul style="list-style-type: none"> • There are no new measures with a material impact on the performance information for Program 1.1, Sub-program 1.1.2 		

- (a) The number of performance criteria listed in Table 2.3 have been reduced from previous years as allowed by the Finance Secretary’s Direction under Subsection 36(3) of the PGPA Act dated 3 March 2017 - ‘Requirements for Performance Information included in the Portfolio Budget Statements’. A more comprehensive suite of measures is detailed in AMSA’s Corporate Plan, and are reported in the Annual Performance Statement (Appendix 2 to the Annual Report).

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the Department's finances for the 2017–18 Budget year, including the impact of Budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

AMSA is budgeting for an overall budget operating loss of \$22.9m, comprising losses of \$14.7m, \$4.2m and \$4.0m from 2017–18 through to 2019–20 respectively, returning to a balanced budget in 2020–21.

The operating loss is primarily due to the costs of implementing the National System for Domestic Commercial Vessel Safety (National System) and costs to prepare AMSA to deliver the full range of regulatory services under the National System. To a lesser extent, the continued downturn in shipping activity is also reducing forecast levy revenue.

During 2016–17, the commencement date for AMSA to assume full responsibility for the delivery of regulatory services was delayed by one year to 1 July 2018. This decision also delayed the implementation of cost recovery arrangements, although AMSA continues to incur the costs associated with preparing for the transition.

The net direct cost to implement and deliver the National System is estimated to be \$74.5m over the budget period. The full cost is not reflected in AMSA's overall budgeted operating loss of \$22.9m until such time as agreement is reached regarding the cost recovery arrangements. The unfunded cost of the National System continues to be met from AMSA reserves. Once funding arrangements for the National System are established, this will be reflected in AMSA's forecast.

This budget will result in a retained surplus of \$21.1m and an available cash balance of \$73.2m by the end of 2020–21.

AMSA revenue

AMSA's revenue sources are levies collected from the shipping industry and appropriated under section 48 of the AMSA Act as Special Appropriations to fund AMSA's ship safety and environment protection functions; and Community Service Obligation funding from the Australian Government for search and rescue coordination services for persons in aviation or maritime distress in Australia's internationally designated search and rescue region.

AMSA also receives revenue from independent sources that comprise fees and charges, payments from related entities and from interest.

In 2017–18, AMSA estimates total revenue of \$208.9m compared to \$213.8m in the 2016–17 Budget, as summarised in the table following.

AMSA revenue comparison

	2016-17 Budget (\$m)	2017-18 Budget (\$m)
AMSA revenue sources		
Special appropriations of levies collected from the shipping industry	120.6	123.5
Annual departmental appropriation for search and rescue functions	54.6	58.6
Annual departmental appropriation for search and rescue response	10.9	10.9
Revenue from independent sources (fees and charges and interest)	27.7	15.9
Total Revenue	213.8	208.9

Revenue from Government: levy funding

AMSA has three levies corresponding to its ship safety and environment protection functions:

- the Marine Navigation (Regulatory Function) Levy funds AMSA's shipping regulatory functions;
- the Marine Navigation Levy funds the national network of marine aids to navigation; and
- the Protection of the Sea Levy funds activities related to pollution and emergency response services.

In 2017-18, levy revenue is estimated to total \$123.5m, which is \$2.9m more than the 2016-17 Budget. This increase is primarily due to growth rate projections in shipping activity. However, overall levy revenue growth for the 2017-18 Budget is 2.2 per cent - down 1.1 per cent from the 3.3 per cent growth projections in the previous Budget.

Revenue from Government

AMSA will receive an annual departmental appropriation of \$58.6m in 2017-18 for providing a search and rescue co-ordination service to the community. AMSA will also receive an annual departmental appropriation of \$10.9m in 2017-18 to cover the cost of search and rescue incidents.

During 2016-17 AMSA transitioned to a new service provider for the dedicated airborne search and rescue capability. The increase in the annual departmental appropriation from 2016-17 reflects the cost of the new contract offset by revised indexation and the Efficiency Dividend of \$1.0m.

Appropriation comparison between 2017–18 and 2016–17

The table below compares the appropriations between the 2017–18 and 2016–17 Budgets:

	2016-17 Budget \$'000	2017-18 Budget \$'000
Appropriation Bill No. 1		
Departmental Outputs		
Australian Search and Rescue Function	54,584	58,620
Australian Search and Rescue Response	10,928	10,928
Total	65,512	69,548
Special Appropriations		
Marine Navigation Levy	34,357	35,178
Regulatory Functions Levy	51,580	52,818
Protection of the Sea Levy	34,291	35,111
Total	120,228	123,107
Total Appropriations	185,740	192,655

Revenue from independent sources: sale of goods and services and interest

AMSA may make determinations fixing charges under section 47 of the AMSA Act, which requires these fees and charges to be reasonably related to the costs incurred by AMSA in their provision. AMSA has a range of services with charges based on the average cost of delivering a specific service or the time taken to deliver the service multiplied by a standard hourly rate. These services include:

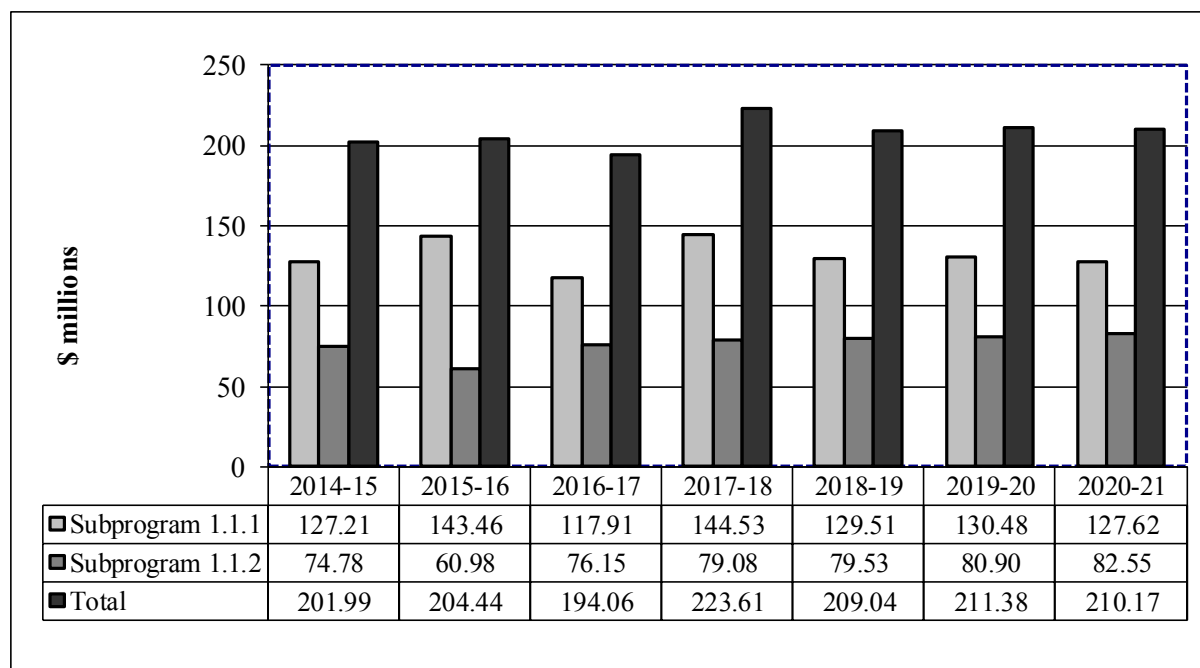
- approvals, certificates and determinations for ships, cargo and ship safety equipment;
- activities related to issuing certificates of competency to seafarers, including conducting practical oral examinations for navigation and engineering officers; and
- assessment of sea time pre-requisites for qualifications, issuing and renewing coastal pilot licences and services provided by the Australian Shipping Registration Office.

In 2017–18, AMSA’s total estimated revenue from independent sources is \$15.9m (down \$11.8m compared to \$27.7m in 2016–17). This decrease is primarily attributable to a one-off settlement of \$8.1m for costs incurred by AMSA in responding to the 2010 *Shen Neng 1* pollution incident, which was budgeted for in 2016–17 but ultimately settled in 2015–16. The withdrawal of Queensland from the National System interim service arrangements has further reduced revenue by \$2.8m, noting that there has also been a corresponding reduction in expenses. Further reductions in revenue are attributable to reduced interest revenue due to fewer funds under investment. The total estimate of \$15.9m includes the sale of goods and services comprising \$8.8m, revenue for the National System for Domestic Commercial Vessel Safety of \$4.1m, reduced interim service arrangements collections of \$3.0m and interest of \$1.0m.

Resources for AMSA's output groups

Chart 3.1.1 shows the resources allocated to AMSA's two sub-programs since 2014-15:

Chart 3.1.1: Trends in resources for AMSA sub-programs

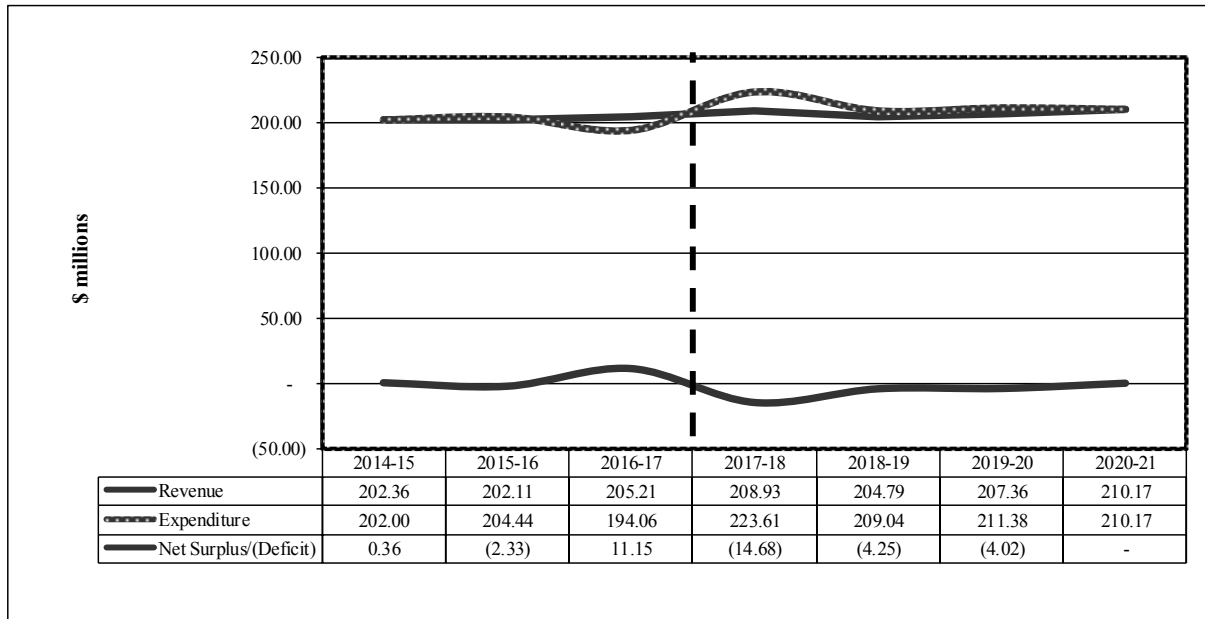


Revenue/expense comparison

Chart 3.1.2 shows the overall trend in AMSA's revenue and expenses since 2014-15. The variation in revenue and expenses since 2014-15 is largely due to:

- the reduction of the rate of the Protection of the Sea (PSL) Levy to 11.25 cents per net registered tonne in 2014-15;
- revision of revenue projections driven by economic parameters in 2014-15 to 2020-21;
- implementation costs for the National System for Domestic Commercial Vessel Safety from pre 2014-15 to 2020-21;
- the recovery of clean-up costs for the *Shen Neng 1* pollution incident in 2015-16;
- cessation of revenue for the National Regulator for Domestic Commercial Vessel Safety collected under interim service arrangements from 2016-17 for Queensland and from 2018-19 for the remaining states; and
- cessation of state and Northern Territory annual contributions for the implementation of the National System for Domestic Commercial Vessel Safety from 2018-19.

Chart 3.1.2: AMSA revenue and expenses



3.2 BUDGETED FINANCIAL STATEMENTS TABLES

**Table 3.1: Comprehensive income statement (showing net cost of services)
(for the period ended 30 June)**

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
EXPENSES					
Employee benefits	57,488	63,692	66,483	67,069	68,209
Suppliers	122,784	145,135	127,647	129,610	127,646
Depreciation and amortisation	13,788	14,780	14,913	14,696	14,315
Total expenses	194,060	223,607	209,043	211,375	210,170
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	17,259	14,924	7,893	7,919	7,895
Interest	1,676	1,000	1,000	1,000	1,000
Total own-source revenue	18,935	15,924	8,893	8,919	8,895
Total own-source income	18,935	15,924	8,893	8,919	8,895
Net (cost of)/contribution by services	(175,125)	(207,683)	(200,150)	(202,456)	(201,275)
Revenue from Government	186,272	193,005	195,901	198,441	201,275
Surplus/(Deficit) attributable to the Australian Government	11,147	(14,678)	(4,249)	(4,015)	-
Total comprehensive income/(loss) attributable to the Australian Government	11,147	(14,678)	(4,249)	(4,015)	-

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	69,828	58,207	60,506	63,369	73,155
Trade and other receivables	9,990	9,270	9,110	9,050	9,210
Total financial assets	79,818	67,477	69,616	72,419	82,365
Non-financial assets					
Land and buildings	17,398	19,762	18,821	17,909	16,988
Property, plant and equipment	123,113	121,069	118,938	116,397	110,519
Intangibles	23,272	26,500	22,879	19,407	16,137
Inventories	4,639	5,489	6,539	6,889	7,739
Other non-financial assets	5,180	6,870	6,590	6,450	6,639
Total non-financial assets	173,602	179,690	173,767	167,052	158,022
Total assets	253,420	247,167	243,383	239,471	240,387
LIABILITIES					
Payables					
Suppliers	30,890	37,290	36,220	36,250	36,620
Other payables	1,196	1,332	1,468	1,740	1,876
Total payables	32,086	38,622	37,688	37,990	38,496
Interest bearing liabilities					
Leases	81	80	80	80	80
Total interest bearing liabilities	81	80	80	80	80
Provisions					
Employee provisions	16,916	18,936	19,806	19,916	20,296
Other provisions	7,135	7,005	7,534	7,225	7,255
Total provisions	24,051	25,941	27,340	27,141	27,551
Total liabilities	56,218	64,643	65,108	65,211	66,127
Net assets	197,202	182,524	178,275	174,260	174,260
EQUITY					
Contributed equity	37,986	37,986	37,986	37,986	37,986
Reserves	115,156	115,156	115,156	115,156	115,156
Retained surplus/(accumulated deficit)	44,060	29,382	25,133	21,118	21,118
Total equity	197,202	182,524	178,275	174,260	174,260

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity – summary of movement
(Budget year 2017–18)**

	Retained earnings \$'000	Asset revaluation reserve \$'000	Other reserve \$'000	Pollution reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2017						
Balance carried forward from previous period	44,060	103,121	1,500	10,535	37,986	197,202
Adjusted opening balance	44,060	103,121	1,500	10,535	37,986	197,202
Comprehensive income						
Surplus/(deficit) for the period	(14,678)	-	-	-	-	(14,678)
Total comprehensive income	(14,678)	-	-	-	-	(14,678)
of which:						
Attributable to the Australian Government	(14,678)	-	-	-	-	(14,678)
Estimated closing balance as at 30 June 2018	29,382	103,121	1,500	10,535	37,986	182,524
Closing balance attributable to the Australian Government	29,382	103,121	1,500	10,535	37,986	182,524

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	65,716	69,548	70,345	71,629	73,195
Sale of goods and rendering of services	32,064	29,314	20,963	21,019	20,965
Interest	1,798	1,100	990	1,010	1,000
Other	120,555	123,107	125,636	126,782	128,000
Total cash received	220,133	223,069	217,934	220,440	223,160
Cash used					
Employees	60,802	61,536	65,477	66,687	67,693
Suppliers	136,004	154,825	141,938	143,119	141,435
Total cash used	196,806	216,361	207,415	209,806	209,128
Net cash from/(used by) operating activities	23,327	6,708	10,519	10,634	14,032
INVESTING ACTIVITIES					
Cash received					
Total cash received	-	-	-	-	-
Cash used					
Purchase of property plant and equipment and intangibles	23,771	18,328	8,220	7,771	4,246
Total cash used	23,771	18,328	8,220	7,771	4,246
Net cash from/(used by) investing activities	(23,771)	(18,328)	(8,220)	(7,771)	(4,246)
FINANCING ACTIVITIES					
Cash used					
Other	760	1	-	-	-
Total cash used	760	1	-	-	-
Net cash from/(used by) financing activities	(760)	(1)	-	-	-
Net increase/(decrease) in cash held	(1,204)	(11,621)	2,299	2,863	9,786
Cash and cash equivalents at the beginning of the reporting period	71,032	69,828	58,207	60,506	63,369
Cash and cash equivalents at the end of the reporting period	69,828	58,207	60,506	63,369	73,155

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations (a)	6,780	-	-	-	-
Funded internally from departmental resources (b)	16,991	18,328	8,220	7,771	4,246
Total	23,771	18,328	8,220	7,771	4,246
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	23,771	18,328	8,220	7,771	4,246
Total cash used to acquire assets	23,771	18,328	8,220	7,771	4,246

Prepared on Australian Accounting Standards basis.

Notes:

- (a) Includes both current and prior year appropriations.
- (b) Includes funding from prior year appropriations, entity receipts, and proceeds from the sale of assets.

Table 3.6: Statement of asset movements (Budget year 2017–18)

	Land	Buildings	Other property, plant and equipment	Intangibles	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2017					
Gross book value	3,350	14,729	134,774	24,718	177,571
Accumulated depreciation/amortisation and impairment	-	(681)	(11,661)	(1,446)	(13,788)
Opening net book balance	3,350	14,048	123,113	23,272	163,783
Capital asset additions					
Estimated expenditure on new or replacement assets					
By purchase - other	3,410	-	9,058	5,860	18,328
Total additions	3,410	-	9,058	5,860	18,328
Other movements					
Depreciation/amortisation expense	-	(1,046)	(11,102)	(2,632)	(14,780)
Total other movements	-	(1,046)	(11,102)	(2,632)	(14,780)
As at 30 June 2018					
Gross book value	6,760	14,729	143,832	30,578	195,899
Accumulated depreciation/amortisation and impairment	-	(1,727)	(22,763)	(4,078)	(28,568)
Closing net book balance	6,760	13,002	121,069	26,500	167,331

Prepared on Australian Accounting Standards basis.

Australian Transport Safety Bureau

Entity resources and planned performance

Australian Transport Safety Bureau

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AUSTRALIAN TRANSPORT SAFETY BUREAU

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

KEY ELEMENTS OF THE ATSB'S STRATEGIC DIRECTION

The Australian Transport Safety Bureau (the ATSB) is an independent statutory agency of the Australian Government. It is governed by a Commission and is entirely separate from transport regulators, policy makers and service providers. At the same time, it is required to cooperate with others who have a role to play in maintaining and improving transport safety, in particular its counterpart agencies in Victoria and New South Wales.

The ATSB performs its functions in accordance with the provisions of the *Transport Safety Investigation Act 2003* (TSI Act) and, where applicable, relevant international agreements. The TSI Act makes it clear that, in carrying out its purpose, the ATSB cannot apportion blame, assist in determining liability or, as a general rule, assist in court proceedings. Its sole focus remains the prevention of future accidents and the improvement of safety.

The ATSB's purpose is to improve the safety of, and public confidence in, aviation, rail and marine transport through:

- the independent investigation of transport accidents and other safety occurrences;
- safety data recording, analysis and research; and
- fostering safety awareness, knowledge and action.

The ATSB is responsible for investigating accidents and other transport safety matters involving civil aviation, rail and interstate and overseas marine operations, as well as participating in overseas investigations involving Australian-registered aircraft and ships and cooperating more broadly with overseas counterparts. A primary focus of its work is the safety of commercial transport, with particular regard to operations involving the travelling public.

The ATSB maintains a national information set of all safety-related occurrences in aviation and of all accidents and significant safety occurrences in the rail and interstate and overseas marine sectors. The information it holds is essential to its capacity to analyse broad safety trends and inform its investigation and safety education work, as well as constituting an important public information resource. The ATSB is enhancing its capacity for a data driven approach to the performance of its investigation, research, communication and education functions.

The ATSB has a specific mandate to report publicly on its analysis and investigations, and to conduct public education programs so as to improve transport safety.

To achieve its primary outcome, the ATSB will implement the following strategies.

- Continue to build its capability to source data nationally on aviation, rail and marine transport safety occurrences and events and to use the data to identify and communicate safety risks and emerging trends.
- Commencing and delivering investigations of accidents, incidents and safety issues that have the greatest potential to influence safety action, with a particular focus on the safety of the travelling public.
- Deliver a program of safety research and analysis that draws on the results of investigations and safety occurrence datasets.
- Undergo an organisational change program with the objective of enhancing the efficiency and effectiveness of the agency's resources.
- Enhance its resource base through attracting, retaining and developing professional staff as well as developing networks with skilled professionals who the ATSB can work with to fulfil its transport safety functions.
- Undertake safety communication and education with an emphasis on identified priority areas where safety risk can be reduced.
- Increase awareness of the ATSB's safety activities by developing a broader range of communication and education products and pursuing their delivery to transport industries and the travelling public through mediums that interact with a variety of stakeholders.
- Enhance stakeholder relationships, with a particular focus on ensuring a strong culture of reporting safety matters through transparent arrangements for the appropriate reporting, sharing and use of safety information.
- Engage with and, as appropriate, provide support to regional and international partners, focussing on developing cooperation in our region and on ensuring that safety lessons and operational innovations are shared internationally.
- Continue the transition to being the national rail safety investigator, as established through the Council of Australian Governments' Intergovernmental Agreement on Rail Safety Regulation and Investigation Reform.

Detailed information about the ATSB's primary outcome, key strategies, deliverables and performance indicators is published in the ATSB Corporate Plan at www.atsb.gov.au.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the ATSB for its operations and to deliver programs and services on behalf of the government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the ATSB's operations) classification.

Information in this table is presented on a resourcing (i.e. appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Australian Transport Safety Bureau resource statement - Budget estimates for 2017–18 as at Budget May 2017

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000
Departmental		
Annual appropriations - ordinary annual services (a)		
Prior year appropriations available (b)	5,954	6,054
Departmental Appropriation (c)	21,169	22,088
s74 retained revenue receipts (d)	16,131	1,595
Departmental capital budget (e)	356	702
Annual appropriations - other services - non-operating (f)		
Equity injection	200	509
<i>Total departmental annual appropriations</i>	<i>43,810</i>	<i>30,948</i>
Total departmental resourcing	43,810	30,948
Total resourcing	43,810	30,948
	2016-17	2017-18
Average staffing level (number)	105	107

Prepared on a resourcing (i.e. appropriations available) basis. All figures shown are GST exclusive - these may not match figures in the cash flow statement.

Notes:

- (a) Appropriation Bill (No. 1) 2017–18.
- (b) Includes unspent appropriations available from prior years. Excludes amounts subject to quarantine by Finance or withheld under section 51 of the *Public Governance, Performance and Accountability Act 2013* (PGPA Act).
- (c) Includes an amount of \$1.7m as a prior year output recognised as appropriation revenue in Table 3.1.
- (d) Estimated retained revenue receipts under section 74 of the PGPA Act.
- (e) Departmental capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.
- (f) Appropriation Bill (No. 2) 2017–18.

Table 1.1: Australian Transport Safety Bureau resource statement - Budget estimates for 2017–18 as at Budget May 2017 (continued)

Third party payments from and on behalf of other entities

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000
Receipts received from other entities for the provision of services (disclosed above in s74 retained revenue receipts section above)		
Department of Foreign Affairs and Trade	749	720
Payments made by other entities on behalf of the Department (disclosed above within administered appropriations)		
Department of Infrastructure and Regional Development	2,456	2,529
Geoscience Australia	2,320	270

1.3 BUDGET MEASURES

Budget measures in Part 1 relating to the ATSB are detailed in *Budget Paper No. 2 – Budget Measures* and are summarised below.

Table 1.2: Entity 2017–18 Budget measures

Part 1: Measures announced since the 2016–17 Mid-Year Economic and Fiscal Outlook (MYEFO)

	Program	2016-17 \$'000	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000
Expense measures						
Australian Transport Safety Bureau – additional funding	1.1					
Departmental expenses		1,677	2,550	2,538	2,537	2,550
Total		1,677	2,550	2,538	2,537	2,550
Total expense measures						
Departmental		1,677	2,550	2,538	2,537	2,550
Total		1,677	2,550	2,538	2,537	2,550

Part 2: Other measures not previously reported in a portfolio statement

This table is not provided as there are no other measures not previously reported in a portfolio statement for the ATSB.

Section 2: Outcomes and planned performance

Australian Government outcomes are the intended results, impacts or consequences of actions by the Australian Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to Australian Government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the enhanced Commonwealth performance framework established by the PGPA Act. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements - included in Annual Reports - to provide an entity's complete performance story.

The most recent corporate plan for the Australian Transport Safety Bureau can be found at: <www.atsb.gov.au/about_atsb/corporateplan2016>

The most recent annual performance statement can be found at:
<www.atsb.gov.au/publications/2016/annual-report-2015-16>

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Improved transport safety in Australia including through: independent 'no blame' investigation of transport accidents and other safety occurrences; safety data recording, analysis and research; and fostering safety awareness, knowledge and action.

Budgeted expenses for Outcome 1

This table below shows how much the ATSB intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Departmental funding sources.

Table 2.1: Budgeted expenses for Outcome 1

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
Program 1.1: Australian Transport Safety Bureau					
Departmental expenses					
Departmental appropriation	22,846	20,411	20,224	20,407	20,348
s74 retained revenue receipts (a)	16,131	1,595	1,595	1,595	1,595
Expenses not requiring appropriation in the Budget year (b)	26,343	2,737	2,697	2,657	2,607
Total departmental expenses	65,320	24,743	24,516	24,659	24,550
Total expenses for Program 1.1	65,320	24,743	24,516	24,659	24,550
Outcome 1 Totals by appropriation type					
Departmental expenses					
Departmental appropriation	22,846	20,411	20,224	20,407	20,348
s74 retained revenue receipts (a)	16,131	1,595	1,595	1,595	1,595
Expenses not requiring appropriation in the Budget year (b)	26,343	2,737	2,697	2,657	2,607
Total departmental expenses	65,320	24,743	24,516	24,659	24,550
Total expenses for Outcome 1	65,320	24,743	24,516	24,659	24,550
	2016-17	2017-18			
Average staffing level (number)	105	107			

Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as government priorities change.

Notes:

- (a) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.
- (b) 'Expenses not requiring appropriation in the Budget year' is made up of depreciation and amortisation expense estimates, estimates of the value of the services that the ATSB will receive free of charge from the Victorian Chief Investigator, Transport Safety, the NSW Office of Transport Safety Investigations and the Australian National Audit Office and an approved operating loss for the 2016-17 financial year mainly due to timing differences between revenue being received and expenses occurring.

Table 2.2: Performance criteria for Outcome 1

Table 2.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2017–18 Budget measures have created new programs or materially changed existing programs.

<p>Outcome 1 – Improved transport safety in Australia including through: independent ‘no blame’ investigation of transport accidents and other safety occurrences; safety data recording, analysis and research; and fostering safety awareness, knowledge and action.</p>	
<p>Program 1.1 – The ATSB will work actively with the aviation, marine and rail industries, transport regulators and governments at a state, national and international level to improve transport safety standards for all Australians, particularly the travelling public. Investigations and related activities seek to raise awareness of identified safety issues and to encourage stakeholders to implement actions to improve future safety.</p>	
<p>Purposes</p>	<p>Improve the safety of, and public confidence in, aviation, marine and rail transport through:</p> <ul style="list-style-type: none"> • the independent ‘no blame’ investigation of transport accidents and other safety occurrences; and • safety data recording, analysis and research fostering safety awareness, knowledge and action.
<p>Delivery</p>	<p>The key deliverables for the ATSB to meet its primary outcome are given below.</p> <ul style="list-style-type: none"> • Complete and publish up to: <ul style="list-style-type: none"> ○ 10 Safety Studies; ○ 50 Complex Investigations; ○ 100 Short Investigations; ○ 50 Investigation Briefs; and ○ 5 statistical and trend monitoring publications (including the Aviation Occurrence Statistics Report). • Present reports on safety trends to the Minister and safety entities twice a year. • Mature the ATSB’s data analysis tools and techniques, to enhance the ATSB’s proactive capability for determining safety hazards and risks to be used in making assessments about occurrences to investigate and safety studies to commence. • Expand the ATSB’s data warehouse to include national rail data. • Assess, classify and publish summaries of accident and incident occurrences received. Details of occurrences being investigated are published within one working day. Summaries of aviation occurrences are ready to be published in the public online database within ten working days of receipt. • Assess confidential reports for clarity, completeness and significance for transport safety and, where appropriate, advise within six weeks any responsible party in a position to take safety action in response to the safety concern. • Ensure preparedness for a major accident by reviewing and testing major accident response and management capabilities through participation in one major exercise per annum. • Assist transport safety in the international region, through direct cooperation and the delivery of approved projects and other support activities provided for by program funding agreements with a publication produced annually addressing the transport safety contribution of these activities. • Provide assistance to investigations overseas in accordance with international arrangements and where resources permit, with a report produced annually addressing the transport safety contribution of this support.

Table 2.2: Performance criteria for Outcome 1 (continued)

<p>Delivery (continued)</p>	<ul style="list-style-type: none"> • The ATSB will proactively influence safety awareness in the aviation, rail and marine industries and amongst the travelling public through communication and education activities including: <ul style="list-style-type: none"> ○ hosting a multi-modal safety conference; ○ establishing safety watch priorities; ○ increasing the accessibility of investigation report content and safety products through its website, mailing lists, use of social media, industry publications and using mediums such as video content; and ○ pushing media coverage of ATSB investigations and safety awareness activities. 	
<p>Performance information</p>		
<p>Year</p>	<p>Performance criteria</p>	<p>Targets/2016–17 Estimated achievement</p>
<p>2016–17</p>	<p>The ATSB's forecast rates against its targeted rates for 2016–17 are as follows:</p> <p>KPI1 Safety actions completed that address safety issues identified by ATSB investigation reports: Critical safety issues All other safety issues</p> <p>KPI2 Complex investigation reports are published within 12 months</p> <p>KPI3 Short investigation reports are completed within four months</p> <p>KPI4 Stakeholder awareness of safety issues is raised as a result of investigation, research and analysis findings and through safety education activities as measured through a biennial survey—scored on a 7-point rating scale</p> <p>KPI5 Safety action is taken by stakeholders to address valid safety concerns identified in confidential reports</p>	<p>100% (100%) 70% (70%)</p> <p>90% (35%)</p> <p>90% (90%)</p> <p>5 or higher on a biennial basis (N/A for this financial year)</p> <p>70% actioned (90% actioned)</p>
<p>2017–18</p>	<p>In 2017–18 the ATSB's performance will be measured against the following targets:</p> <p>KPI1 Safety actions completed that address safety issues identified by ATSB investigation reports: Critical safety issues All other safety issues</p> <p>KPI2 Complex investigation reports are published within 12 months</p> <p>KPI3 Short investigation reports are completed within four months</p> <p>KPI4 Investigation briefs will be completed within one month</p>	<p>100% 70%</p> <p>90%</p> <p>90%</p> <p>90%</p>

Table 2.2: Performance criteria for Outcome 1 (continued)

Performance information (continued)		
Year	Performance criteria	Targets/2016–17 Estimated achievement
2017–18 (continued)	<p>KPI5 An increase from 2016–17 in the overall number of safety issues identified from Safety Studies and Complex Investigations</p> <p>KPI6 Occurrence and Safety Study Investigations to be initiated on the basis of data driven analysis</p> <p>KPI7 Safety action is taken by stakeholders to address valid safety concerns identified in confidential reports</p> <p>KPI8 Through an annual stakeholder survey, stakeholder respondents recall ATSB products related to the safety watch priorities affecting their industry</p> <p>KPI9 An increase in the overall number of ATSB social media followers</p> <p>KPI10 ATSB safety messages disseminated by independent media channels</p>	<p>Up to 10%</p> <p>Up to 15%</p> <p>70% actioned</p> <p>70%</p> <p>Up to 10%</p> <p>5 per month (average)</p>
2018–19 and beyond	As per 2017–18	As per 2017–18
<p>Material changes to Program 1.1 resulting from the following measures:</p> <ul style="list-style-type: none"> In 2016–17 the search for Malaysia Airlines Flight MH370 was suspended. The ATSB's key deliverables have consequently been revised to remove assistance with the search and investigation into the disappearance of MH370. However, the ATSB will continue to assist the Malaysian Government with its investigation into the disappearance. 		

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of ATSB's finances for the 2017-18 Budget year, including the impact of Budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

Budgeted departmental comprehensive income statement

The ATSB is planning for a break-even operating result, adjusted for depreciation and amortisation expense, in 2017-18 and the forward years.

Revenue

Net appropriation revenue of \$20.4m will be provided to the ATSB in 2017-18.

The comprehensive income statement also includes estimates of the ATSB's own source revenue of \$3.7m which includes:

- estimates of cost recoveries from Queensland, Western Australia, South Australia and Tasmania for safety investigations we undertake on their intrastate rail networks (\$0.8m);
- revenue from the Department of Foreign Affairs and Trade for the ATSB's participation in Australian Government transport safety initiatives including capability building activities as part of the Indonesia Transport Safety Assistance Package (\$0.3m) and cooperation with Papua New Guinea (\$0.4m);
- estimates of cost recoveries for training that the ATSB provides to industry; and
- estimates of the value of the services the ATSB will receive free of charge from the Victorian Chief Investigator, Transport Safety, the NSW Office of Transport Safety Investigations and the Australian National Audit Office (\$2.1m).

Expenses

- Budgeted operating expenditure in 2017-18 is \$24.7m, comprised of employee expenses (68%), supplier expenses (29%) and depreciation (3%).
- Depreciation and amortisation expenses are expected to decline over the forward estimates period, as the ATSB's available capital funds decline over the forward estimates period, reducing the amount of capital purchased and therefore the associated depreciation and amortisation expense will decrease.

Budgeted departmental balance sheet

The ATSB's budgeted balance sheet at 30 June 2018 reflects the expected balances for its assets and liabilities as well as retained earnings and contributed equity, based on the projected operating result for 2016-17 and the Budget year.

Financial Assets

The ATSB's largest financial asset is \$5.9m in prior year appropriations.

Non-Financial Assets

These comprise of plant, equipment and intangible software assets utilised by the ATSB, the largest component of which is the entity's investment in its Safety Investigation Information Management System.

Provisions and Payables

The ATSB's primary liability is accrued employee leave entitlements.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

**Table 3.1: Comprehensive income statement (showing net cost of services)
(for the period ended 30 June)**

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
EXPENSES					
Employee benefits	17,174	16,913	17,195	17,494	17,731
Suppliers	47,359	7,208	6,741	6,625	6,329
Depreciation and amortisation	785	620	580	540	490
Finance costs	2	2	-	-	-
Total expenses	65,320	24,743	24,516	24,659	24,550
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	16,131	1,595	1,595	1,595	1,595
Other	2,564	2,117	2,117	2,117	2,117
Total own-source revenue	18,695	3,712	3,712	3,712	3,712
Total own-source income	18,695	3,712	3,712	3,712	3,712
Net (cost of)/contribution by services	(46,625)	(21,031)	(20,804)	(20,947)	(20,838)
Revenue from Government	22,846	20,411	20,224	20,407	20,348
Surplus/(Deficit) attributable to the Australian Government	(23,779)	(620)	(580)	(540)	(490)
Total comprehensive income/(loss) attributable to the Australian Government	(23,779)	(620)	(580)	(540)	(490)
Note: Impact of net cash appropriation arrangements					
	2016-17 \$'000	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000
Total comprehensive income/(loss) less depreciation/amortisation expenses previously funded through revenue appropriations	(22,994)	-	-	-	-
plus depreciation/amortisation expenses previously funded through revenue appropriations (a)	785	620	580	540	490
Total comprehensive income/(loss) - as per Statement of Comprehensive Income	(23,779)	(620)	(580)	(540)	(490)

Prepared on Australian Accounting Standards basis.

Notes:

- (a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental Capital Budget Statement.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	453	453	453	453	453
Trade and other receivables	6,093	6,193	6,293	6,393	6,493
Other financial assets	111	111	111	111	111
Total financial assets	6,657	6,757	6,857	6,957	7,057
Non-financial assets					
Property, plant and equipment	987	1,477	1,746	1,695	1,579
Intangibles	757	854	750	919	912
Other non-financial assets	155	155	155	155	155
Total non-financial assets	1,899	2,486	2,651	2,769	2,646
Total assets	8,556	9,243	9,508	9,726	9,703
LIABILITIES					
Payables					
Suppliers	529	527	527	527	527
Other payables	484	484	484	484	484
Total payables	1,013	1,011	1,011	1,011	1,011
Interest bearing liabilities					
Other interest bearing liabilities	126	126	126	126	126
Total interest bearing liabilities	126	126	126	126	126
Provisions					
Employee provisions	4,091	4,191	4,291	4,391	4,491
Other provisions	76	78	78	78	78
Total provisions	4,167	4,269	4,369	4,469	4,569
Total liabilities	5,306	5,406	5,506	5,606	5,706
Net assets	3,250	3,837	4,002	4,120	3,997
EQUITY					
Contributed equity	13,300	14,507	15,252	15,910	16,277
Reserves	278	278	278	278	278
Retained surplus/(accumulated deficit)	(10,328)	(10,948)	(11,528)	(12,068)	(12,558)
Total equity	3,250	3,837	4,002	4,120	3,997

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity – summary of movement
(Budget year 2017–18)**

	Retained earnings	Asset revaluation reserve	Other reserves	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2017					
Balance carried forward from previous period	(10,328)	278	-	13,300	3,250
Adjusted opening balance	(10,328)	278	-	13,300	3,250
Comprehensive income					
Surplus/(deficit) for the period	(620)	-	-	-	(620)
Total comprehensive income	(620)	-	-	-	(620)
of which:					
Attributable to the Australian Government	(620)	-	-	-	(620)
Transactions with owners					
<i>Contribution by owners</i>					
Equity injection - Appropriation	-	-	-	509	509
Departmental Capital Budget (DCBs)	-	-	-	702	702
Other	-	-	-	(4)	(4)
Sub-total transactions with owners	-	-	-	1,207	1,207
Estimated closing balance as at 30 June 2018	(10,948)	278	-	14,507	3,837
Closing balance attributable to the Australian Government	(10,948)	278	-	14,507	3,837

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	62,540	20,311	20,124	20,307	20,248
Sale of goods and rendering of services	16,131	1,595	1,595	1,595	1,595
Other	350	350	-	-	-
Total cash received	79,021	22,256	21,719	21,902	21,843
Cash used					
Employees	17,474	16,813	17,095	17,394	17,631
Suppliers	61,547	5,443	4,624	4,508	4,212
Total cash used	79,021	22,256	21,719	21,902	21,843
INVESTING ACTIVITIES					
Cash used					
Purchase of property plant and equipment and intangibles	556	1,211	745	658	367
Total cash used	556	1,211	745	658	367
Net cash from/(used by) investing activities	(556)	(1,211)	(745)	(658)	(367)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	556	1,211	745	658	367
Total cash received	556	1,211	745	658	367
Net cash from/(used by) financing activities	556	1,211	745	658	367
Net increase/(decrease) in cash held	-	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	453	453	453	453	453
Cash and cash equivalents at the end of the reporting period	453	453	453	453	453

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (DCB)	356	702	416	590	367
Equity injections - Bill 2	200	509	329	68	-
Total new capital appropriations	556	1,211	745	658	367
Provided for:					
Purchase of non-financial assets	556	1,211	745	658	367
Total items	556	1,211	745	658	367
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations (a)	200	509	329	68	-
Funded by capital appropriations - DCB	356	702	416	590	367
Total	556	1,211	745	658	367
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	556	1,211	745	658	367
Total cash used to acquire assets	556	1,211	745	658	367

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2017–18)

	Other property, plant and equipment \$'000	Intangibles \$'000	Total \$'000
As at 1 July 2017			
Gross book value	2,430	6,529	8,959
Accumulated depreciation/amortisation and impairment	(1,443)	(5,772)	(7,215)
Opening net book balance	987	757	1,744
Capital asset additions			
Estimated expenditure on new or replacement assets			
By purchase - appropriation ordinary annual services (a)	790	421	1,211
Total additions	790	421	1,211
Other movements			
Depreciation/amortisation expense	(300)	(320)	(620)
Other	-	(4)	(4)
Total other movements	(300)	(324)	(624)
As at 30 June 2018			
Gross book value	3,220	6,946	10,166
Accumulated depreciation/amortisation and impairment	(1,743)	(6,092)	(7,835)
Closing net book balance	1,477	854	2,331

Prepared on Australian Accounting Standards basis.

Notes:

- (a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2017–18 for DCBs.

Civil Aviation Safety Authority

**Entity resources and planned
performance**

Civil Aviation Safety Authority

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CIVIL AVIATION SAFETY AUTHORITY

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The Civil Aviation Safety Authority (CASA) is an independent statutory authority established in 1995 under the *Civil Aviation Act 1988*. The main object of this Act is to establish a regulatory framework for maintaining, enhancing and promoting the safety of civil aviation, with particular emphasis on preventing aviation accidents and incidents.

In accordance with the *Civil Aviation Act 1988* and the regulations, CASA has the function of conducting the safety regulation of:

- the civil air operations in Australian territory; and
- the operation of Australian aircraft outside Australian territory.

While safety regulation of civil aviation remains its primary role, CASA also provides safety education and training programs and has responsibility for airspace regulation.

AUSTRALIAN GOVERNMENT PRIORITIES AND CASA'S COMMITMENT TO AVIATION SAFETY

The Australian Government is committed to maintaining and enhancing safety as its number one priority in aviation. As Australia's aviation safety regulator, CASA will support the Australian Government to maintain, enhance and promote the safety of civil aviation through the application of a detailed risk-based approach with particular emphasis to deliver the goals as set out in Table 2.2: Performance criteria for Outcome 1.

CASA will ensure the directions of the Australian Government, as presented in the Minister's Statement of Expectations, are implemented effectively and efficiently. CASA's corporate plan fully details the activities and initiatives to be undertaken by the organisation to meet the expectations.

The Australian Government has set out some clear objectives relevant to CASA including;

- to continue to focus on aviation safety as the highest priority;
- to consider the economic and cost impact on individuals, businesses and the community in the development and finalisation of new or amended regulatory changes;
- to take a pragmatic, practical and proportionate approach to regulation as it applies to different industry sectors having regard to risk; and
- implement its regulatory philosophy, with the philosophy being reflected in relevant policies, procedures, manuals, and when CASA personnel are carrying out their day-to-day operations.

CASA's comprehensive planning framework fully incorporates the Australian Government direction and ensures the relevant requirements are implemented effectively and efficiently. CASA aims to achieve its commitment to aviation safety through its three key goals. They are:

- to maintain and enhance a fair, effective and efficient aviation safety regulation system;
- to engage collaboratively with the wider aviation community to promote and support a positive safety culture; and
- to continuously improve organisational performance.

Each CASA goal is supported through a number of key performance areas (KPA) and indicators (KPI). The progress and achievement against the KPIs is monitored by a comprehensive performance management and reporting process. CASA will continue its commitment to making further improvements to the way it operates and continuously strive to achieve its high-level goals.

CHALLENGING AVIATION TRENDS AND IMPLICATIONS FOR CASA

The aviation landscape is growing in complexity, including the entry of additional international and low cost carriers, the rapid growth and complexity of remotely piloted aircraft systems (i.e. drones), and the emergence of new technologies and materials. The retention of specialist personnel in a challenging labour market is a matter of concern as are issues related to ageing aircraft and the oversight of infrastructure developments at aerodromes over the coming decade. Like other safety regulators around the world, CASA is cognisant of the need to ensure that safety-related considerations are at the forefront of CASA's regulatory actions for the benefit of the aviation community.

As a key priority, CASA continues to develop and implement new safety standards and regulations, taking into account the Australian Government's regulatory reform agenda. CASA will stay abreast of changes within the aviation industry by carefully analysing safety and operational data to look for trends and emerging risks which need to be addressed. This approach will further focus CASA on its core activity - the regulation of aviation safety.

CASA'S FUNDING STRATEGY

CASA receives funding from three major sources: a Government annual appropriation; a 3.556 cent per litre excise on aviation fuel consumed by all domestic aircraft (all of which is provided to CASA); and regulatory service fees. Whilst CASA conducts surveillance and regulatory oversight of international carriers and airports, these do not contribute to the fuel excise funding model.

CASA funding arrangements have been recently reviewed and Government has agreed for the current funding arrangements to remain in place for 2017-18, noting that there is increasing pressure on CASA's budget with the demands arising from the growth of new international and low cost carriers, together with the continued rapid growth and complexity of drones. These pressures will need to be monitored.

COST RECOVERY ARRANGEMENTS

CASA collects fees for regulatory services in accordance with the *Civil Aviation (Fees) Regulations 1995*.

There will be no increases to the amounts charged for fixed fees or hourly rates in 2017-18.

The following table shows budgeted revenue from CASA's cost recovery arrangements.

	Estimated Actual	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	2016-17 \$m	2017-18 \$m	2018-19 \$m	2019-20 \$m	2020-21 \$m
Regulatory service fees	12.9	15.0	15.0	15.0	15.0
ASIC/ AVID issue and renewal (a)	1.6	1.5	1.5	1.5	1.5
Total	14.5	16.5	16.5	16.5	16.5

(a) Aviation Security Identification Cards (ASIC) and Aviation Verification of Identity (AVID) cards.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to CASA for its operations and to deliver programs and services on behalf of the government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for CASA's operations) classification.

For more detailed information on special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (i.e. appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Civil Aviation Safety Authority resource statement - Budget estimates for 2017–18 as at Budget May 2017

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000
Opening balance/cash reserves at 1 July	63,708	65,831
Funds from Government		
Annual appropriations - ordinary annual services (a)		
Outcome 1	41,892	41,313
<i>Total annual appropriations</i>	<i>41,892</i>	<i>41,313</i>
Special appropriations (Department of Infrastructure and Regional Development)		
<i>Aviation Fuel Revenues (Special Appropriation) Act 1988</i>	121,479	123,084
<i>Total special appropriations</i>	<i>121,479</i>	<i>123,084</i>
Total funds from Government	163,371	164,397
Funds from industry sources		
Regulatory service fees	12,917	15,000
Total funds from industry sources	12,917	15,000
Funds from other sources		
Interest	1,574	1,600
Sale of goods and services (b)	1,630	1,500
Other	1,740	1,253
Total funds from other sources	4,944	4,353
Total net resourcing	244,940	249,581
	2016-17	2017-18
Average staffing level (number)	765	805

Prepared on a resourcing (i.e. appropriations available) basis. All figures shown are GST exclusive – these may not match figures in the cash flow statement.

CASA is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure and Regional Development, which are then paid to CASA and are considered 'departmental' for all purposes.

Notes:

- (a) Appropriation Bill (No. 1) 2017–18.
- (b) Includes revenue from the issuance of ASIC and AVID cards.

1.3 BUDGET MEASURES

There are no Budget measures relating to CASA detailed in *Budget Paper No. 2 – Budget Measures*.

Table 1.2: Entity 2017–18 Budget measures

Part 1: Measures announced since the 2016–17 Mid-Year Economic and Fiscal Outlook (MYEFO)

This table is not provided as there have been no measures since MYEFO for CASA.

Part 2: Other measures not previously reported in a portfolio statement

This table is not provided as there are no other measures not previously reported in a portfolio statement for CASA.

Section 2: Outcomes and planned performance

Australian Government outcomes are the intended results, impacts or consequences of actions by the Australian Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to Australian Government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the enhanced Commonwealth performance framework established by the PGPA Act. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements - included in Annual Reports - to provide an entity's complete performance story.

The most recent corporate plan for Civil Aviation Safety Authority can be found at:
<www.casa.gov.au/publications-and-resources/publication/corporate-plan-2016-17-2020-21>

The most recent annual performance statement can be found at:
<www.casa.gov.au/publications-and-resources/publication/annual-report-2015-16>

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Maximise aviation safety through a regulatory regime, detailed technical material on safety standards, comprehensive aviation industry oversight, risk analysis, industry consultation, education and training.

Budgeted expenses for Outcome 1

This table below shows how much CASA intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Departmental funding sources.

Table 2.1: Budgeted expenses for Outcome 1

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
Program 1.1: Civil Aviation Safety Authority					
Revenue from Government					
Ordinary Annual Services (Appropriation Bill No. 1)	41,892	41,313	41,038	40,948	41,104
Special Appropriation expenses					
<i>Aviation Fuel Revenues (Special Appropriation) Act 1988</i>	121,900	123,100	126,700	130,500	134,400
Revenue from industry sources	15,678	17,500	17,500	17,500	17,500
Revenues from other independent sources	1,574	1,600	1,700	1,900	2,100
Expenses not requiring appropriation in the Budget year (a)	(2,496)	(16)	(14)	(11)	(9)
Total expenses for Program 1.1	178,548	183,497	186,924	190,837	195,095
Outcome 1 Totals by appropriation type					
Revenue from Government					
Ordinary Annual Services (Appropriation Bill No. 1)	41,892	41,313	41,038	40,948	41,104
Special Appropriation expenses	121,900	123,100	126,700	130,500	134,400
Revenue from industry sources	15,678	17,500	17,500	17,500	17,500
Revenues from other independent sources	1,574	1,600	1,700	1,900	2,100
Expenses not requiring appropriation in the Budget year (a)	(2,496)	(16)	(14)	(11)	(9)
Total expenses for Outcome 1	178,548	183,497	186,924	190,837	195,095
	2016-17	2017-18			
Average staffing level (number)	765	805			

Notes:

- (a) 'Expenses not requiring appropriation in the Budget year' is made up of the operating result and the timing of accruals.

Table 2.2: Performance criteria for Outcome 1

Table 2.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2017–18 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Maximise aviation safety through a regulatory regime, detailed technical material on safety standards, comprehensive aviation industry oversight, risk analysis, industry consultation, education and training.	
Program 1.1	
The following three goals represent the goods and services produced by the program in delivering its outcome.	
<p>1. Maintain and enhance a fair, effective and efficient aviation safety regulation system</p> <p>CASA will focus its efforts on maintaining, enhancing and promoting aviation safety, as set out in the <i>Civil Aviation Act 1988</i> and in accordance with all Government directions. CASA's work will centre on enhancing oversight and surveillance, continuing the Regulatory Implementation Program, continuing to reform the Australian administered airspace and continuing effective enforcement to secure compliance with safety standards.</p>	
<p>2. Collaborative engagement with the wider aviation community to promote and support a positive safety culture</p> <p>CASA maintains a constructive working relationship with other Australian Government agencies and promotes effective collaboration through consultation and communication with the wider aviation community. Through its consultative forums, feedback channels, educational efforts and promotional campaigns, CASA engages in a clear, open and transparent manner with the aviation industry to continuously improve the regulatory framework and be a partner in supporting and promoting a positive aviation safety culture.</p>	
<p>3. Continuous improvement of organisational performance</p> <p>CASA closely monitors its organisational performance and seeks to continually improve its operational activities, regulatory services and other support functions. CASA is adopting a comprehensive quality management systems approach to drive continuous improvement across all facets of the organisation.</p>	
Purposes	<p>CASA is Australia's aviation safety regulator and is a corporate Commonwealth entity under the <i>Public Governance, Performance and Accountability Act 2013</i> (PGPA Act) and was established on 6 July 1995 under the <i>Civil Aviation Act 1988</i> (the Act). The main object of the Act is to establish a regulatory framework for maintaining, enhancing and promoting the safety of civil aviation, with particular emphasis on preventing aviation accidents and incidents.</p> <p>In exercising its powers and performing its functions, CASA is required to regard the safety of air navigation as the most important consideration.</p> <p>CASA's key role is to conduct the safety regulation of civil air operations in Australian territory and the operation of Australian aircraft outside Australian territory. CASA is also responsible for ensuring that Australian-administered airspace is administered and used safely.</p> <p>CASA, the Australian Transport Safety Bureau, the Department of Infrastructure and Regional Development, Airservices Australia and the Department of Defence constitute Australia's aviation safety framework, each with separate and distinct functions, but working together as an integrated system.</p> <p>In keeping with CASA's fundamental obligations, efforts are maintained and promoted at all times to ensure our decision-making and actions are lawful, fair, reasonable and consistent, and in all cases contribute to optimal safety outcomes, while not unnecessarily impeding the efficient operation of entities that we regulate.</p>
Delivery	<p>CASA has a range of key focus areas through which it will deliver its outcome. The detailed initiatives to measure success against these focus areas are outlined in full in the CASA Corporate Plan. CASA has five key performance areas (KPA's) through which it will deliver its outcome. The detailed key performance indicators to measure success against these five KPA's are outlined in full in the CASA Corporate Plan.</p>

Table 2.2: Performance criteria for Outcome 1 (continued)

Performance information		
Year	Performance criteria	Targets/2016–17 Estimated achievement
2016–17	Number of accidents per hours flown by industry sector Number of incidents per hours flown by industry sector Clear, open and transparent engagement with the industry to support the continuous improvement of an efficient and effective aviation safety regulatory framework	Reducing trend (a) Reducing trend (a) Overall improvement to the 2015 industry survey and acceptance of CASA's annual performance report by the independent performance review panel
2017–18	Number of accidents per hours flown by industry sector Number of incidents per hours flown by industry sector Clear, open and transparent engagement with the industry to support the continuous improvement of an efficient and effective aviation safety regulatory framework	Reducing trend Reducing trend Continued focus on improving CASA's stakeholder engagement with an industry survey to be undertaken in late 2017
2018–19 and beyond	As per 2017–18	As per 2017–18
Material changes to Program 1.1 resulting from the following measures:		
<ul style="list-style-type: none"> • There are no new measures with a material impact on the performance information for Program 1.1 		

- (a) This key performance indicator relies on the availability of data which is not published by the Bureau of Infrastructure, Transport and Regional Economics (BITRE) until after 30 June each year.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of CASA's finances for the 2017-18 Budget year, including the impact of Budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

Budgeted departmental income statement

2016-17

CASA is budgeting for an operating surplus in 2016-17 of \$2.5m, which is higher than the approved small budget operating surplus. The higher than anticipated surplus is mainly due to the net impact of the following:

- a \$0.5m reduction in Ordinary Appropriation revenue associated with an adjustment in the treatment of index parameters;
- a \$0.2m increase in Special Appropriation for aviation fuel excise revenue;
- a \$1.8m reduction in regulatory service fees and other revenues mainly associated with lower demand due to regulatory reform transition;
- a \$5.2m decrease in employee expenses resulting from an estimated lower average staffing level ;
- a \$1.7m increase in supplier expenditure to support additional strategic initiatives; and
- a \$1.1m reduction in depreciation expense associated with the delay in project delivery.

2017-18

CASA is planning a small operating surplus in 2017-18. The \$7.6m increase in employee benefits is driven by recruiting to our funded averaging staffing level, 805, and pay rises in accordance with the employee enterprise agreement.

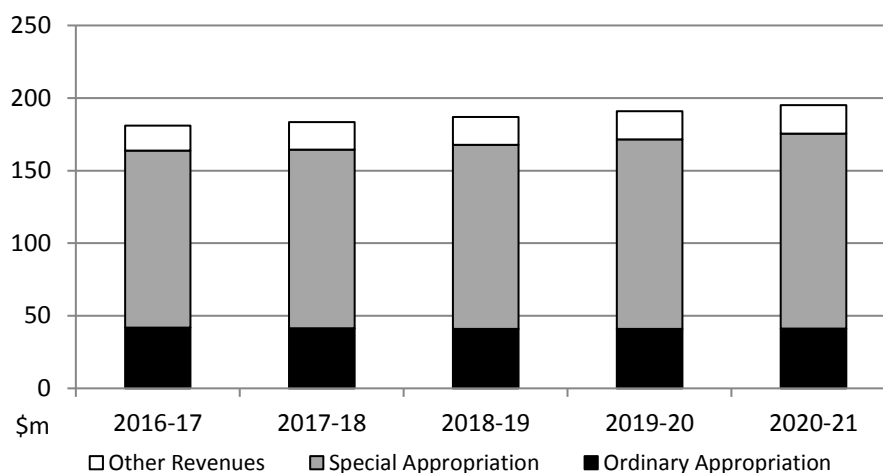
Forward Years

CASA is budgeting for small operating surpluses in the forward years in the face of a small 0.6% reduction in Ordinary Appropriation from Government and with Special Appropriation for aviation fuel excise forecast to grow at around 3.0% per annum.

Depreciation expenditure will steadily increase in line with CASA's capital program and employee benefits will continue to increase with pay rises in accordance with CASA's employee enterprise agreement.

Chart 3.1 illustrates CASA's revenue funding. Revenue from special appropriations will increase by 3.9% in the Budget year and 3.1% in the forward years.

Chart 3.1: Revenue



Total expenses in 2017–18 are estimated to be \$183.5m, an increase of \$5.0m when compared to the anticipated outcome for 2016–17. The main movements in the major expense categories are:

- employee expenses are to increase by \$7.6m as CASA recruits to its funded staff level and the pay rises in accordance with CASA’s employee enterprise agreement;
- depreciation expenses increasing by \$0.1m, reflecting an increase in capital expenditure in 2016–17; and
- supplier expenses decreasing by \$2.7m as a result of ongoing targeted savings measures.

Budgeted departmental balance sheet

CASA’s net asset (or equity) position for 2017–18 is forecast to be largely unchanged with a small increase compared to 2016–17, consistent with the anticipated small operating surplus and projected capital investment.

Chart 3.2 illustrates CASA’s budgeted asset profile. Total budgeted assets of \$108.5m in 2017–18 represents a decrease of \$0.3m from the estimated 2016–17 closing position.

Chart 3.2: Budgeted Assets for 2017–18

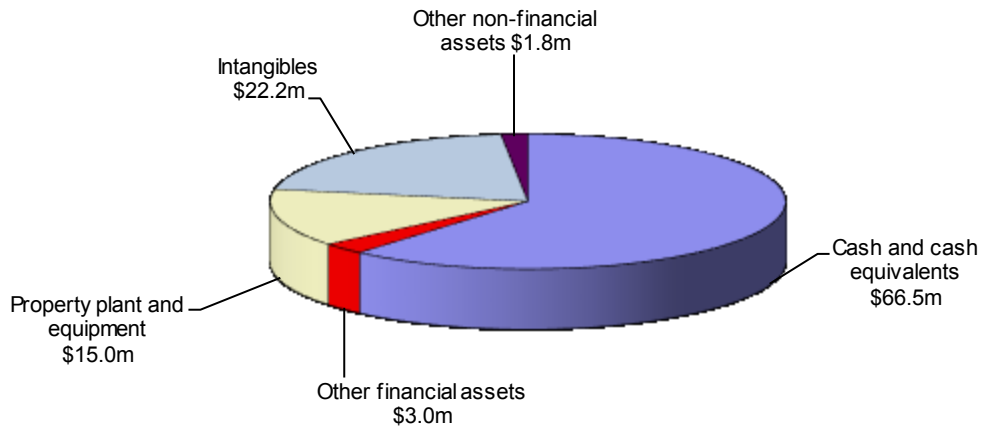
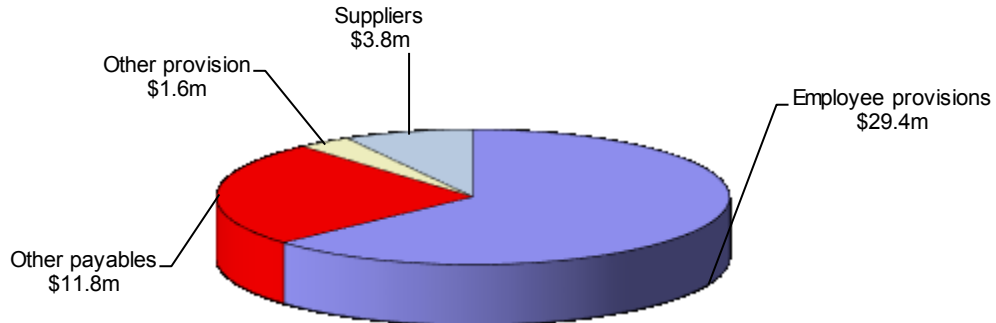


Chart 3.3 illustrates CASA’s budgeted liabilities profile. Total budgeted liabilities of \$46.6m in 2017–18 represents a decrease of \$0.3m from the estimated 2016–17 closing position. CASA’s primary liability continues to be accrued employee leave entitlements of \$29.4m.

Chart 3.3: Budgeted Liabilities for 2017–18



3.2 BUDGETED FINANCIAL STATEMENTS TABLES

**Table 3.1: Comprehensive income statement (showing net cost of services)
(for the period ended 30 June)**

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
EXPENSES					
Employee benefits	114,742	122,344	125,186	128,601	132,482
Suppliers	51,622	48,901	47,951	49,008	50,171
Depreciation and amortisation	12,184	12,252	13,787	13,228	12,442
Total expenses	178,548	183,497	186,924	190,837	195,095
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	14,547	16,500	16,500	16,500	16,500
Interest	1,574	1,600	1,700	1,900	2,100
Other	1,131	1,000	1,000	1,000	1,000
Total own-source revenue	17,252	19,100	19,200	19,400	19,600
Total own-source income	17,252	19,100	19,200	19,400	19,600
Net (cost of)/contribution by services	(161,296)	(164,397)	(167,724)	(171,437)	(175,495)
Revenue from Government	163,792	164,413	167,738	171,448	175,504
Surplus/(Deficit) attributable to the Australian Government	2,496	16	14	11	9
Total comprehensive income/(loss) attributable to the Australian Government	2,496	16	14	11	9

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	10,000	10,000	10,000	10,000	10,000
Trade and other receivables	1,097	1,106	1,096	1,114	1,134
Investments	55,831	56,479	56,522	61,661	64,235
Other financial assets	1,864	1,884	1,945	2,730	2,837
Total financial assets	68,792	69,469	69,563	75,505	78,206
Non-financial assets					
Property, plant and equipment	15,766	14,984	17,147	16,570	14,404
Intangibles	22,244	22,188	20,505	16,517	16,714
Other non-financial assets	1,910	1,809	1,775	1,813	1,856
Total non-financial assets	39,920	38,981	39,427	34,900	32,974
Total assets	108,712	108,450	108,990	110,405	111,180
LIABILITIES					
Payables					
Suppliers	4,027	3,814	3,740	3,823	3,913
Other payables	11,412	11,796	11,835	12,579	12,661
Total payables	15,439	15,610	15,575	16,402	16,574
Provisions					
Employee provisions	29,891	29,442	30,003	30,580	31,174
Other provisions	1,569	1,569	1,569	1,569	1,569
Total provisions	31,460	31,011	31,572	32,149	32,743
Total liabilities	46,899	46,621	47,147	48,551	49,317
Net assets	61,813	61,829	61,843	61,854	61,863
EQUITY					
Contributed equity	3,295	3,295	3,295	3,295	3,295
Reserves	8,793	8,793	8,793	8,793	8,793
Retained surplus/(accumulated deficit)	49,725	49,741	49,755	49,766	49,775
Total equity	61,813	61,829	61,843	61,854	61,863

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity – summary of movement
(Budget year 2017–18)**

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2017				
Balance carried forward from previous period	49,725	8,793	3,295	61,813
Adjusted opening balance	49,725	8,793	3,295	61,813
Comprehensive income				
Surplus/(deficit) for the period	16	-	-	16
Total comprehensive income	16	-	-	16
of which:				
Attributable to the Australian Government	16	-	-	16
Closing balance as at 30 June 2018	49,741	8,793	3,295	61,829
Closing balance attributable to the Australian Government	49,741	8,793	3,295	61,829

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	41,892	41,313	41,038	40,948	41,104
Sale of goods and rendering of services	14,547	16,500	16,500	16,500	16,500
Interest	1,574	1,600	1,700	1,900	2,100
Other	123,219	124,337	127,650	130,696	135,273
Total cash received	181,232	183,750	186,888	190,044	194,977
Cash used					
Employees	116,677	122,793	124,625	128,024	131,888
Suppliers	53,289	48,895	47,952	48,219	50,042
Total cash used	169,966	171,688	172,577	176,243	181,930
Net cash from/(used by) operating activities	11,266	12,062	14,311	13,801	13,047
INVESTING ACTIVITIES					
Cash used					
Purchase of property plant and equipment and intangibles	9,143	11,414	14,268	8,662	10,473
Total cash used	9,143	11,414	14,268	8,662	10,473
Net cash from/(used by) investing activities	(9,143)	(11,414)	(14,268)	(8,662)	(10,473)
Net increase/(decrease) in cash held	2,123	648	43	5,139	2,574
Cash and cash equivalents at the beginning of the reporting period	63,708	65,831	66,479	66,522	71,661
Cash and cash equivalents at the end of the reporting period	65,831	66,479	66,522	71,661	74,235

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from departmental resources	9,143	11,414	14,268	8,662	10,473
Total	9,143	11,414	14,268	8,662	10,473
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	9,143	11,414	14,268	8,662	10,473
Total cash used to acquire assets	9,143	11,414	14,268	8,662	10,473

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2017–18)

	Other property, plant and equipment \$'000	Intangibles \$'000	Total \$'000
As at 1 July 2017			
Gross book value	21,355	48,666	70,021
Accumulated depreciation/amortisation and impairment	(5,589)	(26,422)	(32,011)
Opening net book balance	15,766	22,244	38,010
Capital asset additions			
Estimated expenditure on new or replacement assets			
By purchase - other	4,031	7,383	11,414
Total additions	4,031	7,383	11,414
Other movements			
Depreciation/amortisation expense	(4,813)	(7,439)	(12,252)
Total other movements	(4,813)	(7,439)	(12,252)
As at 30 June 2018			
Gross book value	25,386	56,049	81,435
Accumulated depreciation/amortisation and impairment	(10,402)	(33,861)	(44,263)
Closing net book balance	14,984	22,188	37,172

Prepared on Australian Accounting Standards basis.

Appendix 3.1: Total budgeted revenue

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
Ordinary Appropriation from Government	41,892	41,313	41,038	40,948	41,104
Special Appropriation	121,900	123,100	126,700	130,500	134,400
Appropriations from Government	163,792	164,413	167,738	171,448	175,504
Regulatory service fees	12,916	15,000	15,000	15,000	15,000
Other cost recovery and purchase provider arrangements	1,631	1,500	1,500	1,500	1,500
Interest	1,574	1,600	1,700	1,900	2,100
Other	1,131	1,000	1,000	1,000	1,000
Revenue from other sources	17,252	19,100	19,200	19,400	19,600
Total revenue	181,044	183,513	186,938	190,848	195,104

Infrastructure Australia

Entity resources and planned performance

Infrastructure Australia

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INFRASTRUCTURE AUSTRALIA

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

Infrastructure Australia is a statutory authority established on 1 September 2014 following amendment of the *Infrastructure Australia Act 2008*. Infrastructure Australia's primary role is to support the Australian Government's plan to build a strong and prosperous economy. This is to be done through the provision of high quality independent advice concerning nationally significant infrastructure matters. This advice is for the Australian Government, and in turn, all levels of government, industry and stakeholders.

In accordance with the outcome in Section 2 of this document, "Outcomes and Planned Performance", Infrastructure Australia is responsible for providing independent advice for:

- improved decision-making on infrastructure matters;
- better identification and assessment of key drivers of infrastructure demand and utilisation;
- improved prioritisation of infrastructure projects; and
- the identification, implementation and promotion of best practice infrastructure planning, financing, delivery and operation.

The key priorities for Infrastructure Australia in 2017–18 are:

- continue to undertake evaluations on all infrastructure proposals where funding of more than \$100 million is sought from the Commonwealth. This includes economic and social infrastructure proposals but excludes defence proposals;
- regularly update and further develop the Infrastructure Priority List. This priority list will be informed by the other work of Infrastructure Australia, in particular the Australian Infrastructure Audit, the Australian Infrastructure Plan and evaluation of infrastructure proposals;
- development of further advice, through the development of research papers, on the recommendations in the Australian Infrastructure Plan (delivered in 2015–16);
- development and maintenance of data sources to inform future plans and priority lists; and
- continue to establish and develop the corporate capabilities to support Infrastructure Australia's role as an independent entity that provides high quality advice.

The Australian Infrastructure Plan (delivered in 2015–16) identifies reform and investment priorities to be implemented in the coming 15 years, to increase productivity and support economic growth.

The plan was informed by the outcomes of the Northern Australia Audit, the Australian Infrastructure Audit, evaluations of infrastructure project proposals and input from jurisdictions, industry and community stakeholders.

The plan will be updated at least every five years. In 2017–18, Infrastructure Australia will play an active role in ongoing research and collaboration initiatives that promote and develop effective data and information sharing, analysis and benchmarking. In particular, Infrastructure Australia will undertake initiatives to maintain the currency of its data to inform future Audits, plans, priority lists and project evaluations.

Additional priorities of Infrastructure Australia in 2017–18 include:

- continue to evolve the frameworks utilised by jurisdictions in submitting proposals to Infrastructure Australia for evaluation to promote best practice in infrastructure planning, procurement and delivery. This will include consideration of costs and benefits and the appropriate assessment of wider benefits (in addition to direct benefits) providing guidance on how these should be measured and applied, if required;
- promote best practice in the planning, funding, delivery and operations of infrastructure through leadership on regulatory reform objectives;
- through engagement with all levels of government and industry, facilitate the continual evolution of planning and procurement practices by contributing to a repository of data, information and knowledge on the nation’s infrastructure resources, requirements, delivery and practices; and
- continue to establish and maintain productive working relationships with all levels of government and industry. This includes engaging closely with Commonwealth departments, agencies and entities as well as states, territories, local governments, investors in infrastructure, owners of infrastructure and communities – as the end users of infrastructure.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to Infrastructure Australia for its operations and to deliver programs and services on behalf of the government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for Infrastructure Australia's operations) classification.

For more detailed information on special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (i.e. appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Infrastructure Australia resource statement - Budget estimates for 2017–18 as at Budget May 2017

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000
Opening balance/cash reserves at 1 July	6,113	6,103
Funds from Government		
Annual appropriations - ordinary annual services (a)		
Outcome 1	11,581	11,592
<i>Total annual appropriations</i>	<i>11,581</i>	<i>11,592</i>
Total funds from Government	11,581	11,592
Funds from other sources		
Interest	100	75
Total funds from other sources	100	75
Total net resourcing	17,794	17,770
	2016-17	2017-18
Average staffing level (number)	25	29

Prepared on a resourcing (i.e. appropriations available) basis. All figures shown are GST exclusive – these may not match figures in the cash flow statement.

Infrastructure Australia is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure and Regional Development, which are then paid to Infrastructure Australia and are considered 'departmental' for all purposes.

Notes:

(a) Appropriation Bill (No. 1) 2017-18.

1.3 BUDGET MEASURES

Budget measures in Part 1 relating to Infrastructure Australia are detailed in *Budget Paper No. 2 – Budget Measures* and are summarised below.

Table 1.2: Entity 2017–18 Budget measures

Part 1: Measures announced since the 2016–17 Mid-Year Economic and Fiscal Outlook (MYEFO)

	Program	2016-17 \$'000	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000
Expense measures						
Infrastructure Australia - additional funding for reform initiatives	1.1					
Departmental expenses		-	2,961	2,939	2,981	2,984
Total		-	2,961	2,939	2,981	2,984
Total expense measures						
Departmental		-	2,961	2,939	2,981	2,984
Total		-	2,961	2,939	2,981	2,984

Part 2: Other measures not previously reported in a portfolio statement

This table is not provided as there are no other measures not previously reported in a portfolio statement for Infrastructure Australia.

Section 2: Outcomes and planned performance

Australian Government outcomes are the intended results, impacts or consequences of actions by the Australian Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to Australian Government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the enhanced Commonwealth performance framework established by the PGPA Act. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements - included in Annual Reports - to provide an entity's complete performance story.

The most recent corporate plan for Infrastructure Australia can be found at:
<www.infrastructureaustralia.gov.au/about/accountability-reporting.aspx>

The most recent annual performance statement can be found at:
<www.infrastructureaustralia.gov.au/about/accountability-reporting.aspx>

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Improve decision-making on matters relating to infrastructure; advise governments and others on matters relating to infrastructure, including better assessment of infrastructure needs and prioritisation of infrastructure projects; and promote best practice infrastructure planning, financing, delivery and operation.

Budgeted expenses for Outcome 1

This table below shows how much Infrastructure Australia intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Departmental funding sources.

Table 2.1: Budgeted expenses for Outcome 1

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
Program 1.1: Infrastructure Australia					
Revenue from Government					
Ordinary Annual Services (Appropriation Bill No. 1)	11,581	11,592	11,503	11,560	11,604
Revenues from other independent sources	100	75	75	75	75
Total expenses for Program 1.1	11,681	11,667	11,578	11,635	11,679
Outcome 1 Totals by appropriation type					
Revenue from Government					
Ordinary Annual Services (Appropriation Bill No. 1)	11,581	11,592	11,503	11,560	11,604
Revenues from other independent sources	100	75	75	75	75
Total expenses for Outcome 1	11,681	11,667	11,578	11,635	11,679
	2016-17	2017-18			
Average staffing level (number)	25	29			

Notes:

- (a) 'Expenses not requiring appropriation in the Budget year' is made up of accruals associated with funding from the special appropriation.

Table 2.2: Performance criteria for Outcome 1

Table 2.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2017–18 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Improve decision-making on matters relating to infrastructure; advise governments and others on matters relating to infrastructure, including better assessment of infrastructure needs and prioritisation of infrastructure projects; and promote best practice infrastructure planning, financing, delivery and operation.		
Program 1.1 – Infrastructure Australia will contribute to the Government's objective of supporting competitiveness, driving productivity and enhancing quality of life, through the provision of high quality advice.		
Purposes	Infrastructure Australia's purpose is to: <ul style="list-style-type: none"> improve decision-making on matters relating to infrastructure; advise governments and others on infrastructure matters including the better assessment of infrastructure needs and prioritisation of infrastructure projects; and promote best practice in infrastructure planning, financing, delivery and operation. 	
Delivery	Infrastructure Australia will provide high quality independent advice on nationally significant infrastructure matters to the Australian Government and in turn, all levels of government, industry and stakeholders. This advice will be prepared in consultation with all levels of government, industry stakeholders and the community – as the end users of infrastructure. This advice will include published project evaluations, infrastructure priority lists, published research and other initiatives.	
Performance information		
Year	Performance criteria	Targets/2016–17 Estimated achievement
2016–17	Evaluate project proposals on all infrastructure proposals, excluding defence projects, where funding of more than \$100 million is sought from the Commonwealth Regularly update and further develop the Infrastructure Priority List Undertake research initiatives that promote best practice in the planning, funding, delivery and operations of infrastructure Evaluate applications for designation under the Tax Loss Incentive for Designated Infrastructure Projects as required by Subdivision 415-C of the <i>Income Tax Assessment Act 1997</i>	<i>Expected achievement:</i> Infrastructure Australia assessed 17 project proposals in 2016–17 <i>Expected achievement:</i> Infrastructure Australia launched a newly revised Infrastructure Priority List on 25 February 2017. In addition, Infrastructure Australia has continued to evolve its assessment framework for analysis of project proposals <i>Expected achievement:</i> In 2016–17 Infrastructure Australia launched an infrastructure 'Reform Series' of policy papers that promote best practice in infrastructure planning, funding, delivery and operation <i>Expected achievement:</i> Infrastructure Australia has the necessary frameworks and resourcing available to evaluate any applications received in the period
2017–18	Evaluate project proposals on all infrastructure proposals, excluding defence projects, where funding of more than \$100 million is sought from the Commonwealth Regularly update and further develop the Infrastructure Priority List	Evaluations of project proposals completed and a summary of these evaluations published on Infrastructure Australia's website Publication of an updated Infrastructure Priority List, publication of a revised assessment framework

Table 2.2: Performance criteria for Outcome 1 (continued)

Performance information (continued)		
Year	Performance criteria	Targets/2016–17 Estimated achievement
2017–18 (continued)	Undertake research initiatives that promote best practice in the planning, funding and delivery of infrastructure	Deliver research and other initiatives that provide leadership on regulatory reform objectives and promote best practice in the planning, funding, delivery and operation of infrastructure
2018–19 and beyond	As per 2017–18	As per 2017–18
Material changes to Program 1.1 resulting from the following measures: <ul style="list-style-type: none"> • There are no new measures with a material impact on the performance information for Program 1.1 		

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of Infrastructure Australia's finances for the 2017-18 Budget year, including the impact of Budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

Budgeted departmental income statement

Infrastructure Australia's expected expense budget is \$11.7m in 2017-18 and \$11.6m in 2018-19.

In 2017-18 Infrastructure Australia will continue to develop its corporate capability to support the provision of independent advice. This will include the growth of the internal capability of the organisation through a modest increase in staffing.

The expense budget reflects the work programs for Infrastructure Australia in 2017-18, including the provision of advice on nationally significant infrastructure matters, evaluation of project proposals and development of further research regarding the identification and application of best practice planning delivery and operation of Australia's infrastructure networks.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

**Table 3.1: Comprehensive income statement (showing net cost of services)
(for the period ended 30 June)**

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
EXPENSES					
Employee benefits	5,361	6,066	6,231	6,416	6,606
Suppliers	6,203	5,458	5,225	5,092	5,009
Depreciation and amortisation	117	143	122	127	64
Total expenses	11,681	11,667	11,578	11,635	11,679
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Interest	100	75	75	75	75
Total own-source revenue	100	75	75	75	75
Total own-source income	100	75	75	75	75
Net (cost of)/contribution by services	(11,581)	(11,592)	(11,503)	(11,560)	(11,604)
Revenue from Government	11,581	11,592	11,503	11,560	11,604
Surplus/(Deficit) attributable to the Australian Government	-	-	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	-	-	-	-	-

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	6,103	6,096	6,066	5,904	5,923
Trade and other receivables	134	134	134	134	134
Total financial assets	6,237	6,230	6,200	6,038	6,057
Non-financial assets					
Land and buildings	200	133	66	-	-
Property, plant and equipment	170	184	169	233	214
Other non-financial assets	112	112	112	112	112
Total non-financial assets	482	429	347	345	326
Total assets	6,719	6,659	6,547	6,383	6,383
LIABILITIES					
Payables					
Suppliers	16	16	16	15	15
Other payables	3,029	2,969	2,857	2,694	2,694
Total payables	3,045	2,985	2,873	2,709	2,709
Provisions					
Employee provisions	179	179	179	179	179
Total provisions	179	179	179	179	179
Total liabilities	3,224	3,164	3,052	2,888	2,888
Net assets	3,495	3,495	3,495	3,495	3,495
EQUITY					
Contributed equity	(1,263)	(1,263)	(1,263)	(1,263)	(1,263)
Reserves	28	28	28	28	28
Retained surplus/(accumulated deficit)	4,730	4,730	4,730	4,730	4,730
Total equity	3,495	3,495	3,495	3,495	3,495

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity – summary of movement
(Budget year 2017–18)**

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2017				
Balance carried forward from previous period	4,730	28	(1,263)	3,495
Adjusted opening balance	4,730	28	(1,263)	3,495
Comprehensive income				
Surplus/(deficit) for the period	-	-	-	-
Total comprehensive income	-	-	-	-
Estimated closing balance as at 30 June 2018	4,730	28	(1,263)	3,495
Closing balance attributable to the Australian Government	4,730	28	(1,263)	3,495

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	11,581	11,592	11,503	11,560	11,604
Interest	100	75	75	75	75
Other	24	-	-	-	-
Total cash received	11,705	11,667	11,578	11,635	11,679
Cash used					
Employees	5,345	6,063	6,230	6,416	6,606
Suppliers	6,204	5,458	5,225	5,093	5,009
Other	16	63	113	163	-
Total cash used	11,565	11,584	11,568	11,672	11,615
Net cash from/(used by) operating activities	140	83	10	(37)	64
INVESTING ACTIVITIES					
Cash used					
Purchase of property plant and equipment and intangibles	150	90	40	125	45
Total cash used	150	90	40	125	45
Net cash from/(used by) investing activities	(150)	(90)	(40)	(125)	(45)
Net increase/(decrease) in cash held	(10)	(7)	(30)	(162)	19
Cash and cash equivalents at the beginning of the reporting period	6,113	6,103	6,096	6,066	5,904
Cash and cash equivalents at the end of the reporting period	6,103	6,096	6,066	5,904	5,923

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from departmental resources	150	90	40	125	45
Total	150	90	40	125	45
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	150	90	40	125	45
Total cash used to acquire assets	150	90	40	125	45

Table 3.6: Statement of asset movements (Budget year 2017–18)

	Buildings \$'000	Other property, plant and equipment \$'000	Total \$'000
As at 1 July 2017			
Gross book value	300	220	520
Accumulated depreciation/amortisation and impairment	(100)	(50)	(150)
Opening net book balance	200	170	370
Capital asset additions			
Estimated expenditure on new or replacement assets			
By purchase - appropriation equity	-	90	90
Total additions	-	90	90
Other movements			
Depreciation/amortisation expense	(67)	(76)	(143)
Total other movements	(67)	(76)	(143)
As at 30 June 2018			
Gross book value	300	310	610
Accumulated depreciation/amortisation and impairment	(167)	(126)	(293)
Closing net book balance	133	184	317

Prepared on Australian Accounting Standards basis.

National Capital Authority

Entity resources and planned performance

National Capital Authority

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NATIONAL CAPITAL AUTHORITY

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The National Capital Authority (NCA) is established under the *Australian Capital Territory (Planning and Land Management) Act 1988* (the PALM Act).

The PALM Act prescribes the NCA's powers and functions and makes it subject to general Ministerial direction. The Minister for Local Government and Territories has administrative responsibility for the PALM Act.

The NCA performs a special role as trustee of the National Capital and, in this capacity, serves the interests of the Australian Government, the nation and its people. The NCA is responsible for shaping the National Capital into the future, as well as caring for the special parts of Canberra and educating and informing all Australians about our National Capital.

The functions of the NCA are set out in section 6 of the PALM Act and include:

- *to prepare and administer a National Capital Plan;*
- *to keep the National Capital Plan under constant review and to propose amendments to it when necessary;*
- *on behalf of the Commonwealth, to commission works to be carried out in Designated Areas in accordance with the National Capital Plan where neither a Department of State of the Commonwealth nor any Commonwealth authority has the responsibility to commission those works;*
- *to recommend to the Minister the carrying out of works that the NCA considers desirable to maintain or enhance the character of the National Capital;*
- *to foster an awareness of Canberra as the National Capital;*
- *with the Minister's approval, to perform planning services for any person or body, whether within Australia or overseas; and*
- *with the Minister's approval, on behalf of the Commonwealth, to manage National Land designated in writing by the Minister as land required for the special purposes of Canberra as the National Capital.*

These functions provide the necessary administrative framework to:

- support the planning, design and development of the nationally significant parts of Canberra;
- develop and conduct programs that inform and educate all Australians of the unique characteristics and importance of Canberra as their National Capital; and
- manage Commonwealth assets on behalf of the Australian Government.

In 2014, the *National Land (Road Transport) Ordinance 2014* also established the National Capital Authority as the administering authority for enforcement of parking regulations on National Land. The NCA now manages the pay parking arrangements on behalf of the Australian Government, including the enforcement of breaches of parking regulations.

The NCA's key priorities in 2017-18 include:

- planning and designing the areas of special national importance in Canberra;
- informing and educating the community about the importance of Canberra as the National Capital; and
- management and enhancement of assets on National Land.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the NCA for its operations and to deliver programs and services on behalf of the government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the government or the public) and departmental (for the NCA's operations) classification.

Information in this table is presented on a resourcing (i.e. appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: National Capital Authority resource statement - Budget estimates for 2017–18 as at Budget May 2017

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000
Departmental		
Annual appropriations - ordinary annual services (a)		
Prior year appropriations (b)	9,033	7,933
Departmental appropriation	16,479	17,093
s74 retained revenue receipts (c)	2,466	2,477
Departmental capital budget (d)	1,486	2,430
Annual appropriations - other services - non-operating		
Equity injection	-	156
<i>Total departmental annual appropriations</i>	<i>29,464</i>	<i>30,089</i>
Total departmental resourcing	29,464	30,089
Administered		
Annual appropriations - ordinary annual services (a)		
Prior year appropriations available (b)	935	-
Outcome 1	2,945	2,877
Administered capital budget (e)	13,693	13,648
<i>Total administered annual appropriations</i>	<i>17,573</i>	<i>16,525</i>
<i>Total administered special appropriations (f)</i>	<i>25</i>	<i>25</i>
Total administered resourcing	17,598	16,550
Total resourcing	47,062	46,639
	2016-17	2017-18
Average staffing level (number)	56	57

Prepared on a resourcing (i.e. appropriations available) basis. All figures shown are GST exclusive – these may not match figures in the cash flow statement.

Notes:

- (a) Appropriation Bill (No. 1) 2017–18.
- (b) Includes unspent appropriations available from prior years. Excludes amounts subject to quarantine by Finance or withheld under section 51 of the *Public Governance, Performance and Accountability Act 2013* (PGPA Act).
- (c) Estimated retained revenue receipts under section 74 of the PGPA Act.
- (d) Departmental capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.

National Capital Authority

- (e) Administered capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.10 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.
- (f) For further information on special appropriations, please refer to *Budget Paper No. 4 - Agency Resourcing*.

1.3 BUDGET MEASURES

Budget measures in Part 1 relating to the NCA are detailed in *Budget Paper No. 2 – Budget Measures* and are summarised below.

Table 1.2: Entity 2017–18 Budget measures

Part 1: Measures announced since the 2016–17 Mid-Year Economic and Fiscal Outlook (MYEFO)

	Program	2016-17 \$'000	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000
Expense measures						
National Capital Authority – funding support	1.1					
Administered capital		-	-	-	-	-
Departmental capital		-	nfp	-	-	-
Total		-	-	-	-	-
Total expense measures						
Administered		-	-	-	-	-
Departmental		-	-	-	-	-
Total		-	-	-	-	-
Capital measures						
National Capital Authority – funding support	1.1					
Administered capital		-	-	-	-	-
Departmental capital		-	nfp	-	-	-
Total		-	-	-	-	-
Total capital measures						
Administered		-	-	-	-	-
Departmental		-	-	-	-	-
Total		-	-	-	-	-

Part 2: Other measures not previously reported in a portfolio statement

This table is not provided as there are no other measures not previously reported in a portfolio statement for the NCA.

Section 2: Outcomes and planned performance

Australian Government outcomes are the intended results, impacts or consequences of actions by the Australian Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to Australian Government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the enhanced Commonwealth performance framework established by the PGPA Act. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements - included in Annual Reports - to provide an entity's complete performance story.

The most recent corporate plan for the NCA can be found at:

<www.nationalcapital.gov.au/index.php/corporate-plan-2016-2020>

The most recent annual performance statement can be found at:

<www.nationalcapital.gov.au/index.php/publications/annual-reports>

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Manage the strategic planning, promotion and enhancement of Canberra as the National Capital for all Australians through the development and administration of the National Capital Plan, operation of the National Capital Exhibition, delivery of education and awareness programs and works to enhance the character of the National Capital.

Budgeted expenses for Outcome 1

This table below shows how much the NCA intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.1: Budgeted expenses for Outcome 1

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
Program 1.1: National Capital Functions					
Departmental expenses					
Departmental appropriation	17,115	18,228	17,078	17,171	17,287
s74 retained revenue receipts (a)	2,466	2,477	2,494	2,494	2,494
Expenses not requiring appropriation in the Budget year (b)	1,033	1,033	1,033	1,033	1,033
Total departmental expenses	20,614	21,738	20,605	20,698	20,814
Total expenses for Program 1.1	20,614	21,738	20,605	20,698	20,814
Program 1.2: National Capital Estate					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	3,905	2,902	2,834	2,841	2,860
Expenses not requiring appropriation in the Budget year (c)	21,643	21,813	21,813	21,813	21,813
Total administered expenses	25,548	24,715	24,647	24,654	24,673
Total expenses for Program 1.2	25,548	24,715	24,647	24,654	24,673
Outcome 1 Totals by appropriation type					
Administered expenses					
Ordinary Annual Services (Appropriation Bill No. 1)	3,905	2,902	2,834	2,841	2,860
Expenses not requiring appropriation in the Budget year (c)	21,643	21,813	21,813	21,813	21,813
Total administered expenses	25,548	24,715	24,647	24,654	24,673
Departmental expenses					
Departmental appropriation	17,115	18,228	17,078	17,171	17,287
s74 retained revenue receipts (a)	2,466	2,477	2,494	2,494	2,494
Expenses not requiring appropriation in the Budget year (b)	1,033	1,033	1,033	1,033	1,033
Total departmental expenses	20,614	21,738	20,605	20,698	20,814
Total expenses for Outcome 1	46,162	46,453	45,252	45,352	45,487

Table 2.1: Budgeted expenses for Outcome 1 (continued)

	2016-17	2017-18
Average staffing level (number)	56	57

Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as government priorities change.

Notes:

- (a) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.
- (b) Departmental 'Expenses not requiring appropriation in the Budget year' is made up of depreciation and amortisation expenses and resources received free of charge.
- (c) Administered 'Expenses not requiring appropriation in the Budget year' is made up of depreciation and amortisation expenses and expenses related to the write-down of assets.

Table 2.2: Performance criteria for Outcome 1

Table 2.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2017–18 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Manage the strategic planning, promotion and enhancement of Canberra as the National Capital for all Australians through the development and administration of the National Capital Plan, operation of the National Capital Exhibition, delivery of education and awareness programs and works to enhance the character of the National Capital.		
Program 1.1 – Planning and designing areas of special national importance in Canberra, and informing and educating the community about these areas, contributes to Outcome 1 by ensuring that the National Capital is planned and promoted consistent with its enduring national significance.		
Purposes	To fulfil the NCA's statutory functions and purposes and better inform and educate the community about the importance of Canberra as the National Capital.	
Delivery	<p>During 2017–2018 and the forward years the NCA will:</p> <ul style="list-style-type: none"> • implement a comprehensive planning framework for the Australian Capital Territory; • keep the National Capital Plan (the Plan) under constant review and, when required, propose, draft and consult on amendments to the Plan; • assess and manage applications to undertake works in Designated Areas to ensure that they are in accordance with the Plan; • provide, with Ministerial approval, consultancy services either within Australia or overseas; • maintain, manage and promote the use of existing land and property assets; • develop and manage the NCA's visitor services and attractions; • create and deliver the NCA's touring exhibitions with an educative focus; and • foster an awareness of Canberra's role as National Capital. 	
Performance information		
Year	Performance criteria	Targets/2016–17 Estimated achievement
2016–17	<p>The national significance of Canberra is reflected in the National Capital Plan. The key performance indicator (1.1.1) focuses on ensuring development is consistent with the National Capital Plan and assessing applications for works approval in an efficient and effective manner</p> <p>1.1.1 Percentage of works approval applications assessed against the National Capital Plan within 15 working days</p> <p>Timely response to maintenance issues is critical to the successful management of assets on National Land. The NCA allocates response time targets based on the urgency of the maintenance issue. Meeting these targets is an indicator of appropriately protecting the National Capital Estate. The key performance indicator (1.1.2) measures the percentage of maintenance issues addressed within the target timeframes</p>	<p>Target: 90 per cent <i>Expected Achievement: 80 per cent</i></p>

Table 2.2: Performance criteria for Outcome 1 (continued)

Performance information (continued)		
Year	Performance criteria	Targets/2016–17 Estimated achievement
2016–17 (continued)	<p>1.1.2 Percentage of building and civil infrastructure maintenance issues resolved within required timeframes</p> <p>The key performance indicator (1.1.3) measures an increased awareness of the special importance of Canberra as the nation's capital. The awareness level is measured by conducting surveys of visitors touring the NCA's attractions</p> <p>1.1.3 Percentage of surveyed visitors satisfied with the NCA's attractions</p>	<p>Target: 90 per cent <i>Expected Achievement: 90 per cent</i></p> <p>Target: 90 per cent <i>Expected Achievement: 90 per cent</i></p>
2017–18	<p>Development is consistent with the National Capital Plan and applications for works are assessed in an efficient and effective manner</p> <p>1.1.1 Percentage of works approval applications assessed against the National Capital Plan within 15 working days</p> <p>Timely response to maintenance issues based on urgency</p> <p>1.1.2 Percentage of building, civil infrastructure National Estate, Lake and Dam maintenance issues resolved within required timeframes</p> <p>Increased awareness of the special importance of Canberra as the nation's capital</p> <p>1.1.3 Percentage of surveyed visitors satisfied with the NCA's attractions</p>	<p>Target: 90 per cent</p> <p>Target: 90 per cent</p> <p>Target: 90 per cent</p>
2018–19 and beyond	As per 2017–18	As per 2017–18
<p>Material changes to Program 1.1 resulting from the following measures:</p> <ul style="list-style-type: none"> • There are no new measures with a material impact on the performance information for Program 1.1 		

Table 2.2: Performance criteria for Outcome 1 (continued)

Program 1.2 – The management and enhancement of national land programme contributes to Outcome 1 by ensuring that national assets are managed and renewed to enhance the character of the National Capital.		
Purposes	To facilitate the proper management and enhancement of National Land.	
Delivery	During 2017–2018 and the forward years the agency will: <ul style="list-style-type: none"> • develop and renew assets on National Land in accordance with their national significance; • hold appropriate levels of insurance cover for the main risks associated with assets on National Land; and • implement and manage a robust asset maintenance plan that addresses the severity of asset conditions. 	
Performance information		
Year	Performance criteria	Targets/2016–17 Estimated achievement
2016–17	Manage the capital assets through development and renewal in accordance with their national significance. The key performance indicator (1.2.1) measures the achievement against the asset management plan 1.2.1 Percentage of assets identified as requiring capital improvement is addressed against the asset management plan	Target: 90 per cent <i>Expected Achievement: 80 per cent</i>
2017–18	Manage the capital assets through development and renewal in accordance with their national significance 1.2.1 Percentage of assets identified as requiring capital improvement is addressed against the asset management plan	Target: 90 per cent
2018–19 and beyond	As per 2017–18	As per 2017–18
Material changes to Program 1.2 resulting from the following measures: <ul style="list-style-type: none"> • There are no new measures with a material impact on the performance information for Program 1.2 		

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the NCA's finances for the 2017-18 Budget year, including the impact of Budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

Departmental comprehensive income statement

The NCA is budgeting for an operating loss of \$0.6m in 2016-17, \$1.1m in 2017-18, and \$0.015m in 2018-19, adjusted for depreciation and amortisation expense. This arises from an accounting treatment in 2015-16 audited accounts relating to settlement funds of \$1.2m, and an asset reclassification (write-down) in 2016-17 from Departmental to Administered program.

The NCA is budgeting for a break-even operating result in 2019-20 and the forward years.

Revenue from Government in 2017-18 remains relatively consistent compared to 2016-17.

Revenue from other sources principally reflects the recovery of costs for the provision of services and rental income.

Budgeted departmental balance sheet

The increase in the NCA's departmental budgeted net asset position in 2017-18 and forward years is due to additional capital funding received through the Public Service Modernisation Agency Sustainability Fund for business and ICT transformation and improvements to NCA managed buildings.

Schedule of budgeted income and expenses administered on behalf of Government

In 2017-18, the NCA will receive appropriation of \$2.9m for supplier expenses including the insurance premium for risks associated with assets on National Land and operating expenses associated with the administration of the pay parking program.

Revenue from administered activities primarily includes pay parking revenue, lease revenue on diplomatic land and user charges which are returned in full to the Budget.

Schedule of budgeted assets and liabilities administered on behalf of the Government

In 2017-18, the NCA will receive appropriation of \$13.6m for activities it administers on behalf of the Government. This appropriation is directly linked to the administered capital budget and will be used to replace and upgrade existing administered assets.

The reduction in NCA's administered net asset position in 2017-18 and forward years is largely due to higher accumulated depreciation expenses on capital assets compared to capital funding received to replace and upgrade existing assets.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

**Table 3.1: Comprehensive income statement (showing net cost of services)
(for the period ended 30 June)**

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
EXPENSES					
Employee benefits	5,966	6,128	6,488	6,489	6,489
Suppliers	13,076	14,624	13,131	13,223	13,339
Depreciation and amortisation	983	983	983	983	983
Write-down and impairment of assets	586	-	-	-	-
Finance costs	3	3	3	3	3
Total expenses	20,614	21,738	20,605	20,698	20,814
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	1,140	1,138	1,155	1,155	1,155
Rental income	1,326	1,339	1,339	1,339	1,339
Total own-source revenue	2,466	2,477	2,494	2,494	2,494
Gains					
Other	50	50	50	50	50
Total gains	50	50	50	50	50
Total own-source income	2,516	2,527	2,544	2,544	2,544
Net (cost of)/contribution by services	(18,098)	(19,211)	(18,061)	(18,154)	(18,270)
Revenue from Government	16,479	17,093	17,063	17,171	17,287
Surplus/(Deficit) attributable to the Australian Government	(1,619)	(2,118)	(998)	(983)	(983)
Total comprehensive income/(loss) attributable to the Australian Government	(1,619)	(2,118)	(998)	(983)	(983)
Note: Impact of net cash appropriation arrangements					
	2016-17 \$'000	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000
Total comprehensive income/(loss) less depreciation/amortisation expenses previously funded through revenue appropriations	(636)	(1,135)	(15)	-	-
plus depreciation/amortisation expenses previously funded through revenue appropriations (a)	983	983	983	983	983
Total comprehensive income/(loss) - as per Statement of Comprehensive income	(1,619)	(2,118)	(998)	(983)	(983)

Prepared on Australian Accounting Standards basis.

Notes:

- (a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental Capital Budget Statement.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	541	541	541	541	541
Trade and other receivables	8,922	7,787	7,772	7,772	7,772
Other financial assets	1,638	1,638	1,638	1,638	1,638
Total financial assets	11,101	9,966	9,951	9,951	9,951
Non-financial assets					
Land and buildings	12,434	12,553	13,667	13,529	13,090
Property, plant and equipment	1,268	2,621	3,468	4,642	4,627
Intangibles	1,458	1,591	1,739	1,887	2,023
Heritage and cultural assets	817	815	813	811	809
Other non-financial assets	89	89	89	89	89
Total non-financial assets	16,066	17,669	19,776	20,958	20,638
Total assets	27,167	27,635	29,727	30,909	30,589
LIABILITIES					
Payables					
Suppliers	298	298	298	298	298
Other payables	9,011	9,011	9,011	9,011	9,011
Total payables	9,309	9,309	9,309	9,309	9,309
Provisions					
Employee provisions	1,437	1,437	1,437	1,437	1,437
Other provisions	64	64	64	64	64
Total provisions	1,501	1,501	1,501	1,501	1,501
Total liabilities	10,810	10,810	10,810	10,810	10,810
Net assets	16,357	16,825	18,917	20,099	19,779
EQUITY					
Contributed equity	8,635	11,221	14,311	16,476	17,139
Reserves	9,062	9,062	9,062	9,062	9,062
Retained surplus/(accumulated deficit)	(1,340)	(3,458)	(4,456)	(5,439)	(6,422)
Total equity	16,357	16,825	18,917	20,099	19,779

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity – summary of movement
(Budget year 2017–18)**

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2017				
Balance carried forward from previous period	(1,340)	9,062	8,635	16,357
Adjusted opening balance	(1,340)	9,062	8,635	16,357
Comprehensive income				
Surplus/(deficit) for the period	(2,118)	-	-	(2,118)
Total comprehensive income	(2,118)	-	-	(2,118)
of which:				
Attributable to the Australian Government	(2,118)	-	-	(2,118)
Transactions with owners				
<i>Contribution by owners</i>				
Equity injection - Appropriation	-	-	156	156
Departmental Capital Budget (DCBs)	-	-	2,430	2,430
Sub-total transactions with owners	-	-	2,586	2,586
Estimated closing balance as at 30 June 2018	(3,458)	9,062	11,221	16,825
Closing balance attributable to the Australian Government	(3,458)	9,062	11,221	16,825

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	16,529	18,228	17,078	17,171	17,287
Sale of goods and rendering of services	2,466	2,477	2,494	2,494	2,494
Total cash received	18,995	20,705	19,572	19,665	19,781
Cash used					
Employees	5,966	6,128	6,488	6,489	6,489
Suppliers	13,029	14,577	13,084	13,176	13,292
Total cash used	18,995	20,705	19,572	19,665	19,781
Net cash from/(used by) operating activities	-	-	-	-	-
INVESTING ACTIVITIES					
Cash used					
Purchase of property plant and equipment and intangibles	1,486	2,586	3,090	2,165	663
Total cash used	1,486	2,586	3,090	2,165	663
Net cash from/(used by) investing activities	(1,486)	(2,586)	(3,090)	(2,165)	(663)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	1,486	2,586	3,090	2,165	663
Total cash received	1,486	2,586	3,090	2,165	663
Net cash from/(used by) financing activities	1,486	2,586	3,090	2,165	663
Net increase/(decrease) in cash held	-	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	541	541	541	541	541
Cash and cash equivalents at the end of the reporting period	541	541	541	541	541

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (DCB)	1,486	2,430	3,090	2,165	663
Equity injections - Bill 2	-	156	-	-	-
Total new capital appropriations	1,486	2,586	3,090	2,165	663
Provided for:					
Purchase of non-financial assets	1,486	2,586	3,090	2,165	663
Total items	1,486	2,586	3,090	2,165	663
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations	-	156	-	-	-
Funded by capital appropriations - DCB	1,486	2,430	3,090	2,165	663
Total	1,486	2,586	3,090	2,165	663
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	1,486	2,586	3,090	2,165	663
Total cash used to acquire assets	1,486	2,586	3,090	2,165	663

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2017–18)

	Buildings \$'000	Other property, plant and equipment \$'000	Heritage and cultural assets \$'000	Computer software and intangibles \$'000	Total \$'000
As at 1 July 2017					
Gross book value	13,037	1,598	841	2,662	18,138
Accumulated depreciation/amortisation and impairment	(603)	(330)	(24)	(1,204)	(2,161)
Opening net book balance	12,434	1,268	817	1,458	15,977
Capital asset additions					
Estimated expenditure on new or replacement assets					
By purchase - appropriation equity	-	-	-	156	156
By purchase - appropriation ordinary annual services (a)	648	1,643	20	119	2,430
Total additions	648	1,643	20	275	2,586
Other movements					
Depreciation/amortisation expense	(529)	(290)	(22)	(142)	(983)
Total other movements	(529)	(290)	(22)	(142)	(983)
As at 30 June 2018					
Gross book value	13,685	3,241	861	2,937	20,724
Accumulated depreciation/amortisation and impairment	(1,132)	(620)	(46)	(1,346)	(3,144)
Closing net book balance	12,553	2,621	815	1,591	17,580

Prepared on Australian Accounting Standards basis.

Notes:

- (a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2017-18 for DCBs.

Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
EXPENSES ADMINISTERED ON BEHALF OF GOVERNMENT					
Supplier expenses	3,905	2,902	2,834	2,841	2,860
Depreciation and amortisation	19,643	19,813	19,813	19,813	19,813
Write-down and impairment of assets	2,000	2,000	2,000	2,000	2,000
Total expenses administered on behalf of Government	25,548	24,715	24,647	24,654	24,673
LESS:					
OWN-SOURCE INCOME					
Non-taxation revenue					
Sale of goods and rendering of services	20,678	21,429	21,932	22,433	22,935
Other revenue	60	60	60	60	60
Other gains	586	-	-	-	-
Total non-taxation revenue	21,324	21,489	21,992	22,493	22,995
Total own-source revenues administered on behalf of Government	21,324	21,489	21,992	22,493	22,995
Total own-source income administered on behalf of Government	21,324	21,489	21,992	22,493	22,995
Net (cost of)/contribution by services	(4,224)	(3,226)	(2,655)	(2,161)	(1,678)
Surplus/(Deficit)	(4,224)	(3,226)	(2,655)	(2,161)	(1,678)

Prepared on Australian Accounting Standards basis.

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	87	87	87	87	87
Receivables	1,667	1,667	1,667	1,667	1,667
Total financial assets	1,754	1,754	1,754	1,754	1,754
Non-financial assets					
Land and buildings	437,060	436,855	436,650	436,445	436,240
Property, plant and equipment	318,740	311,058	303,341	295,869	288,633
Heritage and cultural assets	44,308	44,044	43,779	43,514	43,249
Intangibles	234	220	206	192	178
Total non-financial assets	800,342	792,177	783,976	776,020	768,300
Total assets administered on behalf of Government	802,096	793,931	785,730	777,774	770,054
LIABILITIES					
Payables					
Suppliers	4,010	4,010	4,010	4,010	4,010
Other payables	17,956	17,776	17,776	17,776	17,776
Total payables	21,966	21,786	21,786	21,786	21,786
Total liabilities administered on behalf of Government	21,966	21,786	21,786	21,786	21,786
Net assets/(liabilities)	780,130	772,145	763,944	755,988	748,268

Prepared on Australian Accounting Standards basis.

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Sales of goods and rendering of services	20,498	21,249	21,932	22,433	22,935
Net GST received	924	924	1,400	1,400	1,400
Other	60	60	60	60	60
Total cash received	21,482	22,233	23,392	23,893	24,395
Cash used					
Suppliers	3,905	2,902	2,834	2,841	2,860
Net GST paid	924	924	1,400	1,400	1,400
Total cash used	4,829	3,826	4,234	4,241	4,260
Net cash from/(used by) operating activities	16,653	18,407	19,158	19,652	20,135
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment	13,693	13,648	13,612	13,857	14,093
Total cash used	13,693	13,648	13,612	13,857	14,093
Net cash from/(used by) investing activities	(13,693)	(13,648)	(13,612)	(13,857)	(14,093)
Net increase/(decrease) in cash held	2,960	4,759	5,546	5,795	6,042
Cash and cash equivalents at the beginning of the reporting period	87	87	87	87	87
Cash from Official Public Account for:					
- Appropriations	17,598	16,550	16,446	16,698	16,953
	17,598	16,550	16,446	16,698	16,953
Cash to Official Public Account for:					
- Appropriations	20,558	21,309	21,992	22,493	22,995
	20,558	21,309	21,992	22,493	22,995
Cash and cash equivalents at the end of the reporting period	87	87	87	87	87

Prepared on Australian Accounting Standards basis.

Table 3.10: Administered capital budget statement (for the period ended 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Act 1 (ACB)	13,693	13,648	13,612	13,857	14,093
Total new capital appropriations	13,693	13,648	13,612	13,857	14,093
Provided for:					
Purchase of non-financial assets	13,693	13,648	13,612	13,857	14,093
Total items	13,693	13,648	13,612	13,857	14,093
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriation - ACB	13,693	13,648	13,612	13,857	14,093
Total	13,693	13,648	13,612	13,857	14,093
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total accrual purchases	13,693	13,648	13,612	13,857	14,093
Total cash used to acquire assets	13,693	13,648	13,612	13,857	14,093

Prepared on Australian Accounting Standards basis.

Table 3.11: Schedule of administered asset movements (Budget year 2017–18)

	Land \$'000	Buildings \$'000	Other property, plant and equipment \$'000	Heritage and cultural assets \$'000	Computer software and intangibles \$'000	Total \$'000
As at 1 July 2017						
Gross book value	419,398	18,466	339,983	45,337	423	823,607
Accumulated depreciation/amortisation	-	(804)	(21,243)	(1,029)	(189)	(23,265)
Opening net book balance	419,398	17,662	318,740	44,308	234	800,342
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation ordinary annual services (a)	-	490	12,500	627	31	13,648
Total additions	-	490	12,500	627	31	13,648
Other movements						
Depreciation/amortisation expense	-	(695)	(18,182)	(891)	(45)	(19,813)
Other	-	-	(2,000)	-	-	(2,000)
Total other movements	-	(695)	(20,182)	(891)	(45)	(21,813)
As at 30 June 2018						
Gross book value	419,398	18,956	350,483	45,964	454	835,255
Accumulated depreciation/amortisation	-	(1,499)	(39,425)	(1,920)	(234)	(43,078)
Closing net book balance	419,398	17,457	311,058	44,044	220	792,177

Prepared on Australian Accounting Standards basis.

Notes:

- (a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2017–18 for ACBs.

National Transport Commission

Entity resources and planned performance

National Transport Commission

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NATIONAL TRANSPORT COMMISSION

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The National Transport Commission (NTC) was established in 2003 with ongoing responsibility to develop, monitor and maintain uniform or nationally consistent regulatory and operational reforms relating to road, rail and intermodal transport. It performs the role of an expert adviser to the Transport and Infrastructure Council (the Council) on national regulatory reform development, implementation and evaluation in the Australian land transport sector. The Australian Government is the host jurisdiction responsible for the NTC as a statutory body established under Commonwealth law.

The Council, a ministerial council formed by the Council of Australian Governments, is responsible for the NTC, as an inter-governmental agency covered by the Inter-Governmental Agreement for Regulatory and Operational Reform in Road, Rail and Intermodal Transport (the IGA).

The Council agrees the four-year corporate plan, prepared under section 35 of the *Public Governance, Performance and Accountability Act 2013* and aligned with this Budget statement. It also maintains a performance-based framework for Council's governance of the NTC, which includes a Statement of Expectations for NTC to respond to through its corporate plan.

The NTC is independently reviewed every six years as required by the *National Transport Commission Act 2003*. These reviews provide the Council with the opportunity to set the direction for the work of the NTC to meet changing transport reform needs. A key direction from the *2015 Review of the NTC* was the NTC should continue to transition its focus to higher level strategic reform work. The Council also annually approves the NTC's corporate plan and work program.

The NTC works collaboratively with governments and industry stakeholders to improve the transport system. In developing reforms, the NTC engages extensively with affected stakeholders in the transport sector which includes jurisdictional road and transport entities, regulatory bodies and entities, transport industry groups and associations, operators and businesses, unions and community groups. Through this engagement, the NTC develops a fuller understanding of the challenges stakeholders face and the potential/likely impacts of reforms on the ground.

The NTC's work program 2017–2021 responds to the recommendations of the *2015 Review of the NTC*, the Council's Statement of Expectations, the Council's Strategic Work Programme, and the Performance based framework. The NTC undertakes a transparent, repeatable and inclusive strategic planning and work program development process. The process included extensive and ongoing engagement with government, industry and organisations/associations through planning and prioritisation workshops and meetings held between August 2016 and February 2017. Agreed priorities are based on the delivery of COAG and Council reform projects that will deliver the most effective national regulatory and operational reforms. The NTC's work program is very much centred on its core business of delivering on major national reform priorities and ensuring implemented reforms are effective.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the NTC for its operations and to deliver programs and services on behalf of the government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the NTC's operations) classification.

Information in this table is presented on a resourcing (i.e. appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: National Transport Commission resource statement - Budget estimates for 2017–18 as at Budget May 2017

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000
Opening balance/cash reserves at 1 July	1,988	1,888
Funds from Government		
Annual appropriations - ordinary annual services (a)		
Outcome 1	3,358	3,400
<i>Total annual appropriations</i>	<i>3,358</i>	<i>3,400</i>
Total funds from Government	3,358	3,400
Funds from other sources		
Interest	30	30
Sale of goods and services	6,650	6,728
Total funds from other sources	6,680	6,758
Total net resourcing	12,026	12,046
	2016-17	2017-18
Average staffing level (number)	39	39

Prepared on a resourcing (i.e. appropriations available) basis. All figures shown are GST exclusive - these may not match figures in the cash flow statement.

The NTC is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure and Regional Development, which are then paid to NTC and are considered 'departmental' for all purposes.

Notes:

(a) Appropriation Bill (No. 1) 2017-18.

1.3 BUDGET MEASURES

There are no Budget measures relating to the NTC detailed in *Budget Paper No. 2 – Budget Measures*.

Table 1.2: Entity 2017–18 Budget measures

Part 1: Measures announced since the 2016–17 Mid-Year Economic and Fiscal Outlook (MYEFO)

This table is not provided as there have been no measures since MYEFO for the NTC.

Part 2: Other measures not previously reported in a portfolio statement

This table is not provided as there are no other measures not previously reported in a portfolio statement for the NTC.

Section 2: Outcomes and planned performance

Australian Government outcomes are the intended results, impacts or consequences of actions by the Australian Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to Australian Government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the enhanced Commonwealth performance framework established by the PGPA Act. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements - included in Annual Reports - to provide an entity's complete performance story.

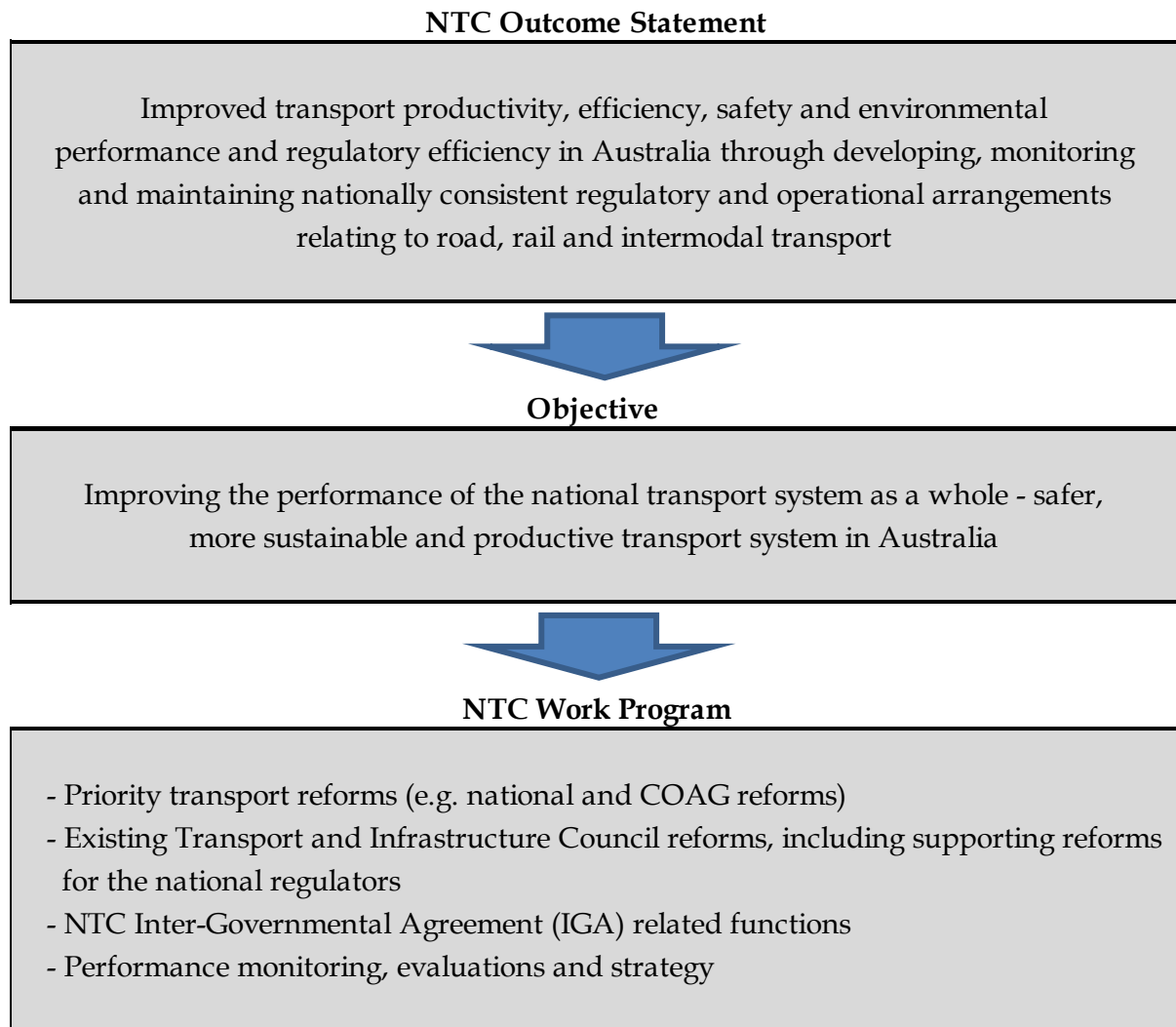
The most recent corporate plan for the NTC can be found at:

[www.ntc.gov.au/Media/Reports/\(38EEB5CC-F16C-40FC-A9DA-FA591043D7EA\).pdf](http://www.ntc.gov.au/Media/Reports/(38EEB5CC-F16C-40FC-A9DA-FA591043D7EA).pdf)

The most recent annual performance statement can be found in the annual report at:

www.ntc.gov.au/about-ntc/ntc-corporate-strategies-and-reports/annual-reports

Figure 2.1: The NTC's Outcome Statement, Objective and Work Program



2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Improved transport productivity, efficiency, safety and environmental performance and regulatory efficiency in Australia through developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport.

Budgeted expenses for Outcome 1

This table below shows how much the NTC intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Departmental funding sources.

Table 2.1: Budgeted expenses for Outcome 1

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
Program 1.1: National Transport Commission					
Revenue from Government					
Ordinary Annual Services (Appropriation Bill No. 1)	3,358	3,400	3,476	3,549	3,639
Revenues from other independent sources (a)	6,680	6,758	6,485	6,621	6,788
Total expenses for Program 1.1	10,038	10,158	9,961	10,170	10,427
Outcome 1 Totals by appropriation type					
Revenue from Government					
Ordinary Annual Services (Appropriation Bill No. 1)	3,358	3,400	3,476	3,549	3,639
Revenues from other independent sources (a)	6,680	6,758	6,485	6,621	6,788
Total expenses for Outcome 1	10,038	10,158	9,961	10,170	10,427
	2016-17	2017-18			
Average staffing level (number)	39	39			

Notes:

- (a) Includes a one-off grant of \$828,000 from the Commonwealth government under Part 5 of the National Land Transport Act (\$414,000 in both 2016-17 and 2017-18). All of the funding is to be passed to the Alertness Cooperative Research Centre as a part contribution to research into heavy vehicle driver fatigue related to the Heavy Vehicle National Law.

Table 2.2: Performance criteria for Outcome 1

Table 2.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2017–18 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Improved transport productivity, efficiency, safety and environmental performance and regulatory efficiency in Australia through developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport.		
Program 1.1 – To develop, monitor and maintain land transport reforms as outlined in the ‘NTC Work Program 2017–2021’ subject to approval by transport and infrastructure ministers.		
Purposes	1. Develop and propose changes to national law, model law and other related instruments and guidelines to improve transport productivity, efficiency, safety, environmental performance and regulatory efficiency; and 2. Maintain and monitor those reforms agreed by Council.	
Delivery	The work program is delivered consistent with key performance criteria and targets.	
Performance information		
Year	Performance criteria	Targets/2016–17 Estimated achievement
2016–17	Percentage of projects delivered on time and to budget each financial year Percentage of reform projects on the work program that are due to be presented to the Transport and Infrastructure Senior Officials’ Committee (TISOC) and/or the Council for consideration each financial year Key stakeholder satisfaction with NTC’s engagement and performance, including the quality of our products, via annual survey	At least 90 per cent <i>Expected achievement: greater than 90 per cent</i> At least 80 per cent <i>Expected achievement: greater than 80 per cent</i> Key stakeholder satisfaction is overall positive (a rating of greater than 6 out of 10) <i>Expected achievement: greater than 6 out of 10</i>
2017–18	Percentage of projects delivered on time and within budget each financial year Percentage of reform projects on the work program that are due to be presented to the TISOC and/or the Council for consideration each financial year are presented to TISOC and/or the council Percentage of NTC recommendations presented to the council each financial year that are agreed by the council Key stakeholder satisfaction with our engagement and performance, including the quality of our products, via an annual survey	At least 90 per cent At least 80 per cent Greater than 90 per cent Key stakeholder satisfaction is overall positive (a rating of greater than 7 out of 10)
2018–19 and beyond	As per 2017–18	As per 2017–18
Material changes to Program 1.1 resulting from the following measures:		
<ul style="list-style-type: none"> • There are no new measures with a material impact on the performance information for Program 1.1 		

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NTC's finances for the 2017-18 Budget year, including the impact of Budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

Budgeted departmental income statement

The NTC's primary source of income is funding provided by Commonwealth, States and Territories on an annual basis, apportioned by an agreed percentage allocation as outlined within the NTC's IGA. Annual funding is increased by index (forward CPI) each year to support the NTC's work program portfolio.

Under its Act, funding for the NTC is to be applied only in payment or discharge of the costs, expenses and other obligations incurred by the NTC in the performance of its functions and the exercise of its powers.

Each year, the NTC must prepare estimates, in accordance with the Council directions, of its receipts and expenditure for each financial year and, if the Council so directs, for any other period specified by the Council. The NTC must submit estimates so prepared to the Council no later than such a date as the Council directs. Except with the consent of the Council, the funding of the NTC must not be spent otherwise than in accordance with the corporate plan and work program provided annually. On this basis, the NTC's forward estimate may change yearly based on directions from the Council.

Budgeted departmental balance sheet

The NTC's balance sheet is simple in structure and classification. Assets are largely comprised of cash and office plant and equipment, while liabilities are payables (to suppliers) and employee provision (staff entitlements).

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

**Table 3.1: Comprehensive income statement (showing net cost of services)
(for the period ended 30 June)**

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
EXPENSES					
Employee benefits	5,601	6,404	6,532	6,663	6,796
Suppliers	4,237	3,496	3,269	3,347	3,471
Depreciation and amortisation	200	258	160	160	160
Total expenses	10,038	10,158	9,961	10,170	10,427
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Interest	30	30	30	30	30
Other (a)	6,650	6,728	6,455	6,591	6,758
Total own-source revenue	6,680	6,758	6,485	6,621	6,788
Total own-source income	6,680	6,758	6,485	6,621	6,788
Net (cost of)/contribution by services	(3,358)	(3,400)	(3,476)	(3,549)	(3,639)
Revenue from Government	3,358	3,400	3,476	3,549	3,639
Surplus/(Deficit) attributable to the Australian Government	-	-	-	-	-
Total comprehensive income/(loss) attributable to the Australian Government	-	-	-	-	-

Prepared on Australian Accounting Standards basis.

Notes:

(a) Relates to funding provided by States and Territories.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	1,888	1,896	1,906	1,866	1,876
Trade and other receivables	67	67	67	67	67
Total financial assets	1,955	1,963	1,973	1,933	1,943
Non-financial assets					
Land and buildings	58	-	-	-	-
Property, plant and equipment	587	637	627	667	657
Other non-financial assets	97	97	97	97	97
Total non-financial assets	742	734	724	764	754
Total assets	2,697	2,697	2,697	2,697	2,697
LIABILITIES					
Payables					
Suppliers	98	98	98	98	98
Other payables	196	196	196	196	196
Total payables	294	294	294	294	294
Provisions					
Employee provisions	771	771	771	771	771
Total provisions	771	771	771	771	771
Total liabilities	1,065	1,065	1,065	1,065	1,065
Net assets	1,632	1,632	1,632	1,632	1,632
EQUITY					
Reserves	119	119	119	119	119
Retained surplus/(accumulated deficit)	1,513	1,513	1,513	1,513	1,513
Total equity	1,632	1,632	1,632	1,632	1,632

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity – summary of movement
(Budget year 2017–18)**

	Retained earnings	Asset revaluation reserve	Total equity
	\$'000	\$'000	\$'000
Opening balance as at 1 July 2017			
Balance carried forward from previous period	1,513	119	1,632
Adjusted opening balance	1,513	119	1,632
Comprehensive income			
Surplus/(deficit) for the period	-	-	-
Total comprehensive income	-	-	-
of which:			
Attributable to the Australian Government	-	-	-
Estimated closing balance as at 30 June 2018	1,513	119	1,632
Closing balance attributable to the Australian Government	1,513	119	1,632

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	3,358	3,400	3,476	3,549	3,639
Interest	30	30	30	30	30
Other	6,650	6,728	6,455	6,591	6,758
Total cash received	10,038	10,158	9,961	10,170	10,427
Cash used					
Employees	5,601	6,404	6,532	6,663	6,796
Suppliers	4,237	3,496	3,269	3,347	3,471
Total cash used	9,838	9,900	9,801	10,010	10,267
Net cash from/(used by) operating activities	200	258	160	160	160
INVESTING ACTIVITIES					
Cash used					
Purchase of property plant and equipment and intangibles	300	250	150	200	150
Total cash used	300	250	150	200	150
Net cash from/(used by) investing activities	(300)	(250)	(150)	(200)	(150)
Net increase/(decrease) in cash held	(100)	8	10	(40)	10
Cash and cash equivalents at the beginning of the reporting period	1,988	1,888	1,896	1,906	1,866
Cash and cash equivalents at the end of the reporting period	1,888	1,896	1,906	1,866	1,876

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from departmental resources (a)	300	250	150	200	150
Total	300	250	150	200	150
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	300	250	150	200	150
Total cash used to acquire assets	300	250	150	200	150

Prepared on Australian Accounting Standards basis.

Notes:

(a) Includes funding from entity receipts, and proceeds from the sale of assets.

Table 3.6: Statement of asset movements (Budget year 2017–18)

	Buildings \$'000	Other property, plant and equipment \$'000	Total \$'000
As at 1 July 2017			
Gross book value	923	1,648	2,571
Accumulated depreciation/amortisation and impairment	(865)	(1,061)	(1,926)
Opening net book balance	58	587	645
Capital asset additions			
Estimated expenditure on new or replacement assets			
By purchase - other	-	250	250
Total additions	-	250	250
Other movements			
Depreciation/amortisation expense	(58)	(200)	(258)
Total other movements	(58)	(200)	(258)
As at 30 June 2018			
Gross book value	923	1,898	2,821
Accumulated depreciation/amortisation and impairment	(923)	(1,261)	(2,184)
Closing net book balance	-	637	637

Prepared on Australian Accounting Standards basis.

GLOSSARY

Activities	The actions/functions performed by entities to deliver government policies.
Additional Estimates	Appropriation Bills that seek appropriation authority from Parliament for the additional expenditure of money from the Consolidated Revenue Fund (CRF), in order to meet requirements that have arisen since the last Budget. Further annual appropriation Bills can be introduced during the year if required. These Bills are called the Additional Estimates Appropriation Bills (after Mid-Year Economic and Fiscal Outlook (MYEFO)) or Supplementary Additional Estimates Appropriation Bills (at the same time as bills for the next budget).
Administered Item	Items administered by the entity on behalf of the Commonwealth. They are amounts required to meet the total estimated expenses for administered activities that are expected to be incurred.
Annual Appropriation	Annual Appropriation Acts provide annual funding for government operations and programs and also for investment in assets or to reduce liabilities. Bills proposing appropriations for the forthcoming financial year are introduced into Parliament on budget night and, when passed, fund approximately 20 per cent of all government expenditure for the year.
Appropriation	A law of the Commonwealth Parliament that provides authority to draw money from the CRF. An appropriation authorises expenditure for a specified purpose. The Commonwealth cannot spend money without an appropriation authorising that expenditure (and, in some cases, legislation other than an appropriation may be required to authorise the relevant expenditure).
Budget Paper 1 (BP1)	Budget Strategy and Outlook. Provides information on the economic and fiscal outlook for the Australian Government, including information on the government's fiscal strategy.
Budget Paper 2 (BP2)	Budget Measures. Provides a description of each Budget measure (revenue, expense and capital) by portfolio.
Budget Paper 3 (BP3)	Australia's Federal Relations. Provides information and analysis on Federal funding provided to the States and Territories and local government.
Budget Paper 4 (BP4)	Agency Resourcing. Contains information on resourcing for Australian Government entities (including special appropriations, special accounts and a summary of agency resourcing).

Central Entities	Refers to the Department of the Prime Minister and Cabinet, the Department of the Treasury, and the Department of Finance.
Consolidated Revenue Fund (CRF)	The CRF is established by section 81 of the Constitution and consists of all revenues and moneys raised or received by the executive government of the Commonwealth. The CRF is self-executing in nature, which means that all money forms part of the CRF automatically upon receipt by the Commonwealth.
Department Capital Budget	Departmental (or Administered) Capital Budget (DCB/ACB) are provided to non-corporate Entities (as an equity injection) that receive government funding to meet the costs associated with the replacement of minor assets (assets valued at \$10 million or less) or maintenance costs that are eligible to be capitalised. The funding for depreciation, amortisation and make-good expenses was replaced with a DCB in the 2010–11 Budget.
Departmental Item	Resources (assets, liabilities, revenues and expenses) that the entity's Accountable Authority controls directly. This includes outsourced activities funded and controlled by the entity. Examples of departmental items include entity running costs, accrued employee entitlements and net appropriations. A departmental item is a component of a departmental program.
Entities	Commonwealth entities and Commonwealth companies as defined under the <i>Public Governance, Performance and Accountability Act 2013</i> (PGPA Act) that are within the General Government Sector (GGS); the High Court of Australia; and the Future Fund Board of Guardians.
Estimated Actual	Details of the current year's estimated final figures as included in the Budget documentation. As the Budget is released in May each year, but the financial year does not end until 30 June, the current year numbers that are used for comparison with Budget amounts can only be estimates.
Expenses not requiring appropriation in the Budget year	Expenses not involving a cash flow impact are not included within the calculation of an appropriation. An example of such an event is goods or services received free of charge that are then expensed: e.g. Australian National Audit Office (ANAO) audit services – the ANAO does not charge for audit services however the expense must be recognised. Similarly, bad debts are recognised as an expense but are not recognised for the purpose of calculating appropriation amounts to be sought from Parliament.
Forward Estimates Period	The three years following the Budget year. For example, if 2017–18 is the Budget year, 2018–19 is forward year 1, 2019–20 is forward year 2 and 2020–21 is forward year 3. This period does not include the current financial year or the Budget year.

General Government Sector (GGS)	A Government Finance Statistics (GFS) classification of all entities that are controlled and largely funded by the Australian Government. The GGS provides public services that are mainly non-market in nature and for the collective consumption of the community, or involve the transfer or redistribution of income. These services are largely financed through taxes and other compulsory levies, user charging and external funding. This sector comprises all government departments, offices and some other bodies.
Government Finance Statistics (GFS)	A reporting framework that is a specialised statistical system designed to support economic analysis of the public sector. It allows for comprehensive assessments of the economic impact of government and is consistent with international statistical standards of the International Monetary Fund and the System of National Accounts.
Measure	A new policy or savings decision of the government with financial impacts on the government's underlying cash balance; fiscal balance; operating balance; headline cash balance; net debt or net worth. Such proposals are normally made in the context of the annual Budget, and are typically published in BP2, in the Mid-Year Economic and Fiscal Outlook (MYEFO) and in the Pre-election Economic and Fiscal Outlook (PEFO).
Mid-Year Economic and Fiscal Outlook (MYEFO)	The MYEFO provides an update of the government's Budget estimates by examining expenses and revenues in the year to date, as well as provisions for new decisions that have been taken since the Budget. The report provides updated information to allow the assessment of the government's fiscal performance against the fiscal strategy set out in its current fiscal strategy statement.
National Partnership payments	Under subsection 16(1) of the <i>Federal Financial Relations Act 2009</i> (FFR Act), the Minister may determine that an amount specified in the determination is to be paid to a State specified in the determination for the purpose of making a grant of financial assistance to support the delivery by the State of specified outputs or projects; or facilitate reforms by the State; or reward the State for nationally significant reforms.
Official Public Account (OPA)	The Commonwealth's central bank account. The OPA is one of a group of linked bank accounts, referred to as the Official Public Account Group of Accounts. OPAs are maintained with the Reserve Bank of Australia, as required by subsection 53(3) of the PGPA Act.
Outcomes	The results, impacts or consequences of actions by the Australian Government on the Australian community that the government wishes to achieve. For reporting purposes, outcomes equate to major activities in AASB 1052 (section 20).
Portfolio Budget Statements (PB Statements)	Budget related paper detailing Budget initiatives and explanations of appropriations specified by outcome and program by each entity within a portfolio.

Glossary

Program	Activity that delivers benefits, services or transfer payments to individuals, industry and/or the community as a whole, with the aim of achieving the intended result specified in an outcome statement.
Program support	The entity's running costs allocated to a program. This is funded through an entity's departmental appropriations.
<i>Public Governance, Performance and Accountability Act 2013 (PGPA Act)</i>	The PGPA Act replaced the <i>Financial Management and Accountability Act 1997 (FMA Act)</i> and the <i>Commonwealth Authorities and Companies Act 1997 (CAC Act)</i> on 1 July 2014. As the primary piece of Commonwealth resource management legislation, the PGPA Act establishes a coherent system of governance and accountability for public resources, with an emphasis on planning, performance and reporting. It applies to all Commonwealth entities and Commonwealth companies.
Special Account	A type of special appropriation, which can only be established by a written determination of the Finance Minister (section 78 of the PGPA Act) or through an Act of Parliament (section 80 of the PGPA Act). Special Accounts allow money in the CRF to be acknowledged as set-aside (hypothecated) for a particular purpose. Amounts credited to a Special Account may only be spent for the purposes of the Special Account.
Special Appropriations (including Standing Appropriations)	<p>Authority within an Act (other than the annual Appropriation Acts) to spend money from the CRF for particular purposes. For special appropriations, the authority to withdraw funds from the CRF does not generally cease at the end of the financial year.</p> <p>Standing appropriations are a sub-category consisting of ongoing special appropriations - the amount appropriated will depend on circumstances specified in the legislation.</p>
Underlying cash balance	A cash measure that shows whether the government has to borrow from financial markets to cover its activities. Underlying cash balance equals operating receipts, less operating payments, less investment in non-financial assets, less Future Fund receipts.

ABBREVIATIONS

AA	Airservices Australia
AAS	Australian Accounting Standards
AC	Companion of the Order of Australia
ACB	Administered Capital Budget
ACT	Australian Capital Territory
ADRs	Australian Design Rules
AGIE	Australian Government Indigenous Expenditure
AM	Member of the Order of Australia
AMSA	Australian Maritime Safety Authority
AMSA Act	<i>Australian Maritime Safety Authority Act 1990</i>
AO	Officer of the Order of Australia
ASIC	Australian Security Identification Card
ATSB	Australian Transport Safety Bureau
AVID	Aviation Verification of Identity
BAF	Building Australia Fund
BITRE	Bureau of Infrastructure, Transport and Regional Economics
BP1	Budget Paper 1 - Budget Strategy and Outlook
BP2	Budget Paper 2 - Budget Measures
BP3	Budget Paper 3 - Federal Financial Relations
BP4	Budget Paper 4 - Agency Resourcing
btkm	billion-tonne-kilometres
CASA	Civil Aviation Safety Authority
COAG	Council of Australian Governments
CORSIA	Carbon Offsetting and Reduction Scheme for International Aviation
CPI	Consumer Price Index
CRF	Consolidated Revenue Fund
CRIS	Cost Recovery Implementation Statement
DCB	Departmental Capital Budget

Abbreviations

the Department	The Department of Infrastructure and Regional Development
FMA Act	<i>Financial Management and Accountability Act, 1997</i>
GGs	General Government Sector
GFS	Government Finance Statistics
GST	Goods and Services Tax
Hon	Honourable
IA	Infrastructure Australia
IALA	International Association of Marine Aids to Navigation and Lighthouse Authorities
IGA	Inter-Governmental Agreement
IRT Act	<i>Interstate Road Transport Act, 1985</i>
KPA	Key performance areas
KPI	Key performance indicators
MH370	Malaysia Airlines Flight 370
MOU	Memorandum of Understanding
MP	Member of Parliament
MYEFO	Mid-Year Economic and Fiscal Outlook
na	not applicable
NBF Act	<i>Nation-building Funds Act 2008</i>
NCA	National Capital Authority
nfp	not for publication
No.	Number
NSW	New South Wales
NT	Northern Territory
NTC	National Transport Commission
OECD	Organisation for Economic Cooperation and Development
PALM Act	<i>Australian Capital Territory (Planning and Land Management) Act, 1988</i>
PB Statements	Portfolio Budget Statements
PGPA Act	<i>Public Governance, Performance and Accountability Act 2013</i>

PPPs	Public Private Partnerships
PSL	Protection of the Sea Levy
PSM	Public Service Medal
QLD	Queensland
RAAP	Remote Aviation Access Program
RASS	Remote Air Services Subsidy
SA	South Australia
TAS	Tasmania
the Treasury	The Department of the Treasury
TISOC	Transport and Infrastructure Senior Officials' Committee
TSI	<i>Transport Safety Investigation Act 2013</i>
VIC	Victoria
WA	Western Australia

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